

Inission

Momentum to persist throughout 2026

- Sales up 37% y-o-y as adj. EBITA more than doubled
- Continued order momentum drives estimate upgrades
- Enedo recovering, M&A and Tunis factory to add further growth

Q1 results

The earnings-growth trend that started in Q3 accelerated in Q1. Sales were up 37% y-o-y (11% M&A), while the book-to-bill stayed at a very healthy 1.1x. With the adj. EBITA margin expanding to 7.0% (4.8%), earnings more than doubled y-o-y, beating our estimate by 10%.

Management attributed the strong growth to increased momentum in the defence, data centre, and quantum computing end markets. Importantly, Inission Power (Enedo) demonstrated strong growth, a great book-to-bill of 1.3x, and decent profitability of 3.1% (-2.8%), which is the first time since Q3'24 that it reached this margin on an unadjusted basis.

Estimate changes

The earnings beat and surprisingly persistent order intake momentum drive us to raise '26e-'28e adj. EBITA by 5%. This puts us above the high end of the company's guidance range for '26 (SEK 2.3-2.5bn sales, >6% EBITA margin), but we think this is warranted given the strong start to the year and management's indication during the earnings call that the guidance is on the conservative side.

Outlook and valuation

Management said that the raised geopolitical uncertainty does not seem to have curbed the budding macroeconomic recovery; it has, however, impacted the component market, but the company is working with its suppliers to mitigate this. Given the recent order intake, the company sees good chances for the strong start of the year to persist throughout '26, as do we. M&A remains an active part of the strategy, with some processes making progress during the quarter, and we view an acquisition this year as likely, which would boost growth further. The company is also in discussions with several potential customers for the Tunis factory, something that should further help earnings in the medium term. The share is trading at 14-10x the '26e-'28e P/Es, vs. Nordic peers at 17-14x.

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SEKm	2024	2025	2026e	2027e	2028e
Sales	2,150	2,206	2,629	2,777	2,916
EBITA adj.	135	134	174	201	227
EBITA adj. marg. (%)	6.3	6.1	6.6	7.2	7.8
EBIT adj.	131	129	165	192	219
EBIT adj. marg. (%)	6.1	5.8	6.3	6.9	7.5
Pretax profit	92	50	144	168	194
EPS	3.27	1.33	4.97	5.76	6.65
EPS adj.	3.57	3.05	5.28	6.07	6.95
Sales growth (%)	-2.1	2.6	19.2	5.6	5.0
EPS adj. growth (%)	-25.0	-14.6	73.0	14.9	14.6
DPS	1.00	0.60	1.49	1.73	1.99

Source: ABG Sundal Collier, Company Data

Reason: Post-results comment

Commissioned research

Not rated

Capital Goods

Estimate changes (%)

	2026e	2027e	2028e
Sales	7.2	7.4	7.4
EBIT	6.0	6.6	6.0
EPS	10.3	7.7	7.0

Source: ABG Sundal Collier

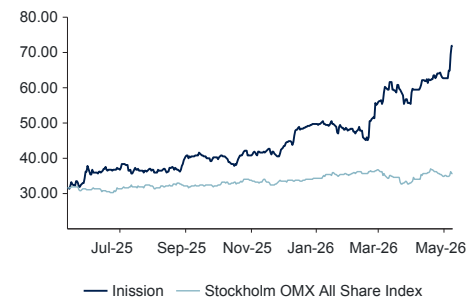
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Share price (SEK)	8/5/2026	72.00
Fair value range		55.0-95.0

MCap (SEKm)	1,659
MCap (EURm)	153
Net debt (SEKm)	474.20
No. of shares (m)	20.6
Free float (%)	44.3
Av. daily volume (k)	12

Next event Q2 Report 25 August 2026

Performance



	2026e	2027e	2028e
P/E (x)	14.5	12.5	10.8
P/E adj. (x)	13.6	11.9	10.4
EV/EBIT (x)	13.0	11.1	9.4
EV/EBIT adj. (x)	13.0	11.1	9.4
EV/EBITA adj. (x)	12.3	10.6	9.1
EV/sales (x)	0.81	0.77	0.71
Le. adj. FCF yld. (%)	2.6	6.3	7.6
Dividend yield (%)	2.1	2.4	2.8
ROCE adj. (%)	13.4	14.4	15.0
ROE adj. (%)	16.2	16.3	16.6
Net IB debt/EBITDA (x)	1.8	1.6	1.2
Le. adj. ND/EBITDA (x)	1.0	0.8	0.4

Disclosures and analyst certifications are located on pages 15-16 of this report.

This research product is commissioned and paid for by the company covered in this report. As such, this report is deemed to constitute an acceptable minor non-monetary benefit (i.e. not investment research) as defined in MiFID II.

Company description

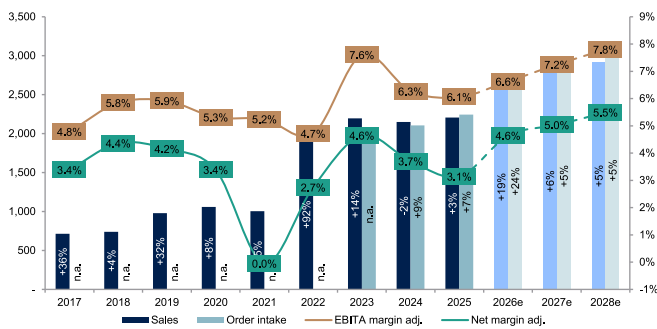
Inission is an electronic manufacturing and services (EMS) company primarily operational in the Nordics. The company offers contract manufacturing services ranging from initial product design and prototyping to volume and aftermarket production. As part of its strategy, Inission aims to grow through a combination of organic growth and acquisitions of other EMS companies. Inission has a history of successfully acquiring other companies and improving their efficiency, while maintaining a fairly decentralised organisation in order to remain close to customers.

