

Ogunsen

Set to grow once the market improves

- Comps to become easier in '26e
- Cutting '25e-'27e adj. EBIT by 23-10%
- 7-6x EV/EBIT '26e-'27e

Market headwinds persist

Ogunsen reported sales of SEK 112m, a 6% y-o-y decline (4% below ABGSCe). Consulting services' sales declined by 4% y-o-y, while recruitment services saw a drop of 25% y-o-y, reflecting the ongoing headwinds in the market. Adj. EBIT came in at SEK 3m (-3m vs. ABGSCe), corresponding to an adj. EBIT margin of 3% (5%), which was 3pp below ABGSCe. The company incurred additional costs of SEK 0.3m related to workforce reduction efforts. Looking ahead, we understand that the company has chosen to retain key personnel despite the current market softness, which should ensure readiness when demand picks up. This could mean better cost efficiency when tailwinds returns, and at the same time, the company is streamlining operations through improved system tools and AI.

Cutting adj. EBIT by 23-10% for '25e-'27e

We cut sales estimates by 1-2% for '25e-'27e and adj. EBIT by 23-10% for the same period based on the report and on a softer market. Ogunsen is trying to balance being sufficiently resourced to meet and respond to an expected increase in demand during the autumn while also remaining as resource-efficient as possible. We believe the company will see improvemets in late H2'25 or early H1'26, when we expect the market will pick up again.

'26e-'27e EV/EBIT of 7-6x

On our revised estimates, Ogunsen is trading at a 7-6x EV/EBIT multiple for '26e-'27e. Ogunsen's niche focus makes it less exposed to cyclical swings than broader staffing peers. With improved long-term positioning, the outlook looks promising as the market turns.

Reason: Post-results comment

Commissioned research

Not rated

Services

Estimate changes (%)

| | 2025e | 2026e | 2027e |
|----------------------------|-------|-------|-------|
| Sales | -0.6 | -1.5 | -1.6 |
| EBIT | -23.4 | -15.0 | -9.8 |
| EPS | -23.4 | -15.0 | -9.8 |
| Source: ABG Sundal Collier | | | |

OGUN.B-SE/OGUNB SS

| Share price (SEK) | 25/8/2025 | 25.90 |
|----------------------|-----------|-------|
| | | |
| MCap (SEKm) | | 279 |
| MCap (EURm) | | 23 |
| No. of shares (m) | | 9.9 |
| Free float (%) | | 90.3 |
| Av. daily volume (k) | | 8 |

Next event Q3 Report 14 November 2025

Performance



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Source: ABG Sundal Collier, Company Data

| SEKm | 2023 | 2024 | 2025e | 2026e | 2027e |
|----------------------|-------|-------|-------|-------|-------|
| Sales | 513 | 465 | 448 | 472 | 493 |
| EBITDA | 57 | 36 | 32 | 46 | 55 |
| EBITDA margin (%) | 11.1 | 7.8 | 7.2 | 9.8 | 11.1 |
| EBIT adj. | 47 | 27 | 22 | 36 | 44 |
| EBIT adj. margin (%) | 9.2 | 5.7 | 5.0 | 7.7 | 9.0 |
| Pretax profit | 47 | 27 | 22 | 36 | 44 |
| EPS | 3.47 | 1.92 | 1.63 | 2.62 | 3.20 |
| EPS adj. | 3.47 | 1.92 | 1.63 | 2.62 | 3.20 |
| Sales growth (%) | 1.3 | -9.3 | -3.7 | 5.4 | 4.3 |
| EPS growth (%) | -24.0 | -44.7 | -15.3 | 61.3 | 22.1 |

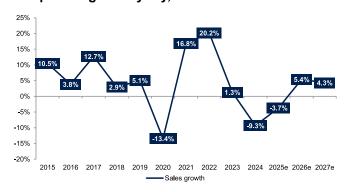
2025e 2026e 2027e 9.9 P/E (x) 8.1 15.9 P/E adj. (x) 15.9 9.9 8.1 P/BVPS (x) 4.13 3.76 3.70 5.5 EV/EBITDA (x) 8.2 4.7 EV/EBIT adj. (x) 11.7 7.1 5.8 EV/sales (x) 0.59 0.54 0.52 ROE adj. (%) 25.4 39.9 46.1 12.0 7.7 13.5 Dividend yield (%) 12.7 FCF yield (%) 8.9 15.2 Le. adj. FCF yld. (%) 9.8 12.2 6.1 Net IB debt/EBITDA (x) -0.5 -0.5 -0.4 Le. adj. ND/EBITDA (x) -0 R -1 0 -0.7

Company description

Ogunsen is a staffing and recruitment company focused on providing mainly specialists and managers to companies in Finance, IT, HR and Supply Chain. In general, Ogunsen has a larger share of recruitment than traditional staffing companies. It was founded by Per Ogunro in 1993 with the aim of finding employment for bankers in the Swedish bank crisis. Many of Ogunsen's recruiters and sales personnel have experience in their respective focus areas.

