

Set up for compounding

- Expect continued order recovery but flat sales y-o-y
- M&A resumed, 1.6x adj. ND/EBITDA leaves room for more
- T&D margin has likely bottomed, recovery key to watch

Q2 expectations

We expect the order intake recovery trend to continue in Q2, where we forecast SEK 287m of orders, up 15% y-o-y. Given the order weakness seen throughout the majority of last year, however, we estimate sales will be roughly flat y-o-y at SEK 255m, with the Autofric acquisition contributing ~4% sales growth (consolidated on 1 May). On margins, we expect an adj. EBITA level of 7.5% (6.8%), with the y-o-y increase mainly driven by improvement in T&D, which we hope will be able to deliver a better level compared to last year thanks to cost saving measures and the organisational changes in Christian Berner AB.

Estimate changes

We make only minor adjustments to our estimates, affecting adj. EBITA by -1%, 2% and 3% for '25e, '26e and '27e respectively.

Company valuation

With the resumption of M&A activity in the form of the Autofric acquisition, a recovering order trend, and the operational bottom in the T&D segment likely behind us, the group looks set to grow both organically and via M&A, as well as to gradually improve margins. We estimate leverage will come in at 1.6x adj. ND/EBITDA (1.0x lease adj.), leaving room in the balance sheet for further acquisitions. Our long-term view of the company remains unchanged, and we reiterate our fair value range of SEK 40-70. The share is currently trading at a P/E of 17x on our updated estimates.

Reason: Preview of results

Commissioned research

Not rated

Capital Goods

Estimate changes (%)

	2025e	2026e	2027e
Sales	0.4	1.7	2.8
EBIT	-0.9	1.8	3.3
EPS	-0.9	2.0	3.5
Source: ABG Sundal Collier			

BERNER.B-SE/BERNERB SS

Share price (SEK)	3/7/2025	53.80
Fair value range		40.0-70.0
MCap (SEKm)		1,009
MCap (EURm)		90
Net debt (SEKm)		108.94
No. of shares (m)		18.8
Free float (%)		38.4
Av. daily volume (k)		27

Next event Q2 Report 18 July 2025

Performance



Analyst: henric.hintze@abgsc.se, +46 8 566 294 89

SEKm	2023	2024	2025e	2026e	2027e
Sales	943	963	1,005	1,078	1,132
EBITDA	102	92	115	126	135
EBITDA margin (%)	10.8	9.6	11.5	11.7	11.9
EBIT adj.	70	66	80	89	98
EBIT adj. margin (%)	7.4	6.9	7.9	8.3	8.6
Pretax profit	58	47	72	83	92
EPS	2.42	1.96	2.98	3.45	3.81
EPS adj.	2.57	2.48	3.11	3.54	3.91
Sales growth (%)	12.0	2.1	4.4	7.3	5.1
EPS growth (%)	86.2	-19.0	52.2	15.7	10.5

14.1 P/E (x) 18.0 15.6 P/E adj. (x) 17.3 15.2 13.8 P/BVPS (x) 3.51 3.11 2.78 10.0 8.9 EV/EBITDA (x) 8.1 EV/EBIT adj. (x) 14.5 12.6 11.2 EV/sales (x) 1.15 1.04 0.97 ROE adj. (%) 21.7 21.7 21.3 2.8 3.2 3.5 Dividend yield (%) 2.1 8.8 FCF yield (%) 9.5 Le. adj. FCF yld. (%) -0.4 6.4 6.9 Net IB debt/EBITDA (x) 1.2 0.9 0.6 Le. adj. ND/EBITDA (x) 0.5 0.1 -0.3

2025e

2026e

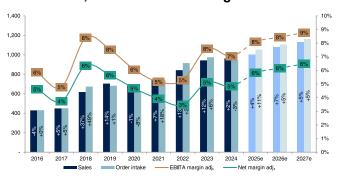
2027e

Company description

Berner Industrier is a decentralised group of B2B businesses acting both as distributors and selling their own products. The product base is very diversified, but the common theme is technical solutions for sustainable industry within clean energy, clean water, packaging, process technology and noise reduction. Examples of important products are industrial electrical water boilers, pumps, packaging machinery and industrial dampers.

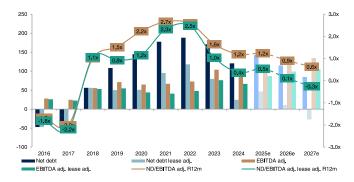
Sustainability Information

Annual sales, order intake and margins



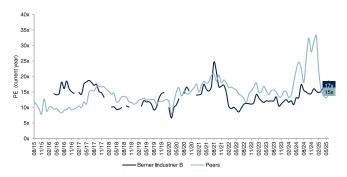
Source: ABG Sundal Collier Estimates, Company Data

Net debt and leverage



Source: ABG Sundal Collier Estimates, Company Data

Historical consensus peer median P/E

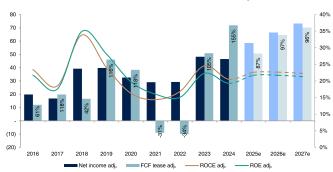


Source: ABG Sundal Collier, FactSet Estimates

Risks

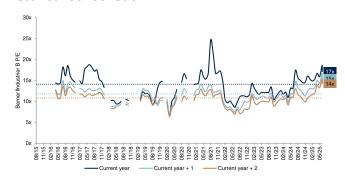
Downturns in the industrial cycle, difficulties in improving underperforming subsidiaries, acquisition integration issues, inflated acquisition multiples.

Cash flow conversion and return on capital



Source: ABG Sundal Collier Estimates, Company Data

Historical consensus P/E



Source: ABG Sundal Collier Estimates, FactSet Estimates

Organic DCF and M&A DCF sensitivity tables

(SER/SHare)			Dis	count rate		
		13.5%	11.8%	10.1%	9.6%	9.1%
Perpetual	-1.4%	28	33	41	44	47
growth	0.1%	28	34	43	46	49
rate	1.6%	29	35	44	48	52
	3.5%	30	37	48	53	58
	5.4%	31	40	55	62	70
(SEK/share)			Co	st of debt		
		7.3%	5.9%	4.5%	3.4%	2.3%
Acquisition	7.5x	55	58	62	65	68
EV/EBITA	7.0x	59	63	67	70	73
multiple	6.5x	64	69	73	77	81
•	6.0x	71	76	82	86	91
	5.5x	81	87	94	99	105

Source: ABG Sundal Collier Estimates

Estimate changes

	Ole	d forecast		No	w forecast			nange (%)		Chan	ge (absolute)	
Income statement (SEKm)	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e
Order intake	1,052	1,094	1,138	1,052	1,104	1,160	0%	1.0%	1.9%	-	11	22
growth (y-o-y)	11%	4.0%	4.0%	11%	5.0%	5.0%	070	1.070	1.570	-0.0pp	+1.0pp	+1.0pp
growth (y o y)	1170	4.070	4.070	1170	0.070	0.070				0.0pp	Порр	Порр
Sales	1,001	1,059	1,102	1,005	1,078	1,132	0.4%	1.7%	2.8%	4.1	18	30
growth (y-o-y)	3.9%	5.9%	4.0%	4.4%	7.3%	5.1%	01170	117 /0	2.070	+0.4pp	+1.4pp	+1.1pp
of which organic	1.1%	4.0%	4.0%	1.1%	5.1%	5.1%				-0.0pp	+1.0pp	+1.1pp
of which FX	-1.4%	-0.3%	0%	-1.0%	0.1%	0%				+0.4pp	+0.4pp	
of which M&A	4.2%	2.1%	0%	4.2%	2.1%	0%				+0.4pp	-0.4pp	_
OF WHICH WAA	4.2 /0	2.1/0	0 /8	4.2 /0	2.1/0	0 /8				-	-0.0рр	-
COGS	(597)	(631)	(656)	(601)	(642)	(675)	0.6%	1.8%	2.8%	(3.6)	(11)	(18)
Gross profit	403	428	446	404	435	458	0.1%	1.6%	2.7%	0.45	6.9	12
margin	40%	40%	40%	40%	40%	40%	0.1 /6	1.0 /6	2.7 /6	-0.1pp	0.0pp	-0.0pp
growth (y-o-y)	8.3%	6.3%	4.0%	8.4%	7.8%	5.1%				+0.1pp	+1.6pp	+1.1pp
growth (y-o-y)	0.3%	6.3%	4.0%	0.4%	7.0%	5.1%				+0.1pp	+1.6pp	+1.1pp
Personnel costs	(208)	(219)	(226)	(209)	(223)	(232)	0.4%	1.7%	2.8%	(0.84)	(3.8)	(6.2)
Other external costs	(81)	(86)	(89)	(81)	(87)	(92)	0.4%	1.7%	2.8%	(0.33)	(1.5)	(2.5)
Other operating income	3.2	3.2	3.3	3.3	3.2	3.4	0.4%	1.7%	2.8%	0.01	0.05	0.09
Other operating expenses	(2.2)	(2.1)	(2.2)	(2.3)	(2.2)	(2.3)	0.4%	1.7%	2.8%	(0.01)	(0.04)	(0.06)
Cities operating expenses	(2.2)	(2.1)	(2.2)	(2.0)	(2.2)	(2.0)	0.470	1.7 70	2.070	(0.01)	(0.04)	(0.00)
Depreciation	(35)	(35)	(35)	(35)	(35)	(36)	0.0%	0.1%	0.6%	(0.01)	(0.04)	(0.22)
EBITA	81	89	96	80	91	99	-0.9%	1.8%	3.2%	(0.72)	1.6	3.1
margin	8.1%	8.4%	8.7%	8.0%	8.4%	8.8%	010 /0	11070	0.2 /0	0.1pp	+0.0pp	+0.0pp
growth (y-o-y)	37%	10%	7.8%	36%	13%	9.3%				-1.2pp	+3.0pp	+1.5pp
EBITA adi.	82	89	96	81	91	99	-0.9%	1.8%	3.2%	(0.72)	1.6	3.1
margin	8.2%	8.4%	8.7%	8.1%	8.4%	8.8%	-0.9 /6	1.0 /6	3.2 /6	0.1pp	+0.0pp	+0.0pp
	21%	8.9%	7.8%	20%	12%	9.3%						
growth (y-o-y)							0.00/	0.00/	0.40/	-1.1pp	+2.9pp	+1.5pp
Amortisation	(1.7)	(1.7)	(1.8)	(1.7)	(1.7)	(1.8)	0.0%	0.0%	0.1%	(0.00)	(0.00)	(0.00)
Interest income	0.59	0.88	1.4	0.56	0.80	1.5	-4.5%	-9.0%	4.0%	(0.03)	(0.08)	0.06
Interest expense	(6.3)	(7.1)	(7.3)	(6.2)	(7.0)	(7.4)	-1.2%	-1.6%	1.2%	0.08	0.11	(0.09)
Other financial items	(1.4)	(, .,	(,,,,,	(1.4)	(7.0)	(///	0.0%	n.a.	n.a.	(0.00)	0	(0.00)
Other infancial items	(1.4)		1	(1.4)		1	0.070	11.6.	ii.a.	(0.00)		
Taxes	(16)	(18)	(19)	(16)	(18)	(20)	-0.9%	2.0%	3.5%	0.15	(0.36)	(0.68)
Net income from disc. ops.	•	` -	` -	` -	` -	` -	n.a.	n.a.	n.a.	-		
•												
Net income	57	63	69	56	65	72	-0.9%	2.0%	3.5%	(0.52)	1.3	2.4
margin	5.7%	6.0%	6.3%	5.6%	6.0%	6.3%				-0.1pp	+0.0pp	+0.0pp
growth (y-o-y)	53%	12%	8.9%	52%	16%	10%				-1.4pp	+3.3pp	+1.6pp
Net income adi.	59	65	71	58	66	73	-0.9%	2.0%	3.4%	(0.52)	1.3	2.4
margin	5.9%	6.2%	6.4%	5.8%	6.2%	6.5%				0.1pp	+0.0pp	+0.0pp
growth (y-o-y)	27%	11%	8.8%	26%	14%	10%				-1.1pp	+3.2pp	+1.5pp
3 0 37										• •		
Minority interest	-	-	-	-	-	-	n.a.	n.a.	n.a.	-	-	-
Average shares outstanding	19	19	19	19	19	19	0.0%	0%	0%	0.00	=	-
EPS	3.0	3.4	3.7	3.0	3.5	3.8	-0.9%	2.0%	3.5%	(0.03)	0.07	0.13
growth (y-o-y)	54%	12%	8.9%	52%	16%	10%	0.0,0		2.2 /0	-1.4pp	+3.3pp	+1.6pp
EPS adj.	3.1	3.5	3.8	3.1	3.5	3.9	-0.9%	2.0%	3.4%	(0.03)	0.07	0.13
growth (y-o-y)	27%	11%	8.8%	25%	14%	10%	-0.5/6	2.0 /0	3.4/0	1.1pp	+3.2pp	+1.5pp
DPS	1.5	1.7	1.8	25% 1.5	1.7	1.9	-0.9%	2.0%	3.5%	(0.01)	+3.2pp 0.03	0.06
	3.0%	3.3%	3.6%	2.8%	3.2%	3.5%	-U.J/0	2.0 /0	3.5 /6	-0.2pp	-0.03 -0.1pp	
yield	3.0%	3.3%	3.0%	2.0%	3.270	3.5%			l	-∪.∠pp	-u. rpp	-0.1pp