[Sustainability information](#)

Risks

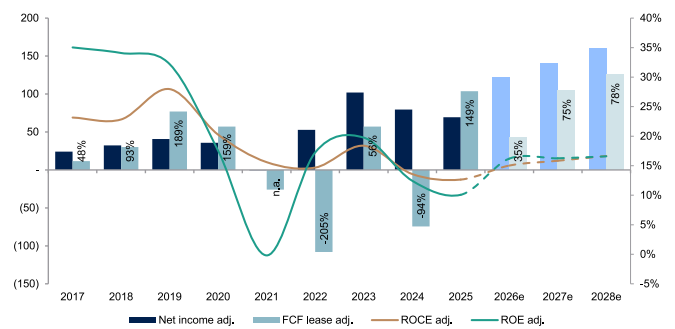
As a contract manufacturer, key risks affecting Inission include key customers leaving the company, as well as cyclical customers' demand decreasing during general economic downturns. Inission has a relatively diversified customer base, but many of its customers are cyclical. The profitability of the company is also sensitive to large swings in material prices and foreign exchange rates.

Annual sales, order intake and margins



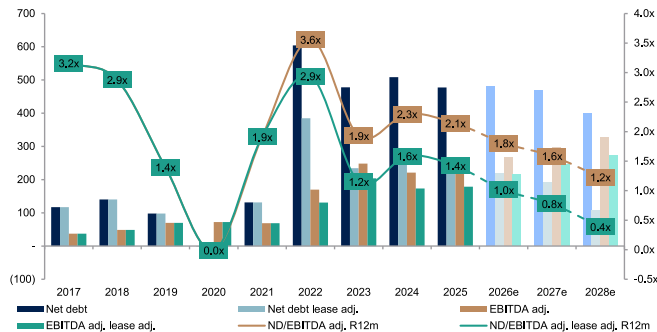
Source: ABG Sundal Collier Estimates, Company Data

Cash flow conversion and return on capital



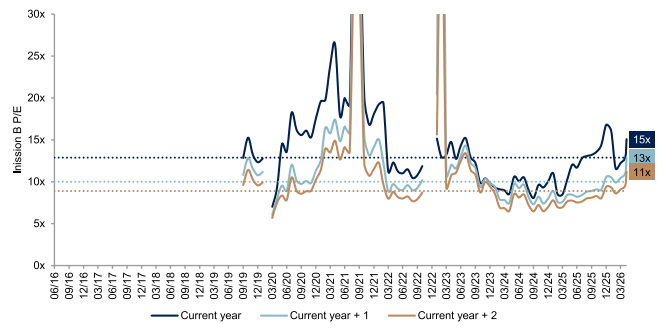
Source: ABG Sundal Collier Estimates, Company Data

Net debt and leverage



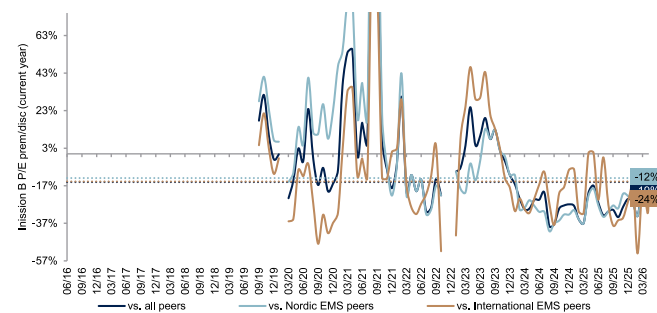
Source: ABG Sundal Collier Estimates, Company Data

Historical consensus P/E



Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus peer median P/E premium/discount



Source: ABG Sundal Collier, FactSet Estimates

Organic DCF and M&A DCF sensitivity tables

(SEK/share)		Discount rate				
		13.5%	12.2%	10.8%	10.2%	9.5%
Perpetual growth rate	-1.4%	48	54	63	68	73
	0.1%	48	55	64	69	75
	1.6%	48	56	65	71	78
	3.6%	49	57	68	74	82
	5.5%	50	59	72	80	91

(SEK/share)		Cost of debt				
		9.0%	8.0%	7.0%	5.5%	4.0%
Acquisition EV/EBITA multiple	8.0x	63	68	74	82	91
	7.5x	70	76	82	92	103
	7.0x	78	86	93	106	120
	6.5x	91	100	110	126	145
	6.0x	110	122	136	159	185