Sustainability information (in Swedish)

Group sales growth y-o-y, %



Source: ABG Sundal Collier, Company data

Consultancy sales, SEKm & EBIT margin, %



Source: ABG Sundal Collier, company data

Risks

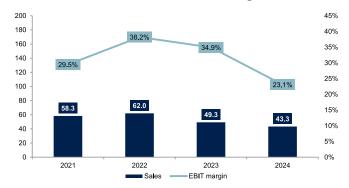
Staffing companies are in general contracted as a flexible part of a company's workforce. Their services are therefore attractive when the economy is expanding and the quick addition of labour is needed for businesses to meet customer demand. Therefore, Ogunsen is naturally sensitive to changes in the business cycle.

Group EBIT margin & target, %



Source: ABG Sundal Collier, Company data

Recruitment sales, SEKm & EBIT margin, %



Source: ABG Sundal Collier, Company data

Estimate changes

Estimate changes

| | Old forecast | | | N | lew forecas | st | Change | | | |
|----------------------------|--------------|------------|------------------|------------------|------------------|-------|--------|-------|-------|--|
| SEKm | 2025e | 2026e | 2027e | 2025e | 2026e | 2027e | 2025e | 2026e | 2027e | |
| Sales | 451 | 479 | 500 | 448 | 472 | 493 | -1% | -2% | -2% | |
| Opex | -412 | -427 | - 441 | - 416 | - 426 | -438 | 1% | 0% | -1% | |
| Adj. EBITDA | 39 | 53 | 60 | 32 | 46 | 55 | -18% | -12% | -8% | |
| D&A | -10 | -10 | -11 | -10 | -10 | -10 | -1% | -1% | -1% | |
| Adj. EBIT | 29 | 43 | 49 | 22 | 36 | 44 | -23% | -15% | -10% | |
| Net financials | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | |
| PTP | 29 | 43 | 49 | 22 | 36 | 44 | -23% | -15% | -10% | |
| Taxes | -6 | - 9 | -11 | -5 | - 8 | -10 | -23% | -15% | -10% | |
| NCI | 0 | 0 | 0 | 0 | 0 | 0 | - | - | _ | |
| Net profit to shareholders | 23 | 33 | 38 | 17 | 28 | 34 | -23% | -15% | -10% | |