Source: ABG Sundal Collier Estimates

Detailed estimates, annual (1/2)

Close Heales	Income statement (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Sales													
gooth (yyy)	growth (y-o-y)	0.3%	4.7%	49%	1.2%	-8.3%	18%	24%	6.5%	-3.1%	11%	5.0%	5.0%
Column C	Sales	429	450	618	705	695	743	842	943	963	1,005	1,078	1,132
sel whore PX collection PX col		-3.7%	4.8%	37%	14%	-1.4%	6.9%						
of which Misks n.a. n.													
COSS (251) (263) (263) (263) (450) (450) (450) (519) (560) (590) (590) (691) (642) (675) (676) (676) (676) (676) (676) (676) (676) (676) (777) (778) (778) (778) (779) (
Gross profit 176 187 255 275 276 294 325 377 372 404 435 485 485 485 485 485 485 485 485 485 48													
margin 42% 42% 41% 39% 39% 39% 39% 39% 40% 40% 40% 40% 40% 40% 40% 40% 40% 40													
proximple S2h													
Personnel coels													
Other contamal costs													
Cher operating scores 0.54 0.39 0.48 0.00 2.1 4.1 2.8 4.7 4.7 3.3 3.2 3.2 3.4 1.7 1.00 1.00 1.00 1.00 1.00 1.00 1.00	Other external costs	(43)	(47)	(60)	(52)	(58)	(57)	(74)	(81)	(83)	(81)	(87)	(92)
EBITDA 28 25 56 71 10% 59% 69% 69 102 92 115 128 128 139 growth (p-cy) 22% 1-12% 128% 29% 40.5% 80.5% 80.5% 10% 40% 40% 40.5% 128% 128% 128% 128% 128% 128% 128% 128	Other operating income	0.54	0.39	0.48	0.00	2.1		2.8	4.7	4.7	3.3	3.2	3.4
margin of control of		-	-	-	-	-	-						
growth (yy-y) -22													
EBITO Adj. 10													
margin 6.5% 5.5% 9.0% 1.0% 9.3% 9.0% 1.7% 11% 12% 12% 12% 28% 2.9% 9.0% 4.2% 1.0% 12% 12% 12% 28% 2.9% 9.0% 4.2% 2.0% 1.5% 5.5% 7.0% 7.0% 9.0% 2.0%<													
promiting (γ-γ-γ) -2.2% -1.2% -1.2% -1.2% -2.8% -9.3% -9.3% -9.3% -9.0% -4.2% -2.9% -1.5% -8.6% 7.0% -1.0%													
Depreciation (2,9) (3,2) (3,8) (18) (23) (28) (28) (33) (33) (35) (35) (39													
EBITA 25 21 52 53 42 31 41 70 59 80 91 99 99 99 99 99 99 9													
margin 5.9% 4.8% 5.4% 7.5% 6.1% 4.2% 4.2% 4.2% 7.4% 6.1% 8.0% 8.4% 8.8% 8.8% 8.9%													
growth (yy-y) 1,1%													
EBIT adj. 5.9% 4.8% 5.8% 5.7% 6.1% 6.1% 6.2% 5.2% 5.3% 7.6% 7.0% 7.0% 8.1% 8.4% 8.8% growth (y-cy-) 1.1% 1-4% 144% 12.5% 12.5% 12.5% 12.5% 5.3% 12.5% 5.3% 2.0% 12.5%													
growth (y-cy)													
Amortisation (1.3) (1.3) (1.7) (1.5) (1.6) (0.84) (0.94) (1.4) (1.7) (1.7) (1.7) (1.7) (1.7) (1.8) EBIT (24 20 50 51 41 30 40 68 57 79 89 89 80 margin (1.5) (1.5) (1.6) (1.6) (1.7)	margin												
EBIT													
margin 5.5% 4.5% 8.1% 7.2% 5.9% 4.0% 4.7% 7.2% 5.9% 7.8% 8.6% 8.6% growth (y-o-y) 1.2% 1.5% 1.48% 1.9% 2.0% 2.6% 2.6% 2.6% 2.6% 3.7% 1.6% 3.7% 1.3% 9.4% 9.6% 9.8%													
growth (y-o-y) 1,2% 1,5% 148% 1,9% 2,0% 2,0% 2,0% 2,0% 1,7% 1,0% 3,7% 1,3% 9,4% EBIT adj. 24 20 50 51 41 38 44 70 66 80 89 89 89 68 69 69 69 69													
EBIT adj.													
margin growth (γ-o-γ) 1.5% 4.5% 1.8% 7.2% 5.9% 5.1% 5.2% 7.4% 6.9% 7.9% 8.3% 8.6% Growth (γ-o-γ) 1.2% 1.5% 1.4% 2.0% -2.0% -2.0% -1.0% 6.1% 5.9% 2.1% 9.4% 8.8% 8.6% Brave of income in associates revision of shares 1.													
growth (γ-ογ) 1.2% 1.5% 148% 1.9% 2.9% 7.8% 16% 61% 5.9% 21% 12% 9.4% 2.8% 2	•												
Share of income in associates													
Pevaluation of shares			-	-	-			-	-	-		-	-
Interest expense 0,36 0,31 (1,5 0,25 0,38 0,51 (6,7 0,12 0,11 (6,2 7,0) (7,4 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,15 0,14 0,000 0,000 0,15 0,14 0,000 0,15 0,14 0,000		-	-	-	-	-	-	-	-	-	-	-	-
Chef Characial litems 0.05 0.12 0.14 0.11 0.15 0.14 0.17 0.29 3.2 5.8 4.7 7.2 8.3 9.2 margin 5.5% 4.4% 7.9% 6.9% 5.7% 3.9% 3.8% 6.1% 4.9% 7.1% 7.7% 8.1% growth (y-c-y) 1.16%	Interest income	0.21	0.18	0.16	0.12	0.16	0.13	0.25	2.1	2.4	0.56	0.80	1.5
EBT	Interest expense	(0.36)	(0.31)	(1.5)	(2.5)	(3.8)	(5.1)		(12)	(11)	(6.2)	(7.0)	(7.4)
margin growth (y-o-y)												-	-
growth (γ-ο-γ-) 1-8° 1-6° 1-													
EBT adj.													
margin growth (y-o-y) 5.8% (4.7% (8.2% 7.2% 5.9% 5.0% 4.5% 6.5% 6.2% 7.4% 7.4% 7.9% 8.3% growth (y-o-y) 4.7% (6.1) (1.1) (
growth (γ-ογ) -2,0% -15% 137% 0.8% -19% -11% 3.2% 61% -3.3% 25% 14% 10% Taxes (5.2) (4.5) (11) (11) (8.7) (6.1) (7.4) (13) (10) (16) (18) (20) Net income 19 15 38 38 31 23 24 45 37 56 65 72 margin 4.3% 3.4% 6.1% 5.4% 4.5% 3.1% 2.9% 4.8% 3.8% 5.6% 6.0% 6.3% 6.3% growth (γ-ογ) 118% 1.7% 144% 0.4% 1.8% 2.7% 7.1% 86% 1.9% 5.5% 6.0% 6.3% 9.8 3.8 3.1 2.2% 4.8% 3.5% 5.6% 6.5% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% margin 4.6% 3.7% 6.4% 5.6% 4.7% 3.9% 3.5% 5.1% </td <td></td>													
Taxes (5.2) (4.5) (11) (11) (8.7) (6.1) (7.4) (13) (10) (16) (18) (20) Net income from disc. ops. Net income from disc. ops. Net income (7.4) (1.3) (1.3) (1.4) (1.3) (1.4) (1.3) (1.4) (1.5)													
Net income from disc. ops. Net income 19 15 38 38 38 31 23 24 45 37 56 65 72 Regrowth (y-o-y) 1-18% 1-17% 144% 0.4% 1-18% 1-27% 1-18% 1-17% 144% 0.4% 1-18% 1-27% 1-18% 1-17% 144% 0.4% 1-18% 1-27% 1-18% 1-17% 1-18% 1-17% 1-18% 1-17% 1-18% 1-17% 1-18% 1-18% 1-18% 1-19% 1-19%													
margin growth (y-o-y) 4.3% 3.4% 6.1% 5.4% 4.5% 3.1% 2.9% 4.8% 3.8% 5.6% 6.0% 6.3% 6.1			,	· · · /	-			-	-	-	-	-	
growth (y-o-y) -18% -17% 144% 0.4% -18% -27% 7.1% 86% -19% 52% 16% 10% Net income adj. 20 17 39 40 33 29 29 48 47 58% 66 73 margin 4.6% 3.7% 6.4% 5.6% 4.7% 3.9% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% growth (y-o-y) -17% -15% 134% 1.5% -18% -11% 0.6% 65% -3.6% 26% 14% 10% Minority interest - <td>Net income</td> <td>19</td> <td>15</td> <td>38</td> <td>38</td> <td>31</td> <td>23</td> <td>24</td> <td>45</td> <td>37</td> <td>56</td> <td>65</td> <td>72</td>	Net income	19	15	38	38	31	23	24	45	37	56	65	72
Net income adj. 20	margin												
margin 4.6% 3.7% 6.4% 5.6% 4.7% 3.9% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% growth (y-o-y) -17% -15% 134% 1.5% -18% -11% 0.6% 65% -3.6% 26% 14% 10% Net income to common 19 15 38 38 31 23 24 45 37 56 65 72 margin 4.3% 3.4% 6.1% 5.4% 4.5% 3.1% 2.9% 4.8% 3.8% 5.6% 6.0% 6.3% growth (y-o-y) -18% -17% 144% 0.4% -18% -27% 7.1% 86% -19% 52% 16% 10% Net income to common adj. 20 17 39 40 33 29 29 48 47 58 66 73 margin growth (y-o-y) -17% -15% 134% 1.5% 148% -11% 0.6%													
growth (y-o-y)	•												
Minority interest													
Net income to common 19		-17%	-15%	134%	1.5%	-18%	-11%	0.6%	65%	-3.6%	26%	14%	10%
margin 4.3% 3.4% 6.1% 5.4% 4.5% 3.1% 2.9% 4.8% 3.8% 5.6% 6.0% 6.3% growth (y-o-y) -18% -17% 144% 0.4% -18% -27% 7.1% 86% -19% 52% 16% 10% Net income to common adj. 20 17 39 40 33 29 29 48 47 58 66 73 margin 4.6% 3.7% 6.4% 5.6% 4.7% 3.9% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% growth (y-o-y) -17% -15% 134% 1.5% -18% -11% 0.6% 65% -3.6% 26% 14% 10% EPS 0.99 0.84 2.0 2.0 1.7 1.2 1.3 2.4 2.0 3.0 3.5 3.8 growth (y-o-y) -18% -15% 140% 0.5% -18% -27% 7.4% 86%<		10	15	38	38	31	23	24	45	37	56	65	70
growth (y-o-y)													
Net income to common adj. 20 17 39 40 33 29 29 48 47 58 66 73 margin 4.6% 3.7% 6.4% 5.6% 4.7% 3.9% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% 6.5% 6.5% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% 6.5% 6.5% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% 6.5% 6.5% 4.7% 3.9% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% 6.5% 6.5% -11% 0.6% 65% 3.26 26% 14% 10% 10% 4.8% 9.3% 1.9% 119 19 <td< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	•												
margin 4.6% 3.7% 6.4% 5.6% 4.7% 3.9% 3.5% 5.1% 4.8% 5.8% 6.2% 6.5% growth (y-o-y) -17% -15% 134% 1.5% -18% -11% 0.6% 65% -3.6% 26% 14% 10% Average shares outstanding 19 18 19 18													
Average shares outstanding 19 18 19 19 19 19 19 19 19 19 19 19 19 19 19				6.4%						4.8%			
EPS 0.99 0.84 2.0 2.0 1.7 1.2 1.3 2.4 2.0 3.0 3.5 3.8 growth (y-o-y) -18% -15% 140% 0.5% -18% -27% 7.4% 86% -19% 52% 16% 10% EPS adj. 1.1 0.91 2.1 2.1 1.7 1.5 1.6 2.6 2.5 3.1 3.5 3.9 growth (y-o-y) -17% -13% 130% 1.5% -19% -11% 0.6% 65% -3.6% 25% 14% 10% DPS 0.50 0.50 0.75 0.75 0.75 0.60 0.90 0.95 1.5 1.7 1.9 yield 2.6% 3.0% 4.1% 2.6% 2.9% 2.9% 2.9% 2.8% 2.8% 3.2% 3.5% Extraordinary operating items - - - - - - - - - - -	•			134%			-11%						
growth (y-o-y)	Average shares outstanding	19	18	19	19	19	19	19	19	19	19	19	19
EPS adj. 1.1 0.91 2.1 2.1 1.7 1.5 1.6 2.6 2.5 3.1 3.5 3.9 growth (y-o-y) -17% -13% 130% 1.5% -19% -11% 0.6% 65% -3.6% 25% 14% 10% DPS 0.50 0.50 0.75 0.75 0.75 0.75 0.60 0.90 0.95 1.5 1.7 1.9 yield 2.6% 3.0% 4.1% 2.6% 2.9% 2.9% 2.9% 2.8% 2.8% 3.2% 3.5% Extraordinary operating items -<	EPS	0.99	0.84	2.0	2.0	1.7		1.3	2.4	2.0	3.0	3.5	3.8
growth (y-o-y)													
DPS 0.50 0.50 0.75 0.75 0.75 0.75 0.60 0.90 0.95 1.5 1.7 1.9 yield 2.6% 3.0% 4.1% 2.6% 2.9% 2.9% 2.9% 2.9% 2.8% 2.8% 3.2% 3.5% Extraordinary operating items - - - - - - (7.5) (4.0) (1.5) (8.7) (1.0) - - Impairment part of depreciation - - - - - (0.50) - </td <td></td>													
yield 2.6% 3.0% 4.1% 2.6% 2.9% 2.2% 2.9% 2.9% 2.8% 2.8% 3.2% 3.5% Extraordinary operating items - - - - - - (7.5) (4.0) (1.5) (8.7) (1.0) - - Impairment part of depreciation - <td></td>													
Extraordinary operating items (7.5) (4.0) (1.5) (8.7) (1.0) Impairment part of depreciation (0.50) (0.50)													
Impairment part of depreciation - - - - - - - - -	yieiu	2.6%	3.0%	4.1%	2.0%	2.9%	2.2%	2.9%	2.9%	2.8%	2.8%	3.2%	3.5%
Impairment part of depreciation - - - - - - - - -	Extraordinary operating items	-	_	_	_	_	(7.5)	(4 0)	(1.5)	(8.7)	(1.0)		_
Impairment part of amortisation		_	_	_	_		(,,	(1.0)		(0.7)	(1.0)	_	_
Extraordinary financial items 0.02 (0.05) 0.19 0.13 0.01 0.21 (1.4) (0.18) (2.0)		-	-	-	-	-	-	-	(5.55)	-	-		_
Extraordinary tax items 1.8 1.4 0.67 2.7 0.31		0.02	(0.05)	0.19	0.13	0.01	0.21	(1.4)	(0.18)	(2.0)	-	-	
Extraordinary minority interest items		=	-	-	-	-					0.31	-	-
	Extraordinary minority interest items	-	-	-	-	-	-	-	-	-	-	-	-