Source: ABG Sundal Collier Estimates

Estimate changes

Income statement (SEKm)	Old forecast			New forecast			Change (%)			Change (absolute)		
	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e
Order intake	2,515	2,641	2,773	2,773	2,912	3,057	10%	10%	10%	258	271	284
growth (y-o-y)	4.9%	5.0%	5.0%	24%	5.0%	5.0%				+19pp	-0.0pp	-0.0pp
Order book	1,525	1,580	1,638	1,607	1,742	1,884	5.4%	10%	15%	82	162	246
growth (y-o-y)	4.2%	3.6%	3.7%	9.8%	8.4%	8.1%				+5.6pp	+4.8pp	+4.5pp
Sales	2,453	2,586	2,715	2,629	2,777	2,916	7.2%	7.4%	7.4%	176	191	200
growth (y-o-y)	11%	5.4%	5.0%	19%	5.6%	5.0%				+8.0pp	+0.2pp	-0.0pp
of which organic	7.8%	5.0%	5.0%	n.a.	4.9%	5.0%				n.a.	-0.0pp	+0.0pp
of which FX	-0.7%	0.4%	0%	n.a.	0.7%	0%				n.a.	+0.2pp	-
of which M&A	4.0%	0%	0%	4.4%	0%	0%				+0.4pp	-	-
COGS	(1,365)	(1,433)	(1,499)	(1,474)	(1,548)	(1,619)	8.0%	8.0%	8.0%	(109)	(115)	(120)
Gross profit	1,089	1,153	1,216	1,155	1,228	1,296	6.1%	6.6%	6.6%	67	76	80
margin	44%	45%	45%	44%	44%	44%				-0.4pp	-0.3pp	-0.3pp
growth (y-o-y)	11%	5.9%	5.5%	18%	6.3%	5.5%				+6.8pp	+0.4pp	+0.0pp
Personnel costs	(632)	(662)	(687)	(641)	(672)	(700)	1.5%	1.5%	1.9%	(9.5)	(10.0)	(13)
Other external costs	(202)	(212)	(223)	(255)	(264)	(274)	26%	24%	23%	(53)	(52)	(51)
Other operating income	17	18	19	19	19	20	12%	7.4%	7.4%	2.0	1.3	1.4
Other operating expenses	(15)	(16)	(16)	(13)	(17)	(17)	-14%	7.4%	7.4%	2.1	(1.1)	(1.2)
Depreciation	(91)	(90)	(93)	(92)	(94)	(98)	0.6%	4.8%	6.0%	(0.55)	(4.3)	(5.6)
EBITA	167	191	217	174	201	227	4.5%	5.2%	4.8%	7.5	10	10
margin	6.8%	7.4%	8.0%	6.6%	7.2%	7.8%				-0.2pp	-0.1pp	-0.2pp
growth (y-o-y)	50%	15%	13%	57%	15%	13%				+6.6pp	+0.8pp	-0.4pp
EBITA adj.	167	191	217	174	201	227	4.5%	5.2%	4.8%	7.5	10	10
margin	6.8%	7.4%	8.0%	6.6%	7.2%	7.8%				-0.2pp	-0.1pp	-0.2pp
growth (y-o-y)	30%	15%	13%	30%	15%	13%				+0.8pp	+0.8pp	-0.4pp
Amortisation	(11)	(11)	(11)	(8.9)	(8.9)	(8.9)	-18%	-18%	-18%	1.9	1.9	1.9
Share of income in associates	-	-	-	-	-	-	n.a.	n.a.	n.a.	-	-	-
Revaluation of shares	-	-	-	-	-	-	n.a.	n.a.	n.a.	-	-	-
Interest income	0.67	1.5	2.2	0.52	0.77	1.2	-22%	-50%	-46%	(0.15)	(0.77)	(1.0)
Interest expense	(25)	(26)	(27)	(20)	(25)	(26)	-22%	-3.3%	-4.6%	5.5	0.86	1.2
Other financial items	-	-	-	(1.9)	-	-	n.a.	n.a.	n.a.	(1.9)	-	-
Taxes	(28)	(33)	(38)	(29)	(35)	(41)	6.0%	7.7%	7.0%	(1.7)	(2.5)	(2.6)
Net income from disc. ops.	-	-	-	-	-	-	n.a.	n.a.	n.a.	-	-	-
Net income	104	123	143	115	133	153	11%	7.7%	7.0%	11	9.5	10.0
margin	4.2%	4.8%	5.3%	4.4%	4.8%	5.3%				+0.1pp	+0.0pp	-0.0pp
growth (y-o-y)	243%	19%	16%	275%	15%	15%				+32pp	-3.3pp	-0.8pp
Net income adj.	112	132	152	122	140	160	8.6%	6.1%	5.6%	9.7	8.0	8.5
margin	4.6%	5.1%	5.6%	4.6%	5.0%	5.5%				+0.1pp	-0.1pp	-0.1pp
growth (y-o-y)	73%	17%	15%	76%	14%	15%				+3.3pp	-2.8pp	-0.5pp
Minority interest	-	-	-	0.10	-	-	n.a.	n.a.	n.a.	0.10	-	-
Average shares outstanding	23	23	23	23	23	23	0.3%	0%	0%	0.07	-	-
EPS	4.5	5.3	6.2	5.0	5.8	6.6	10%	7.7%	7.0%	0.47	0.41	0.43
growth (y-o-y)	238%	19%	16%	274%	16%	15%				+36pp	-2.8pp	-0.8pp
EPS adj.	4.9	5.7	6.6	5.3	6.1	7.0	8.2%	6.1%	5.6%	0.40	0.35	0.37
growth (y-o-y)	68%	17%	15%	73%	15%	15%				+4.9pp	-2.3pp	-0.5pp
DPS	1.4	1.6	1.9	1.5	1.7	2.0	10%	7.7%	7.0%	0.14	0.12	0.13
yield	2.2%	2.6%	3.0%	2.0%	2.3%	2.7%				-0.1pp	-0.2pp	-0.3pp

Source: ABG Sundal Collier Estimates

Detailed estimates, annual (1/2)