Source: ABG Sundal Collier, Company data

Detailed P&L

Detailed P&L

| SEKm | | | | | | | | | | | | | | | |
|--|-------|-------|-------|-------|-------|------------------|--------|------------------|--------|--------|--------|--------|--------|--------|--------------|
| P&L | Q1'24 | Q2'24 | Q3'24 | Q4'24 | Q1'25 | Q2'25 | Q3'25e | Q4'25e | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
| Sales | 128.6 | 118.9 | 102.7 | 114.9 | 117.0 | 111.7 | 109.2 | 110.1 | 421.3 | 506.3 | 512.9 | 465.1 | 448.0 | 472.2 | 492.6 |
| Personnel costs | -61.0 | -61.0 | -51.0 | -59.5 | -58.6 | - 58.2 | -54.4 | -54.4 | -240.4 | -266.1 | -266.9 | -232.5 | -225.6 | -236.6 | -249.3 |
| Other external costs | -54.8 | -50.0 | -41.5 | -50.1 | -52.1 | -48.4 | -45.4 | -44.4 | -130.0 | -168.1 | -189.1 | -196.4 | -190.3 | -189.4 | -188.7 |
| -of which non-recurring items | 0.0 | 0.0 | 0.0 | 0.0 | -2.2 | -0.3 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| EBITDA | 12.8 | 7.9 | 10.2 | 5.3 | 6.3 | 5.1 | 9.4 | 11.3 | 50.9 | 72.1 | 56.9 | 36.2 | 32.1 | 46.3 | 54.7 |
| D&A | -2.4 | -2.4 | -2.4 | -2.5 | -2.4 | -2.4 | -2.5 | - 2.5 | -4.1 | -9.5 | -9.8 | -9.7 | -9.7 | -10.1 | -10.5 |
| EBIT | 10.4 | 5.5 | 7.8 | 2.8 | 3.9 | 2.7 | 6.9 | 8.9 | 46.8 | 62.6 | 47.1 | 26.5 | 22.4 | 36.2 | 44.2 |
| Adj. EBIT | 10.4 | 5.5 | 7.8 | 2.8 | 6.1 | 3.0 | 6.9 | 8.9 | 46.8 | 62.6 | 47.1 | 26.5 | 22.4 | 36.2 | 44.2 |
| Net Financials | 0.0 | -0.5 | -0.2 | 1.0 | -0.1 | -0.1 | 0.0 | 0.0 | -0.1 | -0.6 | 0.3 | 0.0 | 0.0 | 0.0 | 0.0 |
| Profit before tax | 10.4 | 5.0 | 7.6 | 3.8 | 3.8 | 2.6 | 6.9 | 8.9 | 46.7 | 62.0 | 47.4 | 26.5 | 22.4 | 36.2 | 44.2 |
| Tax | -2.1 | -1.0 | -1.6 | -1.1 | -0.8 | -0.5 | -1.5 | - 2.0 | -10.0 | -13.1 | -10.1 | -5.8 | -4.9 | -8.0 | - 9.7 |
| Net income | 8.2 | 3.9 | 6.1 | 2.7 | 2.9 | 2.0 | 5.4 | 6.9 | 36.7 | 48.9 | 37.3 | 20.7 | 17.5 | 28.2 | 34.5 |
| EPS | 0.76 | 0.36 | 0.57 | 0.25 | 0.27 | 0.19 | 0.50 | 0.64 | 3,41 | 4.55 | 3.47 | 1.92 | 1.63 | 2,62 | 3.20 |
| DPS | | | | | | | | | 3.30 | 4.50 | 3.40 | 1.90 | 2.00 | 3.10 | 3.50 |
| Growth | | | | | | | | | | | | | | | |
| Sales growth y-o-y | -11% | -7.3% | -7.1% | -12% | -9% | -6.1% | 6.4% | -4.2% | 16.8% | 20.2% | 1.3% | -9.3% | -3.7% | 5.4% | 4.3% |
| EBIT growth y-o-y | -38% | -40% | -10% | -77% | -41% | - 45% | -11% | 218% | 214% | 34% | -25% | -44% | -15% | 61% | 22% |
| EPS growth y-o-y | -38% | -46% | -13% | -73% | -65% | -49% | -11% | 157% | 232% | 34% | -24% | -45% | -15% | 61% | 22% |
| Margins | | | | | | | | | | | | | | | |
| Adj. EBITDA margin | 10.0% | 6.6% | 9.9% | 4.6% | 5.4% | 4.6% | 8.6% | 10.3% | 12.1% | 14.2% | 11.1% | 7.8% | 7.2% | 9.8% | 11.1% |
| Adj. EBIT margin | 8.1% | 4.6% | 7.6% | 2.4% | 5.2% | 2.7% | 6.4% | 8.1% | 11.1% | 12.4% | 9.2% | 5.7% | 5.0% | 7.7% | 9.0% |
| Adj. R12 EBIT margin | 8.2% | 7.6% | 7.5% | 5.7% | 4.9% | 4.4% | 4.2% | 5.6% | 11.1% | 12.4% | 9.2% | 5.7% | 5.0% | 7.7% | 9.0% |
| Adj. EBITDA margin Adj. EBIT margin | 8.1% | 4.6% | 7.6% | 2.4% | 5.2% | 2.7% | 6.4% | 8.1% | 11.1% | 12.4% | 9.2% | 5.7% | 5.0% | 7.7% | 9.0% |