Detailed estimates, annual (2/2)

Valuation	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Share price	19	17	18	29	26	34	21	31	34	54	54	54
Market capitalisation	364	310	346	537	484	630	388	574	632	1.009	1.009	1.009
Enterprise value	317	260	402	645	629	808	577	745	753	1,152	1,124	1,094
Enterprise value	017	200	702	040	OLO	000	077	740	700	1,102	1,124	1,004
EV/Sales	0.7x	0.6x	0.7x	0.9x	0.9x	1.1x	0.7x	0.8x	0.8x	1.1x	1.0x	1.0x
EV/EBITDA adj.	11x	11x	7.2x	9.0x	9.7x	12x	7.9x	7.2x	7.5x	9.9x	8.9x	8.1x
EV/EBITA adi.	13x	12x	7.8x	12x	15x	21x	13x	10x	11x	14x	12x	11x
EV/EBIT adj.	13x	13x	8.0x	13x	15x	22x	13x	11x	11x	14x	13x	11x
P/E adj.	18x	18x	8.8x	13x	15x	22x	13x	12x	14x	17x	15x	14x
P/B	3.8x	3.3x	2.7x	3.5x	2.7x	3.4x	1.9x	2.5x	2.5x	3.5x	3.1x	2.8x
175	0.0%	0.07	2.77	0.0%		0.17	1.07	2.07	2.07	0.07	0.17	2.0%
FCF yield	3.9%	7.1%	5.5%	11%	12%	2.4%	3.5%	13%	16%	7.6%	8.8%	9.5%
FCF yield lease adj.	3.3%	6.4%	4.8%	8.6%	7.9%	-1.4%	-2.6%	8.9%	11%	5.0%	6.4%	6.9%
Cash flow statement (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Operating cash flow	15	24	26	70	63	22	25	82	105	84	98	106
Investing cash flow	(19)	(3.5)	(117)	(23)	(40)	(30)	(12)	(5.7)	(2.3)	(63)	(9.7)	(10)
Financing cash flow	(3.1)	(21)	60	(54)	0.58	37	(37)	(61)	(98)	(43)	(52)	(58)
Net cash flow	(7.4)	(0.33)	(31)	(7.2)	24	29	(24)	15	5.0	(22)	37	38
Closing cash balance	65	65	34	27	49	80	57	70	75	53	90	127
FCF	14	22	19	62	58	15	14	76	103	76	89	96
FCF lease adj.	12	20	17	46	38	(9.0)	(10.0)	51	72	51	65	70
FCF/EBITA adj. lease adj.	48%	92%	32%	87%	91%	-23%	-22%	71%	106%	62%	71%	71%
FCF/EBIT adj. lease adj.	51%	98%	33%	90%	94%	-24%	-23%	73%	109%	64%	72%	72%
FCF/Net income adj. lease adj.	61%	118%	42%	116%	118%	-31%	-34%	105%	155%	87%	97%	96%
Balance sheet (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Net debt	(47)	(49)	56	108	145	178	188	171	121	143	115	85
ND/EBITDA adj. R12m	-1.7x	-2.0x	1.0x	1.5x	2.2x	2.7x	2.6x	1.6x	1.2x	1.2x	0.9x	0.6x
Net debt lease adj.	(47)	(49)	56	50	51	95	118	80	25	47	10	(27)
ND/EBITDA adj. lease adj. R12m	-1.8x	-2.2x	1.1x	0.9x	1.2x	2.3x	2.5x	1.0x	0.4x	0.5x	0.1x	-0.3x
Net working capital	12	9.9	21	31	25	35	63	62	32	40	43	45
% sales R12m	2.9%	2.2%	3.4%	4.4%	3.6%	4.6%	7.5%	6.6%	3.3%	3.9%	4.0%	4.0%
ROA adj.	11%	8.9%	15%	10%	6.9%	5.2%	4.7%	7.4%	7.1%	8.8%	9.3%	9.5%
ROA ex. goodwill adj.	11%	9.7%	20%	16%	11%	7.8%	6.8%	11%	10%	13%	14%	14%
ROE adj.	22%	18%	35%	28%	20%	16%	15%	22%	19%	22%	22%	21%
ROE ex. goodwill adj.	24%	21%	102%	1828%	1681%	n.a.	n.a.	254%	103%	113%	99%	70%
ROCE adj.	23%	19%	34%	24%	16%	14%	17%	25%	20%	23%	23%	22%
ROCE ex. goodwill adj.	25%	22%	67%	70%	47%	52%	72%	80%	52%	59%	58%	49%
ROIC adj.	55%	34%	32%	17%	10%	8.4%	8.7%	14%	13%	15%	16%	17%
ROIC ex. goodwill adj.	72%	50%	85%	43%	23%	18%	18%	27%	26%	32%	34%	35%
Segments (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Technology & Distribution						400	500	500	400	400	500	500
Sales	-	<u>-</u>	-	-		480	539	533	496	482	502	522
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	12%	-1.2%	-6.8%	-2.9%	4.2%	4.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	9.4%	-1.4%	-6.0%	-1.1%	4.0%	4.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	2.8%	0.2%	-0.8%	-1.9%	0.2%	0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0%	0%	0%	0%	0%	0%
EBITA						29	31	29	6.5	19 4.0%	24	29
margin	n.a.	n.a.	n.a.	n.a.	n.a.	6.0% 29	5.7%	5.4% 29	1.3%		4.8%	5.5% 29
EBITA adj.	-	-		- n.o			31 5 70/		15	19	24	
margin	n.a.	n.a.	n.a.	n.a.	n.a.	6.0%	5.7%	5.4%	3.0%	4.0%	4.8%	5.5%
Energy & Environment Sales	_	_	-	_	_	288	324	411	468	524	577	611
	- n -	- n -					13%	27%	14%	12%	10%	6.0%
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		27% 27%	14%			
of which EX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	5.6%			3.3%	6.0%	6.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0% 7.0%	0% 0%	0% 0%	0% 8.7%	0% 4.0%	0% 0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	7.0%					
EBITA	- -	-		-		28	21	57	59	73	81	86
margin	n.a.	n.a.	n.a.	n.a.	n.a.	9.6%	6.5%	14%	13%	14%	14%	14%
EBITA adj.	-	-		-	-	28	25 7.7%	57 149/	59	73	81	86
margin	n.a.	n.a.	n.a.	n.a.	n.a.	9.6%	7.7%	14%	13%	14%	14%	14%

Detailed estimates, quarterly (1/2)