Income statement (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Order intake	-	-	-	-	-	-	1,931	2,105	2,245	2,773	2,912	3,057
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	9.0%	6.7%	24%	5.0%	5.0%
Order book	-	-	-	-	-	-	1,206	1,257	1,464	1,607	1,742	1,884
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	4.2%	16%	9.8%	8.4%	8.1%
Sales	713	740	980	1,059	1,003	1,921	2,195	2,150	2,206	2,629	2,777	2,916
growth (y-o-y)	36%	3.7%	32%	8.1%	-5.3%	92%	14%	-2.1%	2.6%	19%	5.6%	5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	-7.6%	n.a.	n.a.	n.a.	n.a.	n.a.	4.9%	5.0%
of which FX	n.a.	n.a.	n.a.	n.a.	-0.1%	n.a.	n.a.	n.a.	n.a.	n.a.	0.7%	0%
of which M&A	n.a.	6.6%	n.a.	14%	2.5%	59%	0.3%	6.7%	4.9%	4.4%	0%	0%
COGS	(451)	(457)	(588)	(629)	(572)	(1,186)	(1,313)	(1,220)	(1,226)	(1,474)	(1,548)	(1,619)
Gross profit	263	283	392	430	431	735	883	930	980	1,155	1,228	1,296
margin	37%	38%	40%	41%	43%	38%	40%	43%	44%	44%	44%	44%
growth (y-o-y)	26%	7.7%	39%	9.6%	0.2%	71%	20%	5.3%	5.4%	18%	6.3%	5.5%
Personnel costs	(177)	(185)	(251)	(261)	(257)	(381)	(445)	(520)	(582)	(641)	(672)	(700)
Other external costs	(50)	(55)	(73)	(110)	(112)	(163)	(158)	(204)	(207)	(255)	(264)	(274)
Other operating income	3.8	9.9	2.0	15	7.0	21	7.3	13	19	19	19	20
Other operating expenses	(2.5)	(3.9)	(1.0)	(1.8)	(0.64)	(4.3)	(4.4)	(6.6)	(9.7)	(13)	(17)	(17)
EBITDA	37	49	70	72	69	170	244	212	200	266	295	326
margin	5.2%	6.6%	7.1%	6.8%	6.9%	8.8%	11%	9.8%	9.1%	10%	11%	11%
growth (y-o-y)	72%	32%	43%	3.6%	-4.9%	147%	43%	-13%	33%	11%	10%	10%
EBITDA adj.	37	49	70	72	69	170	248	221	223	266	295	326
margin	5.2%	6.6%	7.1%	6.8%	6.9%	8.8%	11%	10%	10%	10%	11%	11%
growth (y-o-y)	72%	32%	43%	3.6%	-4.9%	147%	46%	-11%	0.8%	19%	11%	10%
Depreciation	(2.9)	(5.6)	(12)	(16)	(16)	(79)	(81)	(87)	(89)	(92)	(94)	(98)
EBITA	34	43	58	56	53	91	162	125	111	174	201	227
margin	4.8%	5.8%	5.9%	5.3%	5.2%	4.7%	7.4%	5.8%	5.0%	6.6%	7.2%	7.8%
growth (y-o-y)	76%	27%	33%	-2.5%	-6.2%	72%	79%	-23%	-11%	57%	15%	13%
EBITA adj.	34	43	58	56	53	91	167	135	134	174	201	227
margin	4.8%	5.8%	5.9%	5.3%	5.2%	4.7%	7.6%	6.3%	6.1%	6.6%	7.2%	7.8%
growth (y-o-y)	76%	27%	34%	-2.8%	-6.5%	72%	84%	-19%	-0.7%	30%	15%	13%
Amortisation	(4.3)	(2.2)	(2.9)	(8.6)	(8.4)	(3.1)	(3.4)	(3.3)	(5.2)	(8.9)	(8.9)	(8.9)
EBIT	30	41	55	48	44	87	159	122	106	165	192	219
margin	4.2%	5.5%	5.6%	4.5%	4.4%	4.6%	7.2%	5.7%	4.8%	6.3%	6.9%	7.5%
growth (y-o-y)	103%	38%	33%	-13%	-7.0%	98%	82%	-23%	-13%	56%	16%	14%
EBIT adj.	34	43	58	56	53	87	163	131	129	165	192	219
margin	4.8%	5.8%	5.9%	5.3%	5.2%	4.6%	7.4%	6.1%	5.8%	6.3%	6.9%	7.5%