Source: ABG Sundal Collier, Company data

| Income Statement (SEKm) | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
|---------------------------------------|------------------|-------------------|-------------------|---------------------------|--------------|---------------|--------------|-------------------|--------------|-------------------|
| Sales | 397 | 417 | 361 | 421 | 506 | 513 | 465 | 448 | 472 | 493 |
| COGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gross profit | 397 | 417 | 361 | 421 | 506 | 513 | 465 | 448 | 472 | 493 |
| Other operating items | -357 | -388 | -343 | -370 | -434 | -456 | -429 | -416 | -426 | -438 |
| EBITDA | 39 | 28 | 17 | 51 | 72 | 57 | 36 | 32 | 46 | 55 |
| Depreciation and amortisation | -2 | -4 | -3 | -4 | -10 | -10 | -10 | -10 | -10 | -10 |
| of which leasing depreciation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EBITA | 38 | 25 | 15 | 47 | 63 | 47 | 27 | 22 | 36 | 44 |
| EO Items | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Impairment and PPA amortisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EBIT | 38 | 25 | 15 | 47 | 63 | 47 | 27 | 22 | 36 | 44 |
| Net financial items | 0 | 0 | 0 | -0 | -1 | 0 | 0 | 0 | 0 | 0 |
| Pretax profit | 38 | 25 | 15 | 47 | 62 | 47 | 27 | 22 | 36 | 44 |
| Tax | -9 - 0 | -7 | -4 | -10 | -13 | -10 | -6 | -5 | -8 | -10 |
| Net profit | 29 | 18 | 11 | 37 | 49 | 37 | 21 | 17 | 28 | 34 |
| Minority interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net profit discontinued | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net profit to shareholders | 29 | 18 1.71 | 11 1.05 | 37 | 49 4 5 7 | 37 | 21 | 17 1.63 | 28 | 34 3.20 |
| EPS | 2.75 2.75 | 1.71 | 1.05 | 3.43 3.43 | 4.57 4.57 | 3.47 3.47 | 1.92 1.92 | 1.63 | 2.62 2.62 | 3.20 |
| EPS adj. | 0 | 0 | 0 | 0 | 4.57 | 0 | 0 | 0 | 0 | 0.20 |
| Total extraordinary items after tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leasing payments | 23.1 | 26.2 | 24.8 | 21.4 | 21.1 | 21.3 | 22.0 | 22.0 | 22.0 | 22.0 |
| Tax rate (%) | 23.1 100.0 | 20.2 100.0 | 24.0 100.0 | 21. 4 100.0 | 100.0 | 21.3 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Gross margin (%) | 9.9 | 6.8 | 4.8 | 12.1 | 14.2 | 11.1 | 7.8 | 7.2 | 9.8 | 11.1 |
| EBITDA margin (%) EBITA margin (%) | 9.9 9.5 | 6.0 | 4.1 | 11.1 | 12.4 | 9.2 | 5.7 | 7.2 5.0 | 9.0 7.7 | 9.0 |
| EBIT margin (%) | 9.5 | 6.0 | 4.1 | 11.1 | 12.4 | 9.2 | 5.7 | 5.0 | 7.7 | 9.0 |
| Pre-tax margin (%) | 9.5 | 6.0 | 4.1 | 11.1 | 12.2 | 9.2 | 5.7 | 5.0 | 7.7 | 9.0 |
| Net margin (%) | 7.3 | 4.4 | 3.1 | 8.7 | 9.7 | 7.3 | 4.4 | 3.9 | 6.0 | 7.0 |
| Growth Rates y-o-y | | | - | - | - | 7.0 | | | - | 7.0 |