Income statement (SEKm)	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25e	Q3'25e	Q4'25e
Order intake	238	285	241	212	222	249	201	272	263	287	225	278
growth (y-o-y)	11%	8.8%	33%	-18%	-6.5%	-12%	-17%	29%	18%	15%	12%	2.0%
Sales	238	246	224	235	243	255	217	247	236	255	244	269
growth (y-o-y)	31%	15%	12%	-5.2%	2.0%	3.6%	-2.8%	5.3%	-2.9%	0.1%	12%	9.0%
of which organic	31%	15%	11%	-4.8%	2.8%	3.4%	-3.3%	5.6%	-2.5%	-1.9%	5.2%	4.2%
of which FX	0.1%	0.1%	1.0% 0%	-0.4%	-0.8%	0.2%	0.5%	-0.3%	-0.4%	-1.7%	-0.8%	-1.0%
of which M&A COGS	0% (144)	0% (148)	(135)	0% (139)	0% (152)	0% (156)	0% (132)	0% (150)	0% (141)	3.6% (153)	7.9% (147)	5.8% (160)
Gross profit	94	98	(133) 89	96	91	99	85	98	95	102	98	109
margin	39%	40%	40%	41%	37%	39%	39%	40%	40%	40%	40%	41%
growth (y-o-y)	26%	16%	17%	8.5%	-3.3%	0.5%	-4.3%	2.3%	4.2%	3.4%	15%	12%
Personnel costs	(49)	(54)	(42)	(51)	(50)	(55)	(43)	(53)	(49)	(55)	(48)	(57)
Other external costs	(23)	(20)	(18)	(20)	(19)	(22)	(19)	(23)	(18)	(21)	(20)	(22)
Other operating income	1.2	1.3	1.4	0.79	1.0	1.6	0.95	1.1	0.95	0.76	0.73	0.81
Other operating expenses	(1.1)	(0.61)	0.23	(1.2)	(0.23)	(0.50)	(0.44)	(0.13)	(0.72)	(0.51)	(0.49)	(0.54)
EBITDA	23	25	30	24	23	24	23	22	27	27	30	31
margin	9.5%	10%	13%	10%	9.4%	9.3%	11%	9.1%	11%	11%	12%	11%
growth (y-o-y)	70% 23	38% 27	23% 30	91%	0.1% 24	7.4% 25	-22% 25	-6.6% 27	19%	15% 27	31% 30	36% 31
EBITDA adj. margin	9.5%	11%	13%	24 10%	9.9%	10.0%	11%	11%	28 12%	11%	12%	11%
growth (y-o-y)	70%	46%	23%	45%	5.3%	-5.8%	-17%	11%	17%	6.6%	23%	14%
Depreciation	(8.4)	(7.9)	(8.0)	(8.4)	(8.2)	(8.2)	(8.3)	(8.4)	(8.8)	(8.0)	(9.0)	(9.0)
EBITA	14	18	22	16	15	15	15	14	18	19	21	22
margin	6.0%	7.1%	9.8%	6.7%	6.0%	6.1%	6.9%	5.7%	7.8%	7.5%	8.8%	8.0%
growth (y-o-y)	133%	51%	27%	190%	1.4%	-12%	-32%	-10%	26%	23%	43%	53%
EBITA adj.	15	19	22	16	16	17	16	18	19	19	21	22
margin	6.2%	7.7%	9.8%	6.7%	6.5%	6.8%	7.6%	7.4%	8.2%	7.5%	8.8%	8.0%
growth (y-o-y)	141%	64%	27%	67%	6.1%	-9.5%	-25%	17%	23%	11%	30%	18%
Amortisation	(0.24)	(0.23)	(0.45)	(0.45)	(0.41)	(0.43)	(0.44)	(0.44)	(0.40)	(0.43)	(0.44)	(0.44)
EBIT	14	17	22	15	14	15	14	14	18	19	21	21
margin	5.9% 137%	7.0%	9.6% 26%	6.5% 194%	5.8% 0.2%	5.9% -13%	6.7%	5.5% -10%	7.6% 27%	7.3% 24%	8.6%	7.8%
growth (y-o-y) EBIT adj.	15/76	52% 19	20% 22	194%	15	-13% 17	-33% 16	18	19	19	45% 21	54% 21
margin	6.1%	7.6%	9.6%	6.5%	6.3%	6.6%	7.4%	7.2%	8.0%	7.3%	8.6%	7.8%
growth (y-o-y)	146%	65%	26%	66%	5.0%	-11%	-26%	17%	24%	11%	31%	18%
Share of income in associates	-	-		-	-	-					-	-
Revaluation of shares	-	-	-	-	-	-	-	-	-	-	-	-
Interest income	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0.37	0.09	0.11
Interest expense	(0.40)	(0.52)	(0.78)	(2.1)	(0.82)	(3.2)	(0.84)	(1.1)	(0.86)	(1.8)	(1.8)	(1.8)
Other financial items	(2.3)	(2.4)	(2.2)	0.50	(2.4)	0.98	(1.5)	(1.3)	(1.4)	-	-	-
EBT	11	14	19	14	11	13	12	11	16	17	19	19
margin	4.8%	5.9%	8.3%	5.8%	4.5%	5.0%	5.6%	4.6%	6.6%	6.7%	7.9%	7.2%
growth (y-o-y)	143% 12	64% 16	21% 19	359%	-4.0%	-11%	-34% 14	-18% 16	44% 17	34% 18	59% 20	73% 20
EBT adj. margin	5.1%	6.6%	8.5%	14 6.0%	13 5.3%	15 5.9%	6.5%	6.4%	7.2%	6.9%	8.1%	7.4%
growth (y-o-y)	147%	79%	22%	95%	7.6%	-7.1%	-26%	13%	31%	17%	40%	25%
Taxes	(2.5)	(3.1)	(4.1)	(2.8)	(2.0)	(2.6)	(2.6)	(2.9)	(3.3)	(3.8)	(4.2)	(4.3)
Net income from disc. ops.	(<i>)</i>	(= <i>,</i>	-	(=/	(<i>)</i>	(— <i>)</i>		(= <i>)</i>	(<i>)</i>	·/	-	(/
Net income	8.9	11	14	11	8.9	10	9.5	8.4	12	13	15	15
margin	3.7%	4.6%	6.4%	4.6%	3.7%	4.0%	4.4%	3.4%	5.3%	5.2%	6.2%	5.6%
growth (y-o-y)	176%	57%	19%	472%	0.1%	-10%	-34%	-23%	40%	32%	58%	82%
Net income adj.	9.6	13	15	11	11	12	11	12	14	14	15	16
margin	4.0%	5.1%	6.6%	4.8%	4.3%	4.7%	5.1%	4.8%	5.7%	5.4%	6.3%	5.8%
growth (y-o-y)	182%	71%	20%	115%	10%	-6.0%	-25%	6.8%	28%	16%	41%	30%
Minority interest Net income to common	8.9	11	14	11	8.9	10	9.5	8.4	12	13	15	15
margin	3.7%	4.6%	6.4%	4.6%	3.7%	4.0%	4.4%	3.4%	5.3%	5.2%	6.2%	5.6%
growth (y-o-y)	176%	57%	19%	472%	0.1%	-10%	-34%	-23%	40%	32%	58%	82%
Net income to common adj.	9.6	13	15	11	11	12	11	12	14	14	15	16
margin	4.0%	5.1%	6.6%	4.8%	4.3%	4.7%	5.1%	4.8%	5.7%	5.4%	6.3%	5.8%
growth (y-o-y)	182%	71%	20%	115%	10%	-6.0%	-25%	6.8%	28%	16%	41%	30%
Average shares outstanding	19	19	19	19	19	19	19	19	19	19	19	19
EPS	0.47	0.60	0.77	0.58	0.47	0.54	0.51	0.45	0.66	0.71	0.80	0.81
growth (y-o-y)	176%	58%	20%	480%	0%	-10.0%	-34%	-22%	40%	32%	57%	80%
EPS adj.	0.51	0.67	0.78	0.60	0.56	0.63	0.59	0.64	0.72	0.74	0.82	0.83
growth (y-o-y)	182%	71%	20%	115%	10%	-6.0%	-25%	6.8%	28%	16%	41%	30%
DPS viold	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
yield	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Extraordinary operating items	_	(1.5)	_	_	(1.2)	(1.8)	(1.5)	(4.2)	(1.0)		_	
Impairment part of depreciation	(0.50)	(1.0)	_	_	(/	(1.0)	(1.0)	(*/	(1.0)	-	-	
Impairment part of amortisation	(5.55)	-	-	_	-	-	-	_	-	_		-
Extraordinary financial items	-	-	-	-	(0.50)	-	-	-	-	-	-	
Extraordinary tax items	0.05	0.38	0.10	0.10	0.47	0.49	0.43	1.0	0.31	-	-	-
Extraordinary minority interest items												-

Detailed estimates, quarterly (2/2)

Valuation	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25e	Q3'25e	Q4'25e
Share price	20	25	28	31	34	38	37	34	42	54	54	54
Market capitalisation	379	469	522	574	640	709	702	632	780	1,009	1,009	1,009
Enterprise value	563	690	713	745	770	865	853	753	889	1,179	1,175	1,152
EV/Sales	0.6x	0.7x	0.7x	0.8x	0.8x	0.9x	0.9x	0.8x	0.9x	1.2x	1.2x	1.1x
EV/EBITDA adj.	6.8x	7.6x	7.4x	7.2x	7.3x	8.4x	8.7x	7.5x	8.5x	11x	10x	9.9x
EV/EBITA adj.	11x	11x	11x	10x	11x	12x	13x	11x	12x	16x	15x	14x
EV/EBIT adj.	11x	12x	11x	11x	11x	13x	13x	11x	13x	17x	15x	14x
P/E adj.	11x	12x	12x	12x	13x	15x	16x	14x	16x	20x	18x	17x
P/B	1.8x	2.2x	2.3x	2.5x	2.7x	3.0x	2.9x	2.5x	3.0x	3.9x	3.7x	3.5x
FCF yield	6.3%	9.8%	13%	13%	18%	17%	12%	16%	8.2%	8.1%	8.5%	7.6%
FCF yield lease adj.	0.0%	4.6%	8.5%	8.9%	14%	12%	7.9%	11%	4.6%	5.3%	5.9%	5.0%
Cash flow statement (SEKm)	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25e	Q3'25e	Q4'25e
Operating cash flow	15	3.3	39	(0.70)	54	2.6	6.8	(2.00)	15	22	13	33
Investing cash flow	(2.2)	(2.5)	(0.24)	(0.76)	(0.51)	(0.84)	(0.03)	(0.90)	(0.68)	(57)	(2.2)	(2.4)
Financing cash flow	(6.5)	(12)	(12) 27	(31)	(27)	(39)	(6.8)	(25)	(7.1)	(25)	(5.8)	(5.9)
Net cash flow	6.1 62	(11)	27 79	(7.6)	26 97	(37) 60	(0.00)	16	7.3	(60) 23	5.5 28	25
Closing cash balance	62	52	79	70	97	60	60	75	82	23	20	53
FCF	13	0.72	39	24	53	1.8	6.8	41	14	20	11	31
FCF lease adj.	6.1	(5.4)	33	17	43	(5.2)	(0.00)	34	7.3	13	5.5	25
FCF/EBITA adj. lease adj.	41%	-28%	149%	111%	276%	-30%	0.0%	184%	38%	68%	25%	116%
FCF/EBIT adj. lease adj.	42%	-29%	153%	114%	283%	-31%	0.0%	188%	38%	69%	26%	119%
FCF/Net income adj. lease adj.	64%	-43%	223%	155%	412%	-44%	0.0%	281%	54%	93%	35%	161%
Balance sheet (SEKm)	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25e	Q3'25e	Q4'25e
Net debt	184	221	191	171	130	155	151	121	109	170	166	143
ND/EBITDA adj. R12m	2.2x	2.4x	2.0x	1.6x	1.2x	1.5x	1.5x	1.2x	1.0x	1.6x	1.5x	1.2x
Net debt lease adj.	113	123	96	80	36	58	58	25	18	77	72	47
ND/EBITDA adj. lease adj. R12m	2.0x	1.9x	1.4x	1.1x	0.5x	0.9x	0.9x	0.4x	0.2x	1.0x	0.9x	0.5x
Net working capital	66	77	66	62	24	43	54	32	38	37	48	40
% sales R12m	7.3%	8.3%	6.9%	6.6%	2.6%	4.5%	5.7%	3.3%	3.9%	3.9%	4.9%	3.9%
70 Galoo 1112111	7.070	0.070	0.070	0.070	2.070	1.0 / 0	0.770	0.070	0.070	0.070	1.0 / 0	0.070
ROA adj.	5.5%	6.2%	6.5%	7.3%	7.3%	7.2%	6.7%	6.9%	7.4%	7.8%	8.4%	8.9%
ROA ex. goodwill adj.	8.0%	9.0%	9.4%	10%	10%	10%	9.6%	9.9%	11%	11%	13%	13%
ROE adj.	17%	20%	20%	22%	22%	21%	19%	19%	20%	20%	21%	22%
ROE ex. goodwill adj.	n.a.	1813%	421%	282%	195%	158%	119%	105%	98%	113%	125%	131%
ROCE adj.	20%	23%	23%	24%	24%	22%	20%	21%	20%	21%	22%	22%
ROCE ex. goodwill adj.	86%	89%	81%	78%	69%	61%	54%	54%	48%	51%	55%	56%
ROIC adj.	10%	11%	12%	13%	14%	13%	13%	13%	14%	14%	14%	15%
ROIC ex. goodwill adj.	20%	22%	23%	25%	26%	26%	24%	26%	28%	28%	30%	32%
Segments (SEKm)	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25e	Q3'25e	Q4'25e
Technology & Distribution												
Sales	145	131	124	133	137	122	114	124	127	114	114	127
growth (y-o-y)	26%	-3.0%	-3.2%	-12%	-5.6%	-6.9%	-8.3%	-6.6%	-7.2%	-6.5%	0.4%	2.1%
of which organic	26%	-3.1%	-4.7%	-12%	-4.3%	-7.3%	-9.3%	-6.1%	-6.5%	-3.0%	2.0%	4.0%
of which FX	0.2%	0.1%	1.5%	-0.8%	-1.3%	0.4%	0.9%	-0.5%	-0.7%	-3.5%	-1.6%	-1.9%
of which M&A	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
EBITA	13	1.8	8.5	5.5	5.5	0.30	3.1	(2.4)	4.9	3.4	5.7	5.1
margin	8.8%	1.4%	6.8%	4.1%	4.0%	0.2%	2.7%	-1.9%	3.8%	3.0%	5.0%	4.0%
EBITA adj.	13	1.8	8.5	5.5	6.3	2.1	4.6	1.8	4.9	3.4	5.7	5.1
margin	8.8%	1.4%	6.8%	4.1%	4.6%	1.7%	4.0%	1.5%	3.8%	3.0%	5.0%	4.0%
Energy & Environment	94	115	100	103	106	133	104	124	110	141	130	143
Sales	39%	43%	37%	2.9%	13%	16%	4.8%	21%	3.2%	6.0%	24%	16%
growth (y-o-y)	39% 39%	43% 43%	37% 37%	2.9%	14%	16%	4.8% 4.8%	21%	3.2%	1.0%	8.0%	4.0%
of which organic of which FX	39% 0%	43% 0%	37% 0%	2.9%	0%	0%	4.8% 0%	0%	3.2% 0%	-1.0%	8.0% 0%	4.0%
of which M&A	0% 0%	0% 0%	0%	0%	0% 0%	0% 0%	0%	0%	0%	7.0%	16%	12%
EBITA	10.0	0% 21	17	9.2	10	18	13	17	18	7.0% 19	17	12%
	11%	18%	17%	9.2	9.6%	14%	13%	14%	17%	13%	13%	13%
margin EBITA adi.	10.0	21	17%	9.0%	9.0%	14%	13%	17	17%	19	17	19
margin	11%	18%	17%	9.0%	10.0%	14%	13%	14%	17%	13%	13%	13%
margill	11/0	1070	17 /0	3.0 /6	10.070	17/0	1070	1770	17.70	1070	1070	10/0