growth (y-o-y)	76%	27%	34%	-2.8%	-6.5%	66%	87%	-20%	-2.2%	29%	16%	14%
Share of income in associates	-	-	-	-	(34)	-	-	-	-	-	-	-
Revaluation of shares	-	-	-	-	(5.3)	-	-	-	-	-	-	-
Interest income	0.32	0.28	0.41	0.63	2.2	4.3	2.3	3.1	2.9	0.52	0.77	1.2
Interest expense	(3.8)	(4.2)	(7.0)	(10)	(7.2)	(26)	(45)	(22)	(22)	(20)	(25)	(26)
Other financial items	(0.89)	-	(0.05)	-	-	(2.7)	(0.71)	4.0	(37)	(1.9)	-	-
EBT	25	37	48	38	0.25	63	116	92	50	144	168	194
margin	3.6%	5.0%	4.9%	3.6%	0.0%	3.3%	5.3%	4.3%	2.3%	5.5%	6.1%	6.7%
growth (y-o-y)	11%	46%	30%	-21%	-99%	25111%	83%	-21%	-45%	188%	16%	15%
EBT adj.	30	39	51	47	8.7	66	124	100	99	153	177	203
margin	4.2%	5.3%	5.2%	4.4%	0.9%	3.5%	5.6%	4.7%	4.5%	5.8%	6.4%	7.0%
growth (y-o-y)	28%	32%	31%	-8.7%	-82%	668%	86%	-19%	-1.1%	55%	15%	15%
Taxes	(5.6)	(7.0)	(11)	(11)	(9.1)	(14)	(20)	(19)	(20)	(29)	(35)	(41)
Net income from disc. ops.	-	-	-	-	-	-	-	-	-	-	-	-
Net income	20	30	37	27	(8.9)	50	96	73	31	115	133	153
margin	2.8%	4.1%	3.8%	2.6%	-0.9%	2.6%	4.4%	3.4%	1.4%	4.4%	4.8%	5.3%
growth (y-o-y)	6.9%	52%	25%	-28%	-133%	-659%	93%	-24%	-58%	275%	15%	15%
Net income adj.	24	32	41	36	(0.47)	53	102	80	69	122	140	160
margin	3.4%	4.4%	4.2%	3.4%	0.0%	2.7%	4.6%	3.7%	3.1%	4.6%	5.0%	5.5%
growth (y-o-y)	22%	34%	26%	-12%	-101%	-11247%	94%	-22%	-13%	76%	14%	15%
Minority interest	-	0.02	0.16	(0.09)	0.03	(6.6)	0.65	0.50	0.70	0.10	-	-
Net income to common	20	30	37	27	(8.9)	56	95	73	30	115	133	153
margin	2.8%	4.1%	3.8%	2.6%	-0.9%	2.9%	4.3%	3.4%	1.4%	4.4%	4.8%	5.3%
growth (y-o-y)	6.9%	52%	24%	-27%	-133%	-731%	69%	-24%	-59%	283%	15%	15%
Net income to common adj.	24	32	41	36	(0.50)	59	101	79	69	122	140	160
margin	3.4%	4.4%	4.1%	3.4%	0.0%	3.1%	4.6%	3.7%	3.1%	4.6%	5.0%	5.5%
growth (y-o-y)	22%	34%	26%	-11%	-101%	-11936%	71%	-22%	-13%	78%	15%	15%
Average shares outstanding	14	15	15	16	18	19	21	22	22	23	23	23
EPS	1.4	2.0	2.5	1.7	(0.49)	2.9	4.5	3.3	1.3	5.0	5.8	6.6
growth (y-o-y)	6.8%	49%	24%	-32%	-128%	-694%	54%	-27%	-59%	274%	16%	15%
EPS adj.	1.7	2.2	2.8	2.3	(0.03)	3.1	4.8	3.6	3.1	5.3	6.1	7.0
growth (y-o-y)	22%	31%	26%	-17%	-101%	-11168%	55%	-25%	-15%	73%	15%	15%
DPS	-	0.50	-	-	0.30	-	0.70	1.0	0.60	1.5	1.7	2.0
yield	0%	3.0%	0%	0%	0.9%	0%	1.4%	2.8%	1.2%	2.0%	2.3%	2.7%
Extraordinary operating items	-	-	-	-	-	-	(4.5)	(9.7)	(23)	-	-	-
Impairment part of depreciation	-	-	(0.37)	(0.18)	-	-	-	-	-	-	-	-
Impairment part of amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary financial items	-	-	-	-	-	-	-	4.8	(21)	-	-	-
Extraordinary tax items	-	-	-	-	-	-	1.6	10	1.9	1.9	1.9	1.9
Extraordinary minority interest items	-	-	-	-	-	-	-	-	-	-	-	-