| Sales growth (%) | 2.9 | 5.1 | -13.4 | 16.8 | 20.2 | 1.3 | -9.3 | -3.7 | 5.4 | 4.3 |
| EBITDA growth (%) | -6.9 | -28.2 | -38.5 | 192.5 | 41.7 | -21.1 | -36.4 | -11.2 | 44.0 | 18.2 |
| EBITA growth (%) | -7.8 | -34.0 | -39.9 | 214.1 | 33.8 | -24.8 | -43.7 | -15.3 | 61.3 | 22.1 |
| EBIT growth (%) | -7.8 | -34.0 | -39.9 | nm | 33.8 | -24.8 | -43.7 | -15.3 | 61.3 | 22.1 |
| Net profit growth (%) | -7.4 | -36.5 | -38.9 | 227.7 | 33.2 | -23.7 | -44.6 | -15.3 | 61.3 | 22.1 |
| EPS growth (%) | -7.4 | -37.7 | -38.9 | nm | 33.2 | -24.0 | -44.7 | -15.3 | 61.3 | 22.1 |
| Profitability | - | - | - | - | - | - | - | - | - | - |
| ROE (%) | 47.9 | 32.0 | 18.5 | 50.1 | 55.5 | 41.0 | 26.4 | 25.4 | 39.9 | 46.1 |
| ROE adj. (%) | 47.9 | 32.0 | 18.5 | 50.1 | 55.5 | 41.0 | 26.4 | 25.4 | 39.9 | 46.1 |
| ROCE (%) | 62.3 | 42.9 | 24.3 | 63.8 | 62.2 | 41.3 | 26.9 | 26.3 | 41.5 | 48.5 |
| ROCE adj. (%) | 62.3 | 42.9 | 24.3 | 63.8 | 62.2 | 41.3 | 26.9 | 26.3 | 41.5 | 48.5 |
| ROIC (%) | 151.9 | 73.6 | 42.3 | 129.5 | 128.7 | 80.0 | 40.5 | 34.3 | 54.7 | 65.9 |
| ROIC adj. (%) | 151.9 | 73.6 | 42.3 | 129.5 | 128.7 | 80.0 | 40.5 | 34.3 | 54.7 | 65.9 |
| Adj. earnings numbers | - | - | - | - | - | - | - | - | - | - |
| EBITDA adj. | 39 | 28 | 17 | 51 | 72 | 57 | 36 | 32 | 46 | 55 |
| EBITDA adj. margin (%) | 9.9 | 6.8 | 4.8 | 12.1 | 14.2 | 11.1 | 7.8 | 7.2 | 9.8 | 11.1 |
| EBITDA lease adj. | 39 | 28 | 17 | 51 | 72 | 57 | 36 | 32 | 46 | 55 |
| EBITDA lease adj. margin (%) | 9.9 | 6.8 | 4.8 | 12.1 | 14.2 | 11.1 | 7.8 | 7.2 | 9.8 | 11.1 |
| EBITA adj. | 38 | 25 | 15 | 47 | 63 | 47 | 27 | 22 | 36 | 44 |
| EBITA adj. margin (%) | 9.5 | 6.0 | 4.1 | 11.1 | 12.4 | 9.2 | 5.7 | 5.0 | 7.7 | 9.0 |
| EBIT adj. | 38 | 25 | 15 | 47 | 63 | 47 | 27 | 22 | 36 | 44 |
| EBIT adj. margin (%) | 9.5 | 6.0 | 4.1 | 11.1 | 12.4 | 9.2 | 5.7 | 5.0 | 7.7 | 9.0 |
| Pretax profit Adj. | 38 | 25 | 15 | 47 | 62 | 47 | 27 | 22 | 36 | 44 |
| Net profit Adj. | 29 | 18 | 11 | 37 | 49 | 37 | 21 | 17 | 28 | 34 |
| Net profit to shareholders adj. | 29 | 18 | 11 | 37 | 49 | 37 | 21 | 17 | 28 | 34 |
| Net adj. margin (%) | 7.3 | 4.4 | 3.1 | 8.7 | 9.7 | 7.3 | 4.4 | 3.9 | 6.0 | 7.0 |
| Source: ABG Sundal Collier, Company | / Data | | | | | | | | | |
| Cash Flow (SEKm) | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
| EBITDA | 39 | 28 | 17 | 51 | 72 | 57 | 36 | 32 | 46 | 55 |
| Net financial items | 0 | 0 | 0 | -0 | -1 | 0 | 0 | 0 | 0 | 0 |
| Paid tax | -9 | -7 | -4 | -10 | -13 | -10 | -6 | -5 | -8 | -10 |
| Non-cash items | 3 | 11 | 0 | -3 | -18 | 0 | 0 | 0 | 0 | 0 |
| Cash flow before change in WC | 34 | 33 | 14 | 38 | 41 | 47 | 30 | 27 | 38 | 45 |
| Change in working capital | -1 | 0 | 7 | -11 | 15 | -7 | -7 | -1 | -1 | -1 |