Peer group

Ticker Company	MC (SEKm)	I 2M (SEK)		Sales growt	h (CEK)			EBIT(A) m	orgin			Net mar	rain	
OMXSALLS OMX Stockholm Allshare		7%	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e
	, ,													
Peers														
ALLIGO.B-SI Alligo B	5,701	-11%	0%	5%	5%	4%	6.0%	7.2%	8.9%	9.7%	2.9%	4.1%	5.7%	6.4%
BERG.B-SE Bergman & Beving B	8,093	3%	6%	1%	3%	3%	9.7%	10.4%	10.9%	11.3%	-1.0%	4.8%	5.7%	6.2%
BOREO-FI Boreo	474	2%	-17%	11%	11%	3%	3.0%	4.4%	4.5%	5.7%	0.9%	2.1%	2.3%	3.4%
AOJ.B-DK Brdr A & O Johansen B	3,748	12%	n.a.	11%	8%	5%	4.5%	5.1%	6.5%	7.1%	3.0%	3.5%	4.7%	5.2%
EGB-IT E-Globe	160	11%	n.a.	n.a.	12%	11%	n.a.	5.7%	6.7%	7.7%	n.a.	3.2%	4.4%	5.1%
FLO-GB Flowtech Fluidpower	537	19%	-8%	14%	7%	7%	2.5%	4.2%	5.4%	5.1%	1.4%	2.0%	3.1%	3.7%
MMGR.B-SE Momentum Group B	8,136	3%	25%	13%	8%	7%	11.1%	11.0%	11.4%	11.7%	6.3%	6.6%	7.0%	7.3%
OEM.B-SE OEM International	19,379	3%	n.a.	4%	8%	7%	15.2%	15.5%	16.1%	16.4%	11.6%	11.6%	12.0%	12.2%
THEP-FR Thermador Groupe	8,144	29%	-14%	5%	4%	2%	12.0%	12.4%	13.0%	13.4%	9.1%	9.4%	9.9%	9.9%
VESTUM-SE Vestum	3,721	-2%	-27%	-11%	7%	4%	9.9%	10.9%	12.1%	12.7%	-4.3%	0.3%	2.9%	3.9%
Peer average	5,809	7%	-5%	6%	7%	5%	8.2%	8.7%	9.6%	10.1%	3.3%	4.8%	5.8%	6.3%
Peer median	4,725	3%	-8%	5%	7%	4%	9.7%	8.8%	9.9%	10.5%	2.9%	3.8%	5.2%	5.7%
BERNER.B-! Berner Industrier B	1.009	37%	2%	4%	6%	4%	7.1%	8.2%	8.4%	8.7%	3.8%	5.7%	5.9%	6.3%
ABGSCe	1,003	37.70	2%	4%	7%	5%	6.1%	8.0%	8.4%	8.8%	3.8%	5.6%	6.0%	6.3%
ABGSCe (adj.)			2%	4%	7%	5%	7.0%	8.1%	8.4%	8.8%	4.8%	5.8%	6.2%	6.5%
Abdood (adj.)			270	4,0	,,,	0,0	7.070	0.170	0.470	0.070	4.070	0.070	0.2 /0	0.070
Ticker Company	MC (SEKm)	L3M (SEK)		ND/EBI1	TDA			ROCE				FCF/Net in	icome	
OMXSALLS OMX Stockholm Allshare	11,196,145	7%	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e
_														
Peers	5 704	440/	0.0	0.4	4.5	4.00	70/	8%	400/	440/	45.40/	125%	152%	4.440/
ALLIGO.B-SI Alligo B	5,701 8,093	-11% 3%	2.6x 2.7x	2.1x 2.1x	1.5x 1.6x	1.0x	7% 7%	8% 9%	10% 10%	11% 10%	154% -367%	235%	187%	144% 158%
BERG.B-SE Bergman & Beving B BOREO-FI Boreo	474	2%	2.7x 5.5x	4.9x	4.0x	1.2x 3.7x								
AOJ.B-DK Brdr A & O Johansen B	3,748	12%	5.5x 2.7x	4.9x 2.2x	4.0x 1.5x	3.7x 1.1x	n.a. 10%	n.a. 12%	n.a. 16%	n.a. 16%	n.a. -163%	n.a. 49%	n.a. 76%	n.a. 83%
EGB-IT E-Globe	160	11%	n.a.	-0.8x	-0.1x	0.3x	n.a.	n.a.	n.a.	n.a.	n.a.	3%	30%	42%
FLO-GB Flowtech Fluidpower	537	19%	3.5x	1.9x	1.3x	1.0x	4%	8%	10%	11%	151%	113%	62%	31%
MMGR.B-SE Momentum Group B	8,136	3%	1.0x	1.2x	0.7x	0.2x	20%	19%	19%	18%	133%	62%	142%	131%
OEM.B-SE OEM International	19.379	3%	-0.5x	-0.8x	-1.0x	-1.3x	29%	27%	26%	25%	98%	101%	89%	91%
THEP-FR Thermador Groupe	8,144	29%	-0.3x	-0.7x	0.7x	-1.5x	n.a.	n.a.	n.a.	n.a.	151%	109%	91%	95%
VESTUM-SE Vestum	3,721	-2%	2.5x	2.0x	1.3x	0.7x	3%	3%	4%	4%	-94%	5533%	361%	297%
Peer average	5,809	7%	2.2x	1.4x	1.0x	0.6x	11%	12%	14%	14%	8%	703%	132%	119%
Peer median	4,725	3%	2.6x	2.0x	1.3x	0.8x	7%	9%	10%	11%	115%	109%	91%	95%
	·													
BERNER.B-: Berner Industrier B	1,009	37%	1.3x	1.3x	0.9x	0.6x	n.a.	n.a.	n.a.	n.a.	278%	135%	140%	136%
ABGSCe			1.3x	1.2x	0.9x	0.6x	18%	22%	23%	22%	278%	136%	137%	134%
ABGSCe (adj.)			1.2x	1.2x	0.9x	0.6x	20%	23%	23%	22%	195%	91%	100%	98%
Ticker Company	MC (SEKm)	LOW (CEK)		EV/Sal				EV/EBIT	F(A)			P/E		
OMXSALLS OMX Stockholm Allshare	11,196,145	7%	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e
OTHER CONTROL OF THE	11,100,110													
Peers														
ALLIGO.B-SI Alligo B	5,701	-11%	1.0x	0.9x	0.8x	0.7x	16x	12x	9x	7x	22x	13x	9x	8x
BERG.B-SE Bergman & Beving B	8,093	3%	2.0x	1.9x	1.8x	1.7x	20x	18x	17x	15x	36x	29x	25x	24x
BOREO-FI Boreo	474	2%	0.6x	0.7x	0.6x	0.5x	20x	15x	13x	10x	21x	14x	9x	8x
AOJ.B-DK Brdr A & O Johansen B	3,748	12%	0.6x	0.6x	0.5x	0.5x	13x	11x	8x	7x	13x	12x	8x	7x
EGB-IT E-Globe	160	11%	n.a.	0.3x	0.3x	0.3x	n.a.	6x	5x	4x	n.a.	n.a.	n.a.	n.a.
FLO-GB Flowtech Fluidpower	537	19%	0.6x	0.5x	0.4x	0.4x	26x	11x	8x	8x	43x	14x	9x	7x
MMGR.B-SE Momentum Group B	8,136	3%	3.2x	2.7x	2.4x	2.2x	29x	24x	21x	19x	47x	37x	33x	30x
OEM.B-SE OEM International	19,379	3%	2.9x	3.4x	3.1x	2.8x	19x	22x	19x	17x	24x	30x	27x	26x
THEP-FR Thermador Groupe	8,144	29%	1.3x	1.3x	1.2x	1.1x	11x	10x	9x	8x	15x	15x	14x	13x
VESTUM-SE Vestum	3,721	-2%	1.3x	1.2x	1.1x	0.9x	13x	11x	9x	7x	249x	22x	13x	11x
Peer average Peer median	5,809 4,725	7% 3%	1.5x 1.3x	1.3x 1.0x	1.2x 0.9x	1.1x 0.8x	19x 19x	14x 12x	12x 9x	10x 8x	52x 24x	20x 15x	16x 13x	15x 11x
reei median	4,725	3%	1.3X	1.03	v.sx	U.6X	ıax	128	ЭX	ох	24X	10X	ısx	11%
BERNER.B-! Berner Industrier B	1,009	37%	0.8x	1.2x	1.1x	1.0x	11x	14x	13x	11x	14x	17x	15x	14x
ABGSCe	.,,,,,,	/-	0.8x	1.1x	1.0x	1.0x	13x	14x	12x	11x	17x	18x	16x	14x
ABGSCe (adj.)			0.8x	1.1x	1.0x	1.0x	11x	14x	12x	11x	14x	17x	15x	14x
* **														