Source: ABG Sundal Collier Estimates, Company Data

Detailed estimates, annual (2/2)

Valuation	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Share price	15	16	37	37	34	32	49	35	50	74	74	74
Market capitalisation	209	241	543	672	610	648	1,089	778	1,157	1,696	1,696	1,696
Enterprise value	266	382	642	667	742	1,253	1,568	1,288	1,637	2,178	2,168	2,098
EV/Sales	0.4x	0.5x	0.7x	0.6x	0.7x	0.7x	0.7x	0.6x	0.7x	0.8x	0.8x	0.7x
EV/EBITDA adj.	7.2x	7.8x	9.2x	9.2x	11x	7.4x	6.3x	5.8x	7.3x	8.2x	7.3x	6.4x
EV/EBITDA adj.	7.8x	8.8x	11x	12x	14x	14x	9.4x	9.6x	12x	13x	11x	9.2x
EV/EBIT adj.	7.8x	8.8x	11x	12x	14x	14x	9.6x	9.8x	13x	13x	11x	9.6x
P/E adj.	8.7x	7.5x	13x	19x	n.a.	11x	11x	9.8x	17x	14x	12x	11x
P/B	2.7x	2.2x	3.8x	2.5x	2.3x	1.5x	1.8x	1.2x	1.7x	2.1x	1.9x	1.7x
FCF yield	5.6%	12%	14%	8.5%	-4.3%	-11%	8.6%	-4.7%	12%	5.0%	8.5%	9.9%
FCF yield lease adj.	5.6%	12%	14%	8.5%	-4.3%	-17%	5.2%	-9.6%	9.0%	2.5%	6.2%	7.4%
Cash flow statement (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Operating cash flow	21	41	86	83	(9.4)	(48)	138	7.3	179	131	199	225
Investing cash flow	(69)	(3.3)	(27)	(65)	(86)	(44)	(45)	(50)	(104)	(46)	(56)	(58)
Financing cash flow	40	(41)	(58)	26	51	78	(66)	39	(64)	(83)	(116)	(81)
Net cash flow	(8.5)	(3.2)	0.81	43	(44)	(14)	28	(3.6)	12	2.8	27	86
Closing cash balance	3.2	-	0.81	44	-	15	42	39	49	54	81	167
FCF	12	30	77	57	(26)	(73)	93	(37)	139	85	143	167
FCF lease adj.	12	30	77	57	(26)	(108)	57	(74)	104	43	104	126
FCF/EBITDA adj. lease adj.	34%	70%	133%	101%	-49%	-119%	34%	-55%	78%	25%	52%	55%
FCF/EBIT adj. lease adj.	34%	70%	133%	101%	-49%	-124%	35%	-57%	81%	26%	54%	57%
FCF/Net income adj. lease adj.	48%	93%	189%	159%	n.a.	-205%	56%	-94%	149%	35%	75%	78%
Balance sheet (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Net debt	117	140	98	(0.61)	131	604	478	508	477	480	469	400
ND/EBITDA adj. R12m	3.2x	2.9x	1.4x	0.0x	1.9x	3.6x	1.9x	2.3x	2.1x	1.8x	1.6x	1.2x
Net debt lease adj.	117	140	98	(0.61)	131	385	235	254	254	219	192	106
ND/EBITDA adj. lease adj. R12m	3.2x	2.9x	1.4x	0.0x	1.9x	2.9x	1.2x	1.6x	1.4x	1.0x	0.8x	0.4x
Net working capital	191	252	229	203	276	450	470	559	565	652	689	723
% sales R12m	27%	34%	23%	19%	27%	23%	21%	26%	26%	25%	25%	25%
ROA adj.	6.7%	7.4%	8.5%	7.2%	-0.1%	4.7%	6.5%	4.9%	4.0%	6.6%	7.1%	7.6%
ROA ex. goodwill adj.	6.8%	7.5%	8.6%	7.5%	-0.1%	5.1%	7.3%	5.5%	4.6%	7.5%	8.0%	8.5%
ROE adj.	35%	34%	32%	18%	-0.2%	17%	20%	12%	10%	16%	16%	17%
ROE ex. goodwill adj.	39%	36%	35%	20%	-0.2%	24%	30%	18%	15%	23%	22%	22%
ROCE adj.	23%	23%	28%	20%	16%	15%	18%	14%	13%	15%	16%	17%
ROCE ex. goodwill adj.	24%	24%	29%	22%	17%	18%	23%	17%	16%	19%	19%	20%
ROIC adj.	13%	14%	16%	14%	-542%	9.6%	13%	9.1%	6.5%	10%	11%	12%
ROIC ex. goodwill adj.	13%	14%	16%	15%	-592%	11%	15%	11%	7.9%	12%	13%	15%
Segments (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Inission, EMS												
Sales	713	740	980	1,059	1,003	1,429	1,676	1,715	1,923	2,445	2,584	2,713
growth (y-o-y)	36%	3.7%	32%	8.1%	-5.3%	42%	17%	2.4%	12%	27%	5.7%	5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	-7.6%	n.a.	n.a.	n.a.	n.a.	n.a.	5.0%	5.0%
of which FX	n.a.	n.a.	n.a.	n.a.	-0.1%	n.a.	n.a.	n.a.	n.a.	n.a.	0.7%	0%
of which M&A	n.a.	6.6%	n.a.	14%	2.5%	9.6%	0.5%	8.7%	6.2%	5.1%	0%	0%
EBITDA	34	43	58	56	53	85	136	113	124	159	178	195
margin	4.8%	5.8%	5.9%	5.3%	5.2%	6.0%	8.1%	6.6%	6.4%	6.5%	6.9%	7.2%
EBITDA adj.	34	43	58	56	53	85	136	117	126	159	178	195
margin	4.8%	5.8%	5.9%	5.3%	5.2%	6.0%	8.1%	6.8%	6.6%	6.5%	6.9%	7.2%
Inission Power, OEM												
Sales	-	-	-	-	-	493	520	449	361	484	509	535
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	5.4%	-14%	-20%	34%	5.3%	5.0%
of which organic	0%	0%	0%	0%	0%	0%	n.a.	n.a.	n.a.	n.a.	5.0%	5.0%
of which FX	0%	0%	0%	0%	0%	0%	n.a.	n.a.	n.a.	n.a.	0.3%	0%
of which M&A	0%	0%	0%	0%	0%	0%	n.a.	0%	0%	0%	0%	0%
EBITDA	-	-	-	-	-	5.5	26	12	(13)	15	23	32
margin	n.a.	n.a.	n.a.	n.a.	n.a.	1.1%	5.1%	2.8%	-3.5%	3.1%	4.5%	6.0%
EBITDA adj.	-	-	-	-	-	5.5	31	17	2.6	15	23	32
margin	n.a.	n.a.	n.a.	n.a.	n.a.	1.1%	6.0%	3.9%	0.7%	3.1%	4.5%	6.0%