| Capex tangoble flowed assets | Cash Flow (SEKm) | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
|--|---------------------------------------|------|------|------|------|------|------|----------|-------|-------|--------------|
| Capox (amplible fixed assets) 2 6 1 -5 -2 -4 -2 2 2 -6 0 | | | | | | | | | | | |
| Capox intangible fixed assets 0 | | -2 | -6 | 1 | -5 | -2 | -4 | | -2 | -2 | -2 |
| Acquisitions and Disposals 0 -8 -22 0 0 0 0 0 0 0 0 0 | | | | | | | 0 | | | | |
| Proc cash flow 31 19 | | | | -22 | | | | 0 | | | 0 |
| Share issues and buybacks 0 9 9 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | • | 31 | 19 | -0 | 22 | 54 | 37 | 22 | 25 | 36 | 42 |
| Share issues and buybacks 0 9 9 9 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Dividend paid | -30 | -32 | 0 | -21 | -35 | -48 | -37 | -20 | -22 | -33 |
| Leasing liability amoritisation 0 | • | 0 | 9 | 9 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Semen Sheric (SEKm) | | 0 | 0 | 0 | 0 | -7 | -7 | -8 | -8 | -8 | -8 |
| Convertible assets | | -4 | -11 | 12 | -0 | -3 | -2 | 8 | 0 | -0 | 0 |
| Chher Intangible assets | Balance Sheet (SEKm) | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
| Famplice fixed assets | Goodwill | 0 | 12 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Right-of-use asset | Other intangible assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total other fixed assets | Tangible fixed assets | 6 | 4 | | 5 | | | | | | |
| Fixed assets | Right-of-use asset | | | | | | | 16 | | 16 | |
| Inventionics | Total other fixed assets | | | | | | | · | | | |
| Receivables | Fixed assets | | | | | | | | | | |
| Charter current assets | | | | | | | | - | | | |
| Cash and liquid assets | Receivables | | | | | | | | | | |
| Total cluster 119 | | | | | | | | _ | | | |
| Shareholders equity | · | | | | | | | | | | |
| Minority 0 | | | | | | | | | | | |
| Total equity | • • | | | | | | | | | | |
| Cong-term debt | , | | | | | | | - | | | |
| Pension debt | | | | | | | | | | | |
| Convertible debt | _ | | | | | | | - | | | |
| Leasing liability | | | | | | | | - | | | |
| Total other long-term liabilities 3 | | | | | | | | - | | | |
| Short-term debt | | | | | | | | | | | |
| Cocouris payable 19 | _ | | | | | | | - | | | |
| Common | | | • | | | | | - | | | |
| Note Ital bebit Control Cont | • • | | | | | | | - | | | |
| Net IB debt excl. pension debt 41 -24 -45 -45 -45 -55 -35 -20 -16 -22 -23 -23 -24 -25 -25 -25 -25 -25 -25 -25 -25 -25 -25 | | | | | | | | | | | |
| Net IB debt excl. pension debt | | | | | | | | | | | |
| Net IB debt excl. leasing | | | | | | | | II. | | | |
| Capital employed 60 56 66 80 119 110 87 84 91 92 Capital invested 18 32 22 35 41 51 51 52 53 Working capital 15 15 8 19 4 10 17 18 19 20 EV breakdown - | • | | | | | | | | | | |
| Capital invested 18 32 22 35 41 51 51 51 52 53 Working capital 15 15 15 8 19 4 10 17 18 19 20 EV breakdown | _ | | | | | | | | | | |
| Morking capital 15 15 8 19 4 10 17 18 19 20 | | | | | | | | | | | |
| EV breakdown | • | | | | | | | | | | |
| Market cap. diluted (m) 272 277 277 277 278 279 279 279 279 Net IB debt adj. 41 -24 -45 -45 -55 -35 -20 -16 -22 -23 Market value of minority 0 | | | | | | | | - '' | | | |
| Net IB debt adj. | | | | | | | | 270 | | | 270 |
| Market value of minority 0 <td></td> | | | | | | | | | | | |
| Reversal of shares and participations Reversal of conv. debt assumed equity EV 231 254 232 232 222 243 259 262 256 256 Total assets turnover (%) 336.1 351.0 302.1 324.5 293.8 266.9 288.3 318.2 331.1 330.1 Working capital/sales (%) 3.8 3.6 3.1 3.2 2.2 1.3 3.0 3.9 3.9 3.9 Financial risk and debt service | | | | | | | | | | | |
| Participations Reversal of conv. debt assumed equity Participations Participations | • | | | | | | | - | | | |