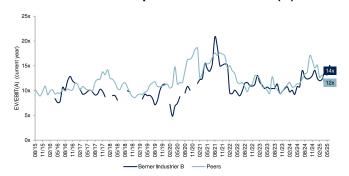
Source: ABG Sundal Collier Estimates, FactSet Estimates

Peer valuation

Peer valuation	L3M (SEK)		EV/Sal	es			EV/EBIT	(A)			P/E		
OMX Stockholm Allshare	7%	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e
Berner Industrier B ABGSCe (adj.)	37%	0.8x	1.1x	1.0x	1.0x	11x	14x	12x	11x	14x	17x	15x	14x
Peer median	3%	1.3x	1.0x	0.9x	0.8x	19x	12x	9x	8x	24x	15x	13x	11x
Premium/discount		-38%	10%	13%	19%	-41%	22%	35%	42%	-44%	15%	20%	27%
Implied share price		59	48	47	45	62	43	38	37	95	47	45	42

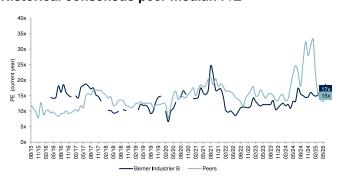
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A)



Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median P/E

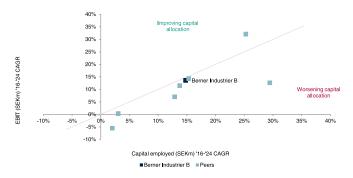


Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A) premium/discount

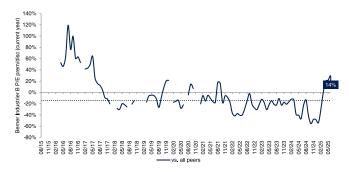
Source: ABG Sundal Collier, FactSet Estimates

Capital allocation vs. peers



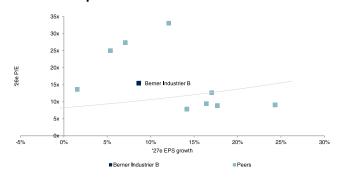
Source: ABG Sundal Collier, FactSet

Historical consensus peer median P/E premium/ discount



Source: ABG Sundal Collier, FactSet Estimates

Medium-term consensus P/E vs. EPS growth for Inission and peers



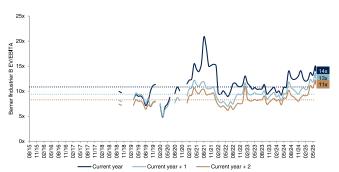
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus multiples

	10y median	Cons.	vs. median	ABGSCe	vs. median
Historical consensus I	EV/Sales				
Last year	0.8x	1.2x	50%	0.8x	0%
Current year	0.7x	1.2x	56%	1.1x	55%
Current year + 1	0.7x	1.1x	57%	1.0x	55%
Current year + 2	0.6x	1.0x	59%	1.0x	55%
Historical consensus I	EV/EBITA				
Last year	13x	17x	25%	13x	-4%
Current year	11x	14x	30%	14x	32%
Current year + 1	9x	13x	34%	12x	32%
Current year + 2	8x	11x	38%	11x	33%
Historical consensus I	P/E				
Last year	16x	22x	36%	17x	7%
Current year	14x	17x	22%	18x	28%
Current year + 1	12x	15x	31%	16x	32%
Current year + 2	11x	14x	32%	14x	30%

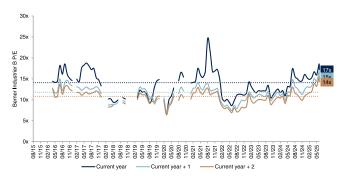
Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus EV/EBITA



Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus P/E



Source: ABG Sundal Collier Estimates, FactSet Estimates

Organic DCF

Assumptions														
Discount rate 10.1	% Perpetual growth rate	1.6% C	Cash/Sales rec	quirement	7.0%									
Period	Q2'2	5 Q4'25	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2044	Exit
Sales		769	1,078	1,132	1,185	1,240	1,291	1,344	1,399	1,457	1,517	1,572	2,068	
growth		6.8%	7.3%	5.1%	4.6%	4.6%	4.1%	4.1%	4.1%	4.1%	4.1%	3.6%	1.6%	
Net income		44	65	72	75	79	83	87	91	95	100	104	139	
margin		5.7%	6.0%	6.3%	6.4%	6.4%	6.4%	6.5%	6.5%	6.5%	6.6%	6.6%	6.7%	
Operating cash flow		69	98	106	112	117	123	128	134	141	147	153	209	
Capital expenditures		(7)	(10)	(10)	(11)	(11)	(12)	(12)	(13)	(13)	(14)	(14)	(19)	
FCF		62	89	96	101	106	111	116	122	128	133	139	190	
Amortisation of lease liabilities		(18)	(24)	(26)	(28)	(30)	(32)	(33)	(35)	(37)	(39)	(40)	(56)	
Lease adj. FCF		43	65	70	73	76	79	83	87	91	95	99	134	
FCF/Net income lease adj.		99.7%	99.8%	98.0%	96.9%	95.8%	95.5%	95.3%	95.1%	95.0%	94.9%	95.3%	96.8%	
Other investing cash flow		(55)	-	-	-	-	-	-	-	-	-	_	-	
Other financial activities ex. divide	ends	-	-	-	-	-	-	-	-	-	-	-	-	
Net cash flow ex. dividends		(12)	65	70	73	76	79	83	87	91	95	99	134	
Decrease (increase) in cash bala	nce requirement (4-	4) (3)	(5)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(2)	
Net cash flow to equity	(4-	4) (15)	59	66	69	72	76	79	83	87	91	95	132	1,565
Shares outstanding	1	9 19	19	19	19	19	19	19	19	19	19	19	19	19
Minority interest	0.0	% 0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Diluted net cash flow to commo	on (4-	4) (15)	59	66	69	72	76	79	83	87	91	95	132	1,565

Source: ABG Sundal Collier Estimates

Organic DCF sensitivity table

(SEK/share)		Discount rate									
		13.5%	11.8%	10.1%	9.6%	9.1%					
Perpetual	-1.4%	28	33	41	44	47					
growth	0.1%	28	34	43	46	49					
rate	1.6%	29	35	44	48	52					
	3.5%	30	37	48	53	58					
	5.4%	31	40	55	62	70					

Source: ABG Sundal Collier Estimates

M&A DCF

Lease adj. ND/EBITDA target Cost of debt	1.0x 4.5% Acquisition EV/I 4.5%	EBITA multipl	le	6.5x Acquisition EBITA margin 6.5x Acquisition lease adj. D/EBITA					10% Acquisition lease adj. FCF/EBITA 7% Dividends/lease adj. FCF				70% 50%		
Period	Q2'25	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2044	Exit	
Organic net sales		1,005	1,078	1,132	1,185	1,240	1,291	1,344	1,399	1,457	1,517	1,572	2,068		
Organic EBITDA		115	126	135	141	148	155	162	169	177	185	192	257		
Organic lease amortisation		(26)	(24)	(26)	(28)	(30)	(32)	(33)	(35)	(37)	(39)	(40)	(56)		
Organic lease adj. EBITDA		89	102	109	113	119	123	129	134	140	146	152	201		
Organic lease adj. D/EBITA		11.4%	12.2%	9.5%	8.4%	7.6%	7.1%	6.9%	6.8%	6.7%	6.6%	6.5%	6.5%		
Organic EBITA		80	91	99	105	110	115	120	126	131	137	143	189		
Organic EBITA growth rate		36.2%	13.2%	9.3%	5.2%	5.3%	4.5%	4.5%	4.5%	4.5%	4.5%	3.8%	1.6%		
Organic lease adj. FCF		51	65	70	73	76	79	83	87	91	95	99	134		
Organic lease adj. FCF/EBITA		63.1%	71.0%	70.5%	69.7%	69.1%	69.0%	68.9%	68.9%	69.0%	69.0%	69.4%	71.0%		
Organic dividends		(18)	(28)	(32)	(36)	(38)	(40)	(42)	(44)	(46)	(48)	(50)	(68)		
Organic dividends/lease adj. FCF		-35.1%	-43.4%	-46.2%	-49.1%	-49.5%	-50.0%	-50.1%	-50.2%	-50.2%	-50.3%	-50.5%	- 50.9%		
Organic IB debt excl. leasing	100	100	100	100	100	100	100	100	100	100	100	100	100		
Organic cash	23	53	90	127	165	203	243	284	327	372	420	469	997		
Organic lease adj. ND/EBITDA		0.5x	0.1x	-0.3x	-0.6x	-0.9x	-1.2x	-1.4x	-1.7x	-1.9x	-2.2x	-2.4x	-4.5x		
Net debt target		94	116	133	148	166	185	206	230	257	286	317	751		
Cash reserve target	67	73	85	95	106	118	131	145	161	178	198	218	505		
Debt target		167	201	228	254	284	315	351	391	435	484	535	1,257		
Net debt	33	94	116	133	148	166	185	206	230	257	286	317	751		
Cash	67	73	85	95	106	118	131	145	161	178	198	218	505		
Debt	100	167	201	228	254	284	315	351	391	435	484	535	1,257		
Dividends		22	35	40	45	50	55	61	68	76	85	94	222		
M&A headroom		27	56	57	60	67	73	82	91	102	114	124	275		
Cash used		(40)	23	29	33	37	42	46	52	58	64	73	182		
Debt used		67	33	27	26	30	31	36	40	44	49	51	93		
Acquired EBITA organic growth rate		1.1%	5.1%	5.1%	4.6%	4.6%	4.1%	4.1%	4.1%	4.1%	4.1%	3.6%	1.6%		
Total acquired EBITA		4	13	22	33	44	58	73	90	109	131	155	515		
Total acquired lease adj. FCF		(0)	5	10	16	23	30	39	49	61	74	88	307	3,577	
Net cash flow to equity	(44)	22	35	40	45	50	55	61	68	76	85	94	222	5,141	
Post M&A lease adj. ND/EBITDA		1.0x	1.0x	1.0x	1.0x	1.0x	1.0x	1.0x	1.0x	1.0x	1.0x	1.0x	1.0x		
Shares outstanding	19	19	19	19	19	19	19	19	19	19	19	19	19	19	
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Diluted net cash flow to common	(44)	22	35	40	45	50	55	61	68	76	85	94	222	5,141	

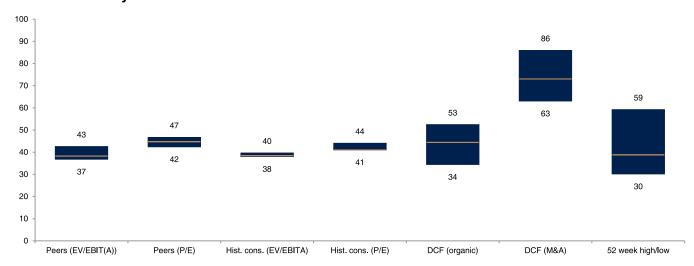
Source: ABG Sundal Collier Estimates

M&A DCF sensitivity table

(SEK/share)		Cost of debt											
		7.3%	5.9%	4.5%	3.4%	2.3%							
Acquisition	7.5x	55	58	62	65	68							
EV/EBITA	7.0x	59	63	67	70	73							
multiple	6.5x	64	69	73	77	81							
	6.0x	71	76	82	86	91							
	5.5x	81	87	94	99	105							