Source: ABG Sundal Collier Estimates, Company Data

Detailed estimates, quarterly (1/2)

Income statement (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Order intake	377	422	464	761	607	517	578	696	710	685	618	760
growth (y-o-y)	n.a.	n.a.	1.3%	128%	61%	22%	24%	-8.6%	17%	32%	7.1%	9.3%
Order book	1,100	907	1,030	1,257	1,359	1,378	1,425	1,464	1,509	1,542	1,571	1,607
growth (y-o-y)	n.a.	n.a.	-28%	4.2%	24%	52%	38%	16%	11%	12%	10%	9.8%
Sales	581	570	468	531	484	535	531	657	664	652	589	724
growth (y-o-y)	2.8%	1.4%	-9.1%	-4.1%	-17%	-6.2%	14%	24%	37%	22%	11%	10%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	13%	11%	8.7%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1.1%	0.2%	1.5%
of which M&A	4.2%	8.2%	6.4%	7.8%	2.4%	0%	9.4%	9.2%	11%	8.3%	0%	0%
COGS	(338)	(330)	(250)	(302)	(274)	(301)	(289)	(362)	(378)	(367)	(317)	(411)
Gross profit	243	240	218	229	210	233	242	295	286	285	272	313
margin	42%	42%	47%	43%	43%	44%	46%	45%	43%	44%	46%	43%
growth (y-o-y)	11%	2.6%	5.2%	3.0%	-14%	-2.6%	11%	29%	36%	22%	12%	6.0%
Personnel costs	(127)	(140)	(113)	(139)	(133)	(138)	(139)	(172)	(160)	(160)	(141)	(180)
Other external costs	(39)	(53)	(60)	(52)	(43)	(50)	(51)	(63)	(61)	(64)	(65)	(65)
Other operating income	4.1	3.0	(1.8)	7.4	12	(3.9)	3.8	6.8	5.4	4.6	4.1	5.1
Other operating expenses	(8.0)	1.2	6.1	(5.9)	(4.8)	4.5	(3.1)	(6.3)	(0.80)	(3.9)	(3.5)	(4.3)
EBITDA	72	50	49	40	42	45	52	61	70	62	66	68
margin	12%	8.8%	10%	7.6%	8.7%	8.5%	9.7%	9.3%	11%	9.4%	11%	9.4%
growth (y-o-y)	11%	-19%	-22%	-42%	-9.4%	-9.4%	5.7%	53%	66%	38%	28%	11%
EBITDA adj.	72	50	49	50	45	47	58	68	70	62	66	68
margin	12%	8.8%	10%	9.4%	9.3%	8.8%	11%	10%	11%	9.4%	11%	9.4%
growth (y-o-y)	12%	-19%	-22%	-15%	-38%	-5.9%	18%	37%	55%	31%	15%	0.0%
Depreciation	(20)	(22)	(22)	(22)	(22)	(21)	(23)	(23)	(23)	(23)	(23)	(23)
EBITA	52	29	27	18	20	24	29	39	47	39	43	45
margin	8.9%	5.0%	5.7%	3.3%	4.2%	4.5%	5.4%	5.9%	7.0%	6.0%	7.4%	6.2%
growth (y-o-y)	16%	-31%	-41%	-43%	-16%	-16%	7.0%	118%	132%	62%	52%	18%
EBITA adj.	52	29	27	27	23	26	35	45	47	39	43	45
margin	9.0%	5.0%	5.7%	5.2%	4.8%	4.8%	6.5%	6.9%	7.0%	6.0%	7.4%	6.2%
growth (y-o-y)	17%	-31%	-41%	-23%	-56%	-9.8%	30%	65%	101%	51%	26%	-0.1%
Amortisation	(0.85)	(0.87)	(0.86)	(0.90)	(0.90)	(0.80)	(0.80)	(2.7)	(0.80)	(2.7)	(2.7)	(2.7)
EBIT	51	28	26	17	19	23	28	36	46	36	41	43
margin	8.8%	4.9%	5.5%	3.2%	4.0%	4.3%	5.2%	5.4%	6.9%	5.5%	6.9%	5.9%
growth (y-o-y)	16%	-31%	-42%	-45%	-16%	-16%	7.4%	113%	139%	56%	47%	19%
EBIT adj.	51	28	26	27	22	25	34	43	46	36	41	43
margin	8.8%	4.9%	5.5%	5.0%	4.6%	4.7%	6.3%	6.5%	6.9%	5.5%	6.9%	5.9%
growth (y-o-y)	17%	-31%	-42%	-24%	-57%	-9.8%	31%	61%	105%	45%	21%	-0.1%
Share of income in associates	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation of shares	-	-	-	-	-	-	-	-	-	-	-	-
Interest income	0.60	1.1	0.99	0.43	0.82	0.23	0.29	1.6	0.15	0.19	0.08	0.10
Interest expense	(7.2)	(13)	(12)	(5.1)	(6.2)	(1.7)	(2.2)	(12)	(1.1)	(6.1)	(6.1)	(6.2)
Other financial items	0.78	1.4	1.3	0.55	(10)	(2.9)	(3.7)	(20)	(1.9)	-	-	-
EBT	45	17	16	13	3.4	19	22	5.7	43	30	35	36
margin	7.8%	3.1%	3.5%	2.4%	0.7%	3.5%	4.2%	0.9%	6.5%	4.6%	5.9%	5.0%
growth (y-o-y)	32%	-44%	-51%	-26%	-92%	8.2%	37%	-55%	1162%	61%	57%	540%
EBT adj.	46	18	17	23	7.4	21	29	36	44	33	37	39
margin	8.0%	3.2%	3.6%	4.4%	1.5%	4.0%	5.4%	5.5%	6.6%	5.0%	6.3%	5.4%
growth (y-o-y)	32%	-43%	-50%	-3.3%	-84%	17%	70%	55%	491%	54%	29%	8.5%
Taxes	(8.4)	(2.9)	(3.0)	(4.3)	(1.6)	(6.0)	(5.0)	(7.0)	(8.0)	(6.3)	(7.3)	(7.7)
Net income from disc. ops.	-	-	-	-	-	-	-	-	-	-	-	-
Net income	37	14	13	8.4	1.8	13	17	(1.3)	35	24	27	29
margin	6.3%	2.5%	2.8%	1.6%	0.4%	2.4%	3.2%	-0.2%	5.3%	3.7%	4.7%	4.0%
growth (y-o-y)	26%	-43%	-53%	-38%	-95%	-11%	30%	-115%	1839%	86%	60%	-2315%
Net income adj.	38	15	14	17	5.0	15	22	23	36	26	30	31
margin	6.5%	2.7%	3.0%	3.2%	1.0%	2.8%	4.2%	3.5%	5.3%	4.0%	5.0%	4.3%
growth (y-o-y)	26%	-41%	-51%	-5.4%	-87%	-1.9%	62%	36%	614%	75%	31%	35%
Minority interest	0.25	0.10	0.10	0.10	-	0.10	0.20	0.40	0.10	-	-	-
Net income to common	37	14	13	8.3	1.8	13	17	(1.7)	35	24	27	29
margin	6.3%	2.5%	2.8%	1.6%	0.4%	2.4%	3.2%	-0.3%	5.2%	3.7%	4.7%	4.0%
growth (y-o-y)	26%	-43%	-53%	-38%	-95%	-12%	29%	-120%	1833%	88%	62%	-1794%
Net income to common adj.	37	15	14	17	5.0	15	22	22	35	26	30	31
margin	6.4%	2.6%	2.9%	3.1%	1.0%	2.8%	4.2%	3.4%	5.3%	4.0%	5.0%	4.3%
growth (y-o-y)	26%	-41%	-52%	-4.9%	-87%	-1.8%	62%	34%	612%	76%	32%	38%
Average shares outstanding	22	22	22	22	22	22	23	23	23	23	23	23
EPS	1.7	0.65	0.59	0.38	0.08	0.58	0.74	(0.07)	1.5	1.0	1.2	1.3
growth (y-o-y)	15%	-46%	-57%	-37%	-95%	-11%	25%	-117%	1775%	79%	61%	-2010%
EPS adj.	1.7	0.68	0.62	0.75	0.22	0.67	0.98	0.98	1.5	1.1	1.3	1.3
growth (y-o-y)	16%	-46%	-56%	-5.0%	-87%	-1.9%	58%	30%	585%	69%	31%	37%
DPS	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
yield	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Extraordinary operating items	(0.30)	-	-	(9.7)	(3.1)	(1.8)	(6.0)	(6.8)	-	-	-	-
Impairment part of depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Impairment part of amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary financial items	-	-	-	-	-	-	-	(21)	-	-	-	-
Extraordinary tax items	0.24	0.18	0.18	2.2	0.82	0.54	1.4	6.3	0.16	0.57	0.57	0.57
Extraordinary minority interest items	-	-	-	-	-	-	-	-	-	-	-	-