| EV 231 254 232 232 222 243 259 262 256 256 Total assets turnover (%) 336.1 351.0 302.1 324.5 293.8 266.9 288.3 318.2 331.1 330.1 Working capital/sales (%) 3.8 3.6 3.1 3.2 2.2 1.3 3.0 3.9 3.9 3.9 Financial risk and debt service -< | | Ŭ | ŭ | ŭ | ŭ | ŭ | ŭ | | Ŭ | ŭ | Ŭ |
| EV 231 254 232 232 222 243 259 262 256 256 Total assets turnover (%) 336.1 351.0 302.1 324.5 293.8 266.9 288.3 318.2 331.1 330.1 Working capital/sales (%) 3.8 3.6 3.1 3.2 2.2 1.3 3.0 3.9 3.9 3.9 Financial risk and debt service -< | Reversal of conv. debt assumed | - | - | - | - | - | - | - | - | - | - |
| Total assets turnover (%) 336.1 351.0 302.1 324.5 293.8 266.9 288.3 318.2 331.1 330.1 Working capital/sales (%) 3.8 3.6 3.1 3.2 2.2 1.3 3.0 3.9 3.9 3.9 Financial risk and debt service - <td>equity</td> <td></td> | equity | | | | | | | | | | |
| Working capital/sales (%) 3.8 3.6 3.1 3.2 2.2 1.3 3.0 3.9 3.9 3.9 Financial risk and debt service - | EV | | | | | | | 259 | | | |
| Financial risk and debt service - <t< td=""><td>` '</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<> | ` ' | | | | | | | | | | |
| Net debt/equity (%) -69.4 -42.8 -67.5 -56.0 -57.0 -40.2 -28.0 -24.1 -29.9 -30.2 Net debt / market cap (%) -15.2 -8.5 -16.1 -16.2 -19.7 -12.4 -7.1 -5.8 -8.0 -8.2 Equity ratio (%) 50.1 46.5 55.0 57.6 46.7 48.1 49.0 48.9 50.3 49.9 Net IB debt adj. / equity (%) -69.4 -42.8 -67.5 -56.0 -57.0 -40.2 -28.0 -24.1 -29.9 -30.2 Current ratio 2.01 1.61 1.97 2.08 1.95 2.01 1.94 1.94 2.01 2.00 EBITDA/net interest 707.5 509.0 120.2 189.7 Net IB debt/EBITDA (x) -1.1 -0.8 -2.6 -0.9 -0.8 -0.6 -0.5 -0.5 -0.5 -0.5 -0.5 -0.5 -0.5 -0.5 | | 3.8 | 3.6 | 3.1 | 3.2 | 2.2 | 1.3 | 3.0 | 3.9 | 3.9 | 3.9 |
| Net debt / market cap (%) | | | | | | | | | | | |
| Equity ratio (%) 50.1 46.5 55.0 57.6 46.7 48.1 49.0 48.9 50.3 49.9 Net IB debt adj. / equity (%) -69.4 -42.8 -67.5 -56.0 -57.0 -40.2 -28.0 -24.1 -29.9 -30.2 Current ratio 2.01 1.61 1.97 2.08 1.95 2.01 1.94 1.94 2.01 2.00 EBITDA/net interest 707.5 509.0 120.2 189.7 Net IB debt/EBITDA (x) -1.1 -0.8 -2.6 -0.9 -0.8 -0.6 -0.5 | . , , | | | | | | | | | | |
| Net IB debt adj. / equity (%) -69.4 -42.8 -67.5 -56.0 -57.0 -40.2 -28.0 -24.1 -29.9 -30.2 Current ratio 2.01 1.61 1.97 2.08 1.95 2.01 1.94 1.94 2.01 2.00 EBITDA/net interest 707.5 509.0 120.2 189.7 Net IB debt/EBITDA (x) -1.1 -0.8 -2.6 -0.9 -0.8 -0.6 -0.5 -0.5 -0.5 -0.5 -0.5 -0.4 Net IB debt/EBITDA lease adj. (x) -1.1 -0.8 -2.6 -0.9 -1.1 -1.0 -1.0 -0.5 -0. | , | | | | | | | | | | |
| Current ratio 2.01 1.61 1.97 2.08 1.95 2.01 1.94 1.94 2.01 2.00 EBITDA/net interest 707.5 509.0 120.2 189.7 </td <td></td> | | | | | | | | | | | |
| EBITDA/net interest 707.5 509.0 120.2 189.7 | | | | | | | | | | | |
| Net IB debt/EBITDA (x) -1.1 -0.8 -2.6 -0.9 -0.8 -0.6 -0.5 -0.5 -0.5 -0.4 Net IB debt/EBITDA lease adj. (x) -1.1 -0.8 -2.6 -0.9 -1.1 -1.0 -1.0 -1.0 -0.8 -0.7 Interest coverage <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>1.94</td><td></td><td></td><td></td></td<> | | | | | | | | 1.94 | | | |
| Net IB debt/EBITDA lease adj. (x) -1.1 -0.8 -2.6 -0.9 -1.1 -1.0 -1.0 -1.0 -0.8 -0.7 Interest coverage </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td><u> </u></td> <td></td> <td></td> <td></td> | | | | | | | | <u> </u> | | | |
| Interest coverage | ` , | | | | | | | | | | |
| Source: ABG Sundal Collier, Company Data Share Data (SEKm) 2018 2019 2020 2021 2022 2023 2024 2025e 2026e 2027e Actual shares outstanding 11 | 3 () | | | | | -1.1 | | -1.0 | | | -U. <i>[</i> |
| Share Data (SEKm) 2018 2019 2020 2021 2022 2023 2024 2025e 2026e 2027e Actual shares outstanding 11< | | | | | | | | | | | |
| Actual shares outstanding 11 11 11 11 11 11 11 11 11 11 11 11 | Source: ABG Sundal Collier, Company L | vata | | | | | | | | | |
| | Share Data (SEKm) | 2018 | | 2020 | 2021 | 2022 | 2023 | | 2025e | 2026e | 2027e |
| Actual shares outstanding (avg) 11 11 11 11 11 11 11 11 11 11 11 11 11 | G | | | | | | | | | | |
| | Actual shares outstanding (avg) | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 |