Source: ABG Sundal Collier Estimates

Valuation summary



Source: ABG Sundal Collier Estimates

Implied fair valuation multiples

Implied fair valuation mu	Itiples		
2025e	EV/Sales	EV/EBITA	P/E
Peers (EV/EBIT(A))	0.9x	11x	13x
Peers (P/E)	1.0x	12x	14x
Hist. cons. (EV/EBITA)	0.9x	11x	12x
Hist. cons. (P/E)	0.9x	11x	13x
DCF (organic)	1.0x	12x	14x
DCF (M&A)	1.5x	19x	23x
Median	0.9x	12x	14x
52 week average	0.9x	11x	12x

Source: ABG Sundal Collier Estimates

Income Statement (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Sales	618	705	695	743	842	943	963	1,005	1,078	1,132
COGS	-362	-430	-425	-450	-519	-566	-590	-601	-642	-675
Gross profit	255	275	270	294	323	377	372	404	435	458
Other operating items	-200	-204	-205	-234	-255	-274	-280	-289	-309	-323
EBITDA	56	71	65	59	69	102	92	115	126	135
Depreciation and amortisation	-4	-18	-23	-28	-28	-33	-33	-35	-35	-36
of which leasing depreciation	0	-16	-19	-24	-24	-27	-29	-29	-28	-29
EBITA	52	53	42	31	41	70	59	80	91	99
EO Items	0	0	0	-8	-4	-2	-9	-1	0	0
Impairment and PPA amortisation	-2	-2	-1	-1	-1	-1	-2	-2	-2	-2
EBIT	50	51	41	30	40	68	57	79	89	98
Net financial items	-1	-2	-1	-1	-8	-10	-10	-7	-6	-6
Pretax profit	49	49	40	29	32	58	47	72	83	92
Tax	-11	-11	-9	-6	-7	-13	-10	-16	-18	-20
Net profit	38	38	31	23	24	45	37	56	65	72
Minority interest	0	0	0	0	0	0	0	0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
Net profit to shareholders	38	38	31	23	24	45	37	56	65	72
EPS	2.02	2.03	1.66	1.21	1.30	2.42	1.96	2.98	3.45	3.81
EPS adj.	2.10	2.13	1.74	1.55	1.56	2.57	2.48	3.11	3.54	3.91
Total extraordinary items after tax	0	0	0	-6	-3	-1	-6	-1	0	0
Leasing payments	-2	-17	-21	-26	-25	-27	-34	-29	-27	-29
Tax rate (%)	22.8	22.4	21.9	21.0	23.4	21.7	21.7	21.7	22.0	22.0
Gross margin (%)	41.3	39.0	38.8	39.5	38.4	40.0	38.7	40.2	40.4	40.4
EBITDA margin (%)	9.0	10.1	9.3	8.0	8.2	10.8	9.6	11.5	11.7	11.9
EBITA margin (%)	8.4	7.5	6.1	4.2	4.8	7.4	6.1	8.0	8.4	8.8
EBIT margin (%)	8.1	7.2	5.9	4.0	4.7	7.2	5.9	7.8	8.3	8.6
Pre-tax margin (%)	7.9	6.9	5.7	3.9	3.8	6.1	4.9	7.1	7.7	8.1
Net margin (%)	6.1	5.4	4.5	3.1	2.9	4.8	3.8	5.6	6.0	6.3
Growth Rates y-o-y	-	-	_	-	-	-	-	-	-	
Sales growth (%)	37.4	14.1	-1.4	6.9	13.3	12.0	2.1	4.4	7.3	5.1
EBITDA growth (%)	125.1	28.5	-9.3	-8.4	16.0	48.6	-9.9	24.9	9.5	7.0
EBITA growth (%)	141.2	2.5	-20.6	-26.8	31.2	71.6	-15.1	36.2	13.2	9.3
EBIT growth (%)	nm	1.9	-20.2	-26.2	31.7	72.2	-16.0	37.3	13.4	9.4
Net profit growth (%)	144.2	0.4	-17.9	-27.0	7.1	86.5	-18.8	52.0	15.6	10.5
EPS growth (%)	nm	0.5	-18.2	-27.1	7.4	86.2	-19.0	52.2	15.7	10.5
Profitability	-	-	-	-	-	-	-	-	-	-
ROE (%)	33.6	26.8	18.9	12.5	12.6	21.0	15.3	20.8	21.1	20.8
ROE adj. (%)	35.1	28.2	19.8	16.1	14.4	22.2	18.5	21.7	21.7	21.3
ROCE (%)	30.6	20.2	13.2	8.3	8.6	15.2	12.7	16.7	17.8	17.9
ROCE adj. (%)	31.6	21.0	13.7	10.4	9.7	16.0	14.9	17.3	18.1	18.3
ROIC (%)	34.6	18.4	11.3	7.1	8.2	13.8	11.9	15.7	16.3	17.5
ROIC adj. (%)	34.6	18.4	11.3	8.8	9.0	14.2	13.7	15.9	16.3	17.5
Adj. earnings numbers	-	-	-	-	-	-	-	-	-	-
EBITA adj.	52	53	42	38	45	72	68	81	91	99
EBITA adj. margin (%)	8.4	7.5	6.1	5.2	5.3	7.6	7.0	8.1	8.4	8.8
EBIT adj.	50	51	41	38	44	70	66	80	89	98
EBIT adj. margin (%)	8.1	7.2	5.9	5.1	5.2	7.4	6.9	7.9	8.3	8.6
Source: ABG Sundal Collier, Company										<u> </u>
Cash Flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	20250	20260	20276

, , , , , , , , , , , , , , , , , , ,										
Cash Flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
EBITDA	56	71	65	59	69	102	92	115	126	135
Net financial items	-1	-2	-1	-1	-8	-10	-10	-7	-6	-6
Paid tax	-10	-7	-17	-4	-4	-5	-8	-20	-18	-20
Non-cash items	0	-0	-3	-12	-0	0	-0	-0	0	0
Cash flow before change in WC	44	61	44	41	56	87	73	88	102	109
Change in working capital	-19	8	18	-19	-31	-5	31	-4	-3	-2
Operating cash flow	26	70	63	22	25	82	105	84	98	106
Capex tangible fixed assets	-6	-7	-5	-7	-3	-0	-2	-5	-6	-7
Capex intangible fixed assets	-1	-1	-1	0	-8	-6	-1	-2	-3	-3
Acquisitions and Disposals	-110	-15	-34	-23	0	0	0	-55	0	0
Free cash flow	-91	46	23	-8	14	76	103	21	89	96
Dividend paid	-9	-14	-11	-14	-14	-11	-17	-18	-28	-32
Share issues and buybacks	-2	0	0	0	0	0	0	0	0	0
Leasing liability amortisation	-2	-15	-19	-24	-24	-25	-31	-26	-24	-26

Balance Sheet (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Goodwill	133	146	180	198	198	196	196	239	239	239
Other intangible assets	23	21	20	35	43	47	46	47	48	50
Tangible fixed assets	18	14	18	21	21	16	14	24	24	24
Right-of-use asset	0	58	93	84	72	91	95	92	96	101
Total other fixed assets	2	1	1	1	1	2	2	2	2	2
Fixed assets	175	240	311	340	335	352	352	404	409	416
Inventories	50	65	61	85	78	85	72	85	92	96
Receivables	84	80	75	99	145	134	121	126	135	142
Other current assets	10	12	17	10	22	29	14	20	22	23
Cash and liquid assets	34	27	49	80	57	70	75	53	90	127
Total assets	352	425	513	613	638	671	635	688	746	804
Shareholders equity	130	153	176	187	201	232	251	288	324	364
Minority	0	0	0	0	0	0	0	0	0	0
Total equity	130	153	176	187	201	232	251	288	324	364
Long-term debt	49	33	0	0	0	0	0	0	0	0
Pension debt	0	0	0	0	0	0	0	0	0	0
Leasing liability	0	58	94	83	70	91	96	96	104	112
Total other long-term liabilities	10	9	16	10	9	11	13	13	13	13
Short-term debt	41	44	100	175	175	150	100	100	100	100
Accounts payable	36	42	46	51	77	63	53	65	70	74
Other current liabilities	88	85	81	108	105	124	122	126	135	141
Total liabilities and equity	352	425	513	613	638	671	635	688	746	804
Net IB debt	56	108	145	178	188	171	121	143	115	85
Net IB debt excl. pension debt	56	108	145	178	188	171	121	143	115	85
Net IB debt excl. leasing	56	50	51	95	118	80	25	47	10	-27
Capital employed	220	289	370	444	446	473	447	484	529	576
Capital invested	186	262	321	365	389	402	371	431	439	448
Working capital	21	31	25	35	63	62	32	40	43	45
EV breakdown	4 000	4 000	4 000	4 000	4 000	4 000	4 000	4 000	4 000	4 000
Market cap. diluted (m)	1,009	1,009	1,009	1,009	1,009	1,009	1,009	1,009	1,009	1,009
Net IB debt adj.	56	108	145	178	188	171	121	143	115	85
Market value of minority	0	0	0	0	0	0	0	0	0	0
Reversal of shares and participations	0	0	0	0	0	0	0	0	0	0
EV	1,065	1,118	1,154	1,187	1,197	1,180	1,130	1,152	1,124	1,094
Total assets turnover (%)	229.0	181.4	148.2	132.0	134.6	144.1	147.5	151.9	150.3	146.1
Working capital/sales (%)	2.5	3.7	4.0	4.0	5.8	6.6	4.9	3.6	3.8	3.9
Financial risk and debt service		-			-			-	-	
Net debt/equity (%)	43.3	70.7	82.2	95.1	93.6	73.8	48.2	49.7	35.3	23.3
Net debt equity (76)	5.6	10.7	14.3	17.6	18.6	16.9	12.0	14.2	11.4	8.4
Equity ratio (%)	36.8	36.1	34.3	30.5	31.5	34.5	39.5	41.8	43.5	45.2
Net IB debt adj. / equity (%)	43.3	70.7	82.2	95.1	93.6	73.8	48.2	49.7	35.3	23.3
Current ratio	1.08	1.08	0.89	0.82	0.85	0.95	1.03	0.98	1.11	1.23
EBITDA/net interest	40.0	30.5	17.7	12.0	10.7	10.2	10.6	20.3	20.3	22.9
Net IB debt/EBITDA (x)	1.0	1.5	2.2	3.0	2.7	1.7	1.3	1.2	0.9	0.6
Net IB debt/EBITDA lease adj. (x)	1.1	0.9	1.2	2.3	2.5	1.0	0.4	0.5	0.1	-0.3
Interest coverage	33.6	21.6	11.1	6.1	6.1	5.9	5.5	13.0	13.1	13.7
Source: ABG Sundal Collier, Company	Data									
		2040	2020	2024	2022	2022	2024	2025-	0000-	2027-
Share Data (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Actual shares outstanding	19	19	19	19	19	19	19	19	19	19
Actual shares outstanding (avg)	19	19	19	19	19	19	19	19	19	19
All additional shares	0	0	0	0	0	0	0	0	0	0
Actual dividend per share	0.75	0.75	0.75	0.75	0.60	0.90	0.95	1.49	1.73	1.91
Source: ABG Sundal Collier, Company	Data									
Valuation and Ratios (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Shares outstanding adj.	19	19	19	19	19	19	19	19	19	19
Diluted shares adj.	19	19	19	19	19	19	19	19	19	19
EPS	2.02	2.03	1.66	1.21	1.30	2.42	1.96	2.98	3.45	3.81
Dividend per share	0.75	0.75	0.75	0.75	0.60	0.90	0.95	1.49	1.73	1.91
EPS adj.	2.10	2.13	1.74	1.55	1.56	2.57	2.48	3.11	3.54	3.91
BVPS	6.91	8.18	9.39	9.96	10.72	12.35	13.36	15.34	17.30	19.38
BVPS adj.	-1.35	-0.74	-1.26	-2.46	-2.15	-0.63	0.46	0.13	2.00	4.01
Net IB debt/share	2.99	5.78	7.72	9.47	10.03	9.11	6.44	7.62	6.11	4.52
			. –							

Valuation and Ratios (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Share price	53.80	53.80	53.80	53.80	53.80	53.80	53.80	53.80	53.80	53.80
Market cap. (m)	1,009	1,009	1,009	1,009	1,009	1,009	1,009	1,009	1,009	1,009
Valuation	-	-	-	-	-	-	-	-	=	-
P/E (x)	26.6	26.5	32.4	44.5	41.4	22.2	27.4	18.0	15.6	14.1
EV/sales (x)	1.73	1.59	1.66	1.60	1.42	1.25	1.17	1.15	1.04	0.97
EV/EBITDA (x)	19.2	15.7	17.8	20.0	17.4	11.5	12.3	10.0	8.9	8.1
EV/EBITA (x)	20.6	21.1	27.4	38.4	29.6	17.0	19.2	14.3	12.4	11.0
EV/EBIT (x)	21.3	21.9	28.4	39.5	30.3	17.3	19.7	14.6	12.6	11.2
Dividend yield (%)	1.4	1.4	1.4	1.4	1.1	1.7	1.8	2.8	3.2	3.5
FCF yield (%)	-9.0	4.6	2.3	-0.7	1.3	7.5	10.2	2.1	8.8	9.5
Le. adj. FCF yld. (%)	-9.3	3.1	0.4	-3.1	-1.0	5.0	7.1	-0.4	6.4	6.9
P/BVPS (x)	7.78	6.58	5.73	5.40	5.02	4.36	4.03	3.51	3.11	2.78
P/BVPS adj. (x)	-39.72	-72.62	-42.69	-21.86	-25.05	-85.86	116.81	427.11	26.84	13.43
P/E adj. (x)	25.6	25.2	31.0	34.7	34.5	20.9	21.7	17.3	15.2	13.8
EV/EBITA adj. (x)	20.6	21.1	27.4	30.9	26.9	16.5	16.7	14.2	12.4	11.0
EV/EBIT adj. (x)	21.3	21.9	28.4	31.6	27.5	16.8	17.1	14.5	12.6	11.2
EV/CE (x)	4.9	3.9	3.1	2.7	2.7	2.5	2.5	2.4	2.1	1.9
Investment ratios	-	-	-	-	-	-	-	-	-	-
Capex/sales (%)	1.1	1.1	8.0	1.0	1.4	0.6	0.2	0.8	0.9	0.9
Capex/depreciation	1.8	3.3	1.6	1.7	2.4	1.0	0.5	1.3	1.4	1.5

Source: ABG Sundal Collier, Company Data

Analyst Certification

We, ABGSC Capital Goods Research and Henric Hintze, analyst(s) with ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier AB and/or ABG Sundal Collier Limited (hereinafter collectively referred to as "ABG Sundal Collier"), and the author(s) of this report, certify that not withstanding the existence of any such potential conflicts of interests referred to below, the views expressed in this report accurately reflect my/our personal view about the companies and securities covered in this report. I/We further certify that I/We has/have not been, nor am/are or will be, receiving direct or indirect compensation related to the specific recommendations or views contained in this report.

This report is produced by ABG Sundal Collier, which may cover companies either in accordance with legal requirements designed to promote the independence of investment research ("independent research") or as commissioned research. Commissioned research is paid for by the subject company. As such, commissioned research is deemed to constitute an acceptable minor non-monetary benefit (i.e., not investment research) as defined in MiFID II.

Analyst valuation methods

ABG Sundal Collier analysts may publish valuation ranges for stocks covered under Company Sponsored Research. These valuation ranges rely on various valuation methods. One of the most frequently used methods is the valuation of a company by calculation of that company's discounted cash flow (DCF). Another valuation method is the analysis of a company's return on capital employed relative to its cost of capital. Finally, the analysts may analyse various valuation multiples (e.g. the P/E multiples and the EV/EBITDA multiples) relative to global industry peers. In special cases, particularly for property companies and investment companies, the ratio of price to net asset value is considered. Valuation ranges may be changed when earnings and cash flow forecasts are changed. They may also be changed when the underlying value of a company's assets changes (in the cases of investment companies, property companies or insurance companies) or when factors impacting the required rate of return change.

Expected updates

ABGSC has no fixed schedule for updating its research reports. Unless expressly stated otherwise, ABGSC expects (but does not undertake) to issue updates when considered necessary by the research department, for example following the publication of new figures or forecasts by a company or in the event of any material news on a company or its industry.

Important Company Specific Disclosure

The following disclosures relate to the relationship between ABG Sundal Collier and its affiliates and the companies covered by ABG Sundal Collier referred to in this research report.

Unless disclosed in this section, ABG Sundal Collier has no required regulatory disclosures to make in relation to an ownership position for the analyst(s) and members of the analyst's household, ownership by ABG Sundal Collier, ownership in ABG Sundal Collier by the company(ies) to whom the report(s) refer(s) to, market making, managed or co-managed public offerings, compensation for provision of certain services, directorship of the analyst, or a member of the analyst's household, or in relation to any contractual obligations to the issuance of this research report.

ABG Sundal Collier has undertaken a contractual obligation to issue this report and receives predetermined compensation from the company covered in this report.

ABG Sundal Collier is not aware of any other actual, material conflicts of interest of the analyst or ABG Sundal Collier of which the analyst knows or has reason to know at the time of the publication of this report.

Production of report: 7/4/2025 16:32.

All prices are as of market close on 3 July, 2025 unless otherwise noted.

Disclaimer

This report has been prepared by ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier ABG Sundal Collier Limited and any of their directors, officers, representatives and employees (hereinafter collectively referred to as "ABG Sundal Collier"). This report is not a product of any other affiliated or associated companies of any of the above entities.

This report is provided solely for the information and use of professional investors, who are expected to make their own investment decisions without undue reliance on this report. The information contained herein does not apply to, and should not be relied upon by, retail clients. This report is for distribution only under such circumstances as may be permitted by applicable law. Research reports prepared by ABG Sundal Collier are for information purposes only. The recommendation(s) in this report is (are) has/ have no regard to specific investment objectives and the financial situation or needs of any specific recipient. ABG Sundal Collier and/or its affiliates accepts no liability whatsoever for any losses arising from any use of this report or its contents. This report is not to be used or considered as an offer to sell, or a solicitation of an offer to buy. The information herein has been obtained from, and any opinions herein are based upon, sources believed reliable, but ABG Sundal Collier and/or its affiliates make no representation as to its accuracy or completeness and it should not be relied upon as such. All opinions and estimates herein

reflect the judgment of ABG Sundal Collier on the date of this report and are subject to change without notice. Past performance is not indicative of future results.

The compensation of our research analysts is determined exclusively by research management and senior management, but not including investment banking management. Compensation is not based on specific investment banking revenues, however, it is determined from the profitability of the ABG Sundal Collier group, which includes earnings from investment banking operations and other business. Investors should assume that ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge and/or ABG Sundal Collier AB is seeking or will seek investment banking or other business relationships with the companies in this report.

The research analyst(s) responsible for the preparation of this report may interact with trading desk and sales personnel and other departments for the purpose of gathering, synthesizing and interpreting market information. From time to time, ABG Sundal Collier and/or its affiliates and any shareholders, directors, officers, or employees thereof may (I) have a position in, or otherwise be interested in, any securities directly or indirectly connected to the subject of this report, or (II) perform investment banking or other services for, or solicit investment banking or other services from, a company mentioned in this report. ABG Sundal Collier and/or its affiliates rely on information barriers to control the flow of information contained in one or more areas of ABG Sundal Collier, into other areas, units, groups or affiliates of ABG Sundal Collier.

Norway: ABG Sundal Collier ASA is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet)

Denmark: ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet) and the Danish Financial Supervisory Authority (Finanstilsynet)

Sweden: ABG Sundal Collier AB is regulated by the Swedish Financial Supervisory Authority (Finansinspektionen)

UK: This report is a communication made, or approved for communication in the UK, by ABG Sundal Collier Limited, authorised and regulated by the Financial Conduct Authority in the conduct of its business.

US: This report is being distributed in the United States (U.S.) in accordance with FINRA Rule 1220 by ABG Sundal Collier Inc., an SEC registered broker-dealer and a FINRA/SIPC member which accepts responsibility for its content and its compliance with FINRA Rule 2241. Research reports distributed in the U.S. are intended solely for "major U.S. institutional investors," and "U.S. institutional investors" as defined under Rule 15a-6 of the Securities Exchange Act of 1934 and any related interpretive guidance and no-action letters issued by the Staff of the U.S. Securities and Exchange Commission ("SEC") collectively ("SEC Rule 15a-6"). Each major U.S. institutional investor and U.S. institutional investor that receives a copy of this research report, by its acceptance of such report, represents that it agrees that it will not distribute this research report to any other person. This communication is only intended for major U.S. institutional investors and U.S. institutional investors. Any person which is not a major U.S. institutional investor, or a U.S. institutional investor as covered by SEC Rule 15a-6 must not rely on this communication. The delivery of this research report to any person in the U.S. is not a recommendation to effect any transactions in the securities discussed herein, or an endorsement of any opinion expressed herein. Any major U.S. institutional investor or U.S. institutional investor receiving this report which wishes to effect transactions in any securities referred to herein should contact ABG Sundal Collier Inc., not its affiliates. Further information on the securities referred to herein may be obtained from ABG Sundal Collier Inc., on request.

Singapore: This report is distributed in Singapore by ABG Sundal Collier Pte. Ltd, which is not licensed under the Financial Advisors Act (Chapter 110 of Singapore). In Singapore, this report may only be distributed to institutional investors as defined in Section 4A(1)(c) of the Securities and Futures Act (Chapter 289 of Singapore) ("SFA"), and should not be circulated to any other person in Singapore.

Canada: This report is being distributed by ABG Sundal Collier ASA in Canada pursuant to section 8.25 of National Instrument 31-103 or an equivalent provision and has not been tailored to the needs of any specific investor in Canada. The information contained in this report is not, and under no circumstances is to be construed as, a prospectus, an advertisement, a public offering or an offer to sell the securities described herein, in Canada or any province or territory thereof. No securities commission or similar regulatory authority in Canada has reviewed or considered this report, the information contained herein or the merits of the securities described herein and any representation to the contrary is an offence. Under no circumstances is this report to be construed as an offer to sell such securities or as a solicitation of an offer to buy such securities in any jurisdiction of Canada. Any offer or sale of the securities described herein in Canada may only be made in accordance with applicable securities laws and only by a dealer properly registered under such securities laws, or alternatively, pursuant to an applicable dealer registration exemption, in the Canadian jurisdiction in which such offer or sale is made.

This report may not be reproduced, distributed, or published by any recipient for any purpose whatsoever without the prior written express permission of ABG Sundal Collier.

Additional information available upon request. If reference is made in this report to other companies and ABG Sundal Collier provides research coverage for those companies, details regarding disclosures may be found on our website www.abgsc.com.

© Copyright 2025 ABG Sundal Collier ASA

Norway

Ruseløkkveien 26, 8th floor 0251 Oslo Norway Tel: +47 22 01 60 00

Fax: +47 22 01 60 60

Denmark

Forbindelsesvej 12, 2100 Copenhagen Denmark Tel: +45 35 46 61 00

Fax: +45 35 46 61 10

Sweden

Regeringsgatan 25, 8th floor 111 53 Stockholm Sweden

Tel: +46 8 566 286 00 Fax: +46 8 566 286 01

United Kingdom

10 Paternoster Row, 5th floor London EC4M 7EJ

Tel: +44 20 7905 5600 Fax: +44 20 7905 5601

USA

140 Broadway, Suite 4604 New York, NY 10005 USA

Tel. +1 212 605 3800 Fax. +1 212 605 3801

Singapore 10 Collyer Quay Ocean Financial Center #40-07, Singapore 049315 Tel +65 6808 6082

Germany

Schillerstrasse 2, 5. OG 60313 Frankfurt Germany Tel +49 69 96 86 96 0 Fax +49 69 96 86 96 99

Switzerland

ABG Sundal Collier AG Representative Office Schwanenplatz 4 6004 Lucerne Switzerland Tel +41 79 502 33 39