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| Share Data (SEKm) | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
|-------------------------------------|------|------|------|------|------|------|------|-------|-------|-------|
| All additional shares | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Issue month | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Assumed dil. of shares from conv. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| As. dil. of shares from conv. (avg) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Conv. debt not assumed as equity | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| No. of warrants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Market value per warrant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Dilution from warrants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Issue factor | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Actual dividend per share | 3.00 | 0.00 | 2.00 | 3.30 | 4.50 | 3.40 | 1.90 | 2.00 | 3.10 | 3.50 |
| Reported earnings per share | 2.76 | 1.70 | 1.03 | 3.43 | 4.57 | 3.47 | 1.92 | 1.63 | 2.62 | 3.20 |

Source: ABG Sundal Collier, Company Data

| Valuation and Ratios (SEKm) | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e |
|--|-------|-------|-------|-------|---------|-------|-------|-------|-------|-------|
| Shares outstanding adj. | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 |
| Diluted shares adj. | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 |
| EPS | 2.75 | 1.71 | 1.05 | 3.43 | 4.57 | 3.47 | 1.92 | 1.63 | 2.62 | 3.20 |
| Dividend per share | 3.00 | 0.00 | 2.00 | 3.30 | 4.50 | 3.40 | 1.90 | 2.00 | 3.10 | 3.50 |
| EPS adj. | 2.75 | 1.71 | 1.05 | 3.43 | 4.57 | 3.47 | 1.92 | 1.63 | 2.62 | 3.20 |
| BVPS | 5.68 | 5.15 | 6.19 | 7.50 | 8.97 | 8.01 | 6.54 | 6.27 | 6.89 | 7.00 |
| BVPS adj. | 5.68 | 4.04 | 5.21 | 6.52 | 8.00 | 7.06 | 5.60 | 5.32 | 5.95 | 6.05 |
| Net IB debt/share | -3.94 | -2.21 | -4.18 | -4.21 | -5.11 | -3.22 | -1.83 | -1.51 | -2.06 | -2.11 |
| Share price | 25.90 | 25.90 | 25.90 | 25.90 | 25.90 | 25.90 | 25.90 | 25.90 | 25.90 | 25.90 |
| Market cap. (m) | 272 | 277 | 277 | 277 | 277 | 278 | 279 | 279 | 279 | 279 |
| Valuation | - | - | - | - | - | - | - | - | - | - |
| P/E (x) | 9.4 | 15.1 | 24.7 | 7.6 | 5.7 | 7.5 | 13.5 | 15.9 | 9.9 | 8.1 |
| EV/sales (x) | 0.6 | 0.6 | 0.6 | 0.6 | 0.4 | 0.5 | 0.6 | 0.6 | 0.5 | 0.5 |
| EV/EBITDA (x) | 5.9 | 9.0 | 13.4 | 4.6 | 3.1 | 4.3 | 7.2 | 8.2 | 5.5 | 4.7 |
| EV/EBITA (x) | 6.1 | 10.2 | 15.6 | 5.0 | 3.6 | 5.2 | 9.8 | 11.7 | 7.1 | 5.8 |
| EV/EBIT (x) | 6.1 | 10.2 | 15.6 | 5.0 | 3.6 | 5.2 | 9.8 | 11.7 | 7.1 | 5.8 |
| Dividend yield (%) | 11.6 | 0.0 | 7.7 | 12.7 | 17.4 | 13.1 | 7.3 | 7.7 | 12.0 | 13.5 |
| FCF yield (%) | 11.4 | 7.0 | -0.1 | 7.8 | 19.6 | 13.1 | 7.7 | 8.9 | 12.7 | 15.2 |
| Le. adj. FCF yld. (%) | 11.4 | 7.0 | -0.1 | 7.8 | 16.9 | 10.6 | 4.9 | 6.1 | 9.8 | 12.2 |
| P/BVPS (x) | 4.56 | 5.03 | 4.19 | 3.45 | 2.89 | 3.23 | 3.96 | 4.13 | 3.76 | 3.70 |
| P/BVPS adj. (x) | 4.56 | 6.42 | 4.98 | 3.97 | 3.24 | 3.67 | 4.63 | 4.87 | 4.36 | 4.28 |
| P/E adj. (x) | 9.4 | 15.1 | 24.7 | 7.6 | 5.7 | 7.5 | 13.5 | 15.9 | 9.9 | 8.1 |
| EV/EBITDA adj. (x) | 5.9 | 9.0 | 13.4 | 4.6 | 3.1 | 4.3 | 7.2 | 8.2 | 5.5 | 4.7 |
| EV/EBITA adj. (x) | 6.1 | 10.2 | 15.6 | 5.0 | 3.6 | 5.2 | 9.8 | 11.7 | 7.1 | 5.8 |
| EV/EBIT adj. (x) | 6.1 | 10.2 | 15.6 | 5.0 | 3.6 | 5.2 | 9.8 | 11.7 | 7.1 | 5.8 |
| EV/CE (x) | 3.9 | 4.5 | 3.5 | 2.9 | 1.9 | 2.2 | 3.0 | 3.1 | 2.8 | 2.8 |
| Investment ratios | - | - | - | - | - | - | - | - | - | - |
| Capex/sales (%) | 0.6 | 1.5 | 0.2 | 1.2 | 0.4 | 0.7 | 0.4 | 0.4 | 0.4 | 0.4 |
| Capex/depreciation | 1.4 | 1.8 | -0.4 | 1.2 | 0.2 | 0.4 | 0.2 | 0.2 | 0.2 | 0.2 |
| Capex tangibles / tangible fixed assets | 42.1 | 146.5 | 36.0 | 96.2 | 60.0 | 59.4 | 27.7 | 28.5 | 29.6 | 31.2 |
| Capex intangibles / definite intangibles | | 0.0 | 0.0 | 0.0 | 0.0 | | | | | |
| Depreciation on intang / def. intang | | 0.0 | 0.0 | 0.0 | 3,800.0 | | | | | |
| Depreciation on tangibles / tangibles | 30.4 | 81.4 | 100.0 | 78.8 | 63.3 | 30.6 | 29.8 | 30.4 | 32.6 | 35.2 |

Source: ABG Sundal Collier, Company Data

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