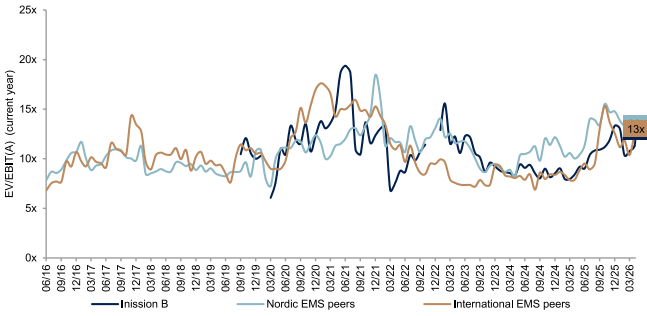
Source: ABG Sundal Collier Estimates, Company Data

Detailed estimates, quarterly (2/2)

Valuation	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Share price	42	48	37	35	38	37	40	50	59	74	74	74
Market capitalisation	930	1,067	813	778	833	829	922	1,157	1,355	1,696	1,696	1,696
Enterprise value	1,387	1,549	1,347	1,288	1,310	1,352	1,455	1,637	1,832	2,202	2,199	2,178
EV/Sales	0.6x	0.7x	0.6x	0.6x	0.6x	0.7x	0.7x	0.7x	0.8x	0.9x	0.9x	0.8x
EV/EBITDA adj.	5.4x	6.4x	5.9x	5.8x	6.8x	7.1x	7.3x	7.5x	7.5x	8.6x	8.3x	8.2x
EV/EBIT adj.	8.0x	9.6x	9.4x	9.5x	12x	13x	13x	13x	12x	13x	13x	13x
EV/EBIT adj.	8.1x	9.8x	9.6x	9.8x	13x	14x	14x	14x	12x	14x	13x	13x
P/E adj.	8.5x	11x	9.7x	9.4x	16x	17x	16x	18x	14x	16x	15x	14x
P/B	1.4x	1.7x	1.2x	1.2x	1.3x	1.3x	1.3x	1.7x	1.8x	2.2x	2.2x	2.1x
FCF yield	15%	8.6%	6.5%	5.8%	1.2%	7.8%	12%	12%	12%	7.0%	8.2%	5.0%
FCF yield lease adj.	11%	5.1%	1.9%	0.9%	-3.1%	3.3%	7.9%	9.0%	8.5%	4.5%	5.6%	2.5%
Cash flow statement (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Operating cash flow	63	(3.6)	(39)	70	34	40	3.6	101	44	11	26	50
Investing cash flow	(10)	(16)	(11)	(13)	(13)	(64)	(31)	(16)	(6.3)	(13)	(12)	(14)
Financing cash flow	(53)	21	45	(56)	5.4	21	20	(88)	(37)	(26)	(9.5)	(9.6)
Net cash flow	(0.69)	1.8	(5.2)	0.50	27	(3.4)	(7.9)	(2.8)	0.10	(28)	4.3	26
Closing cash balance	43	44	39	40	65	61	53	49	52	24	28	54
FCF	56	(20)	(48)	57	21	35	(6.1)	90	37	(1.6)	14	36
FCF lease adj.	49	(29)	(59)	46	16	24	(14)	78	26	(14)	4.3	26
FCF/EBITDA adj. lease adj.	94%	-102%	-221%	169%	70%	93%	-41%	173%	56%	-35%	9.9%	58%
FCF/EBIT adj. lease adj.	95%	-105%	-229%	175%	73%	96%	-42%	184%	57%	-38%	11%	62%
FCF/Net income adj. lease adj.	130%	-192%	-425%	276%	326%	162%	-63%	343%	74%	-53%	15%	85%
Balance sheet (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Net debt	456	481	532	508	475	521	531	477	474	503	501	480
ND/EBITDA adj. R12m	1.8x	2.0x	2.3x	2.3x	2.5x	2.7x	2.7x	2.2x	2.0x	2.0x	1.9x	1.8x
Net debt lease adj.	208	243	302	275	266	310	328	254	221	249	245	219
ND/EBITDA adj. lease adj. R12m	1.0x	1.2x	1.7x	1.6x	1.8x	2.1x	2.0x	1.5x	1.1x	1.2x	1.2x	1.0x
Net working capital	478	499	571	559	551	538	595	565	583	621	648	652
% sales R12m	22%	22%	26%	26%	27%	27%	29%	26%	24%	25%	25%	25%
ROA adj.	6.6%	5.9%	5.0%	4.9%	2.9%	2.9%	3.4%	3.7%	5.4%	5.9%	6.2%	6.5%
ROA ex. goodwill adj.	7.4%	6.6%	5.7%	5.6%	3.4%	3.3%	3.9%	4.3%	6.1%	6.7%	7.1%	7.4%
ROE adj.	19%	16%	13%	13%	7.7%	7.7%	8.9%	9.6%	14%	15%	15%	16%
ROE ex. goodwill adj.	28%	24%	20%	19%	12%	11%	13%	14%	21%	22%	22%	23%
ROCE adj.	19%	16%	14%	13%	10%	9.9%	11%	12%	14%	15%	15%	15%
ROCE ex. goodwill adj.	24%	21%	18%	17%	13%	13%	14%	16%	18%	19%	19%	19%
ROIC adj.	12%	11%	9.8%	8.9%	6.6%	5.9%	6.2%	6.2%	8.5%	9.3%	9.7%	10%
ROIC ex. goodwill adj.	15%	14%	12%	11%	8.0%	7.2%	7.6%	7.6%	10%	11%	12%	12%
Segments (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Inission, EMS												
Sales	474	459	355	435	406	463	453	601	621	609	543	673
growth (y-o-y)	8.0%	9.6%	-5.6%	-1.6%	-14%	0.9%	27%	38%	53%	31%	20%	12%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	20%	19%	10%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1.9%	0.9%	2.0%
of which M&A	5.4%	11%	8.8%	9.8%	3.0%	0%	13%	11%	13%	9.6%	0%	0%
EBITDA	45	25	22	20	22	29	35	37	43	37	40	40
margin	9.5%	5.5%	6.3%	4.6%	5.5%	6.2%	7.6%	6.2%	6.9%	6.0%	7.3%	6.0%
EBITDA adj.	45	25	22	25	25	31	37	39	43	37	40	40
margin	9.5%	5.5%	6.3%	5.7%	6.2%	6.6%	8.1%	6.5%	6.9%	6.0%	7.3%	6.0%
Inission Power, OEM												
Sales	113	114	115	100	84	75	82	120	122	116	116	130
growth (y-o-y)	-11%	-20%	-17%	-11%	-26%	-34%	-29%	21%	46%	54%	41%	8.4%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	58%	45%	10%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-3.5%	-3.8%	-1.6%
of which M&A	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
EBITDA	7.0	3.3	4.3	(2.3)	(2.3)	(4.7)	(6.1)	1.2	3.8	2.3	3.8	4.9
margin	6.2%	2.9%	3.8%	-2.3%	-2.8%	-6.2%	-7.4%	1.0%	3.1%	2.0%	3.3%	3.8%
EBITDA adj.	7.0	3.3	4.3	2.6	(2.3)	(4.7)	(2.4)	6.2	3.8	2.3	3.8	4.9
margin	6.2%	2.9%	3.8%	2.6%	-2.8%	-6.2%	-2.9%	5.2%	3.1%	2.0%	3.3%	3.8%

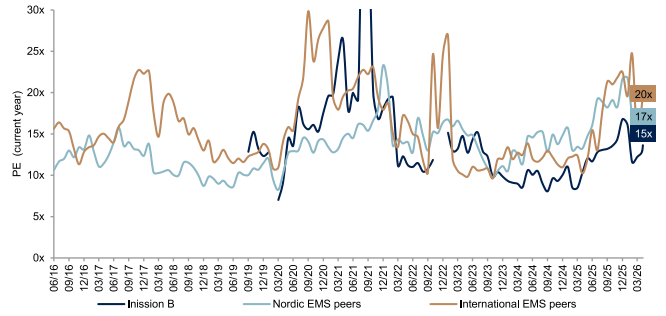
Source: ABG Sundal Collier Estimates, Company Data

Historical consensus peer median EV/EBIT(A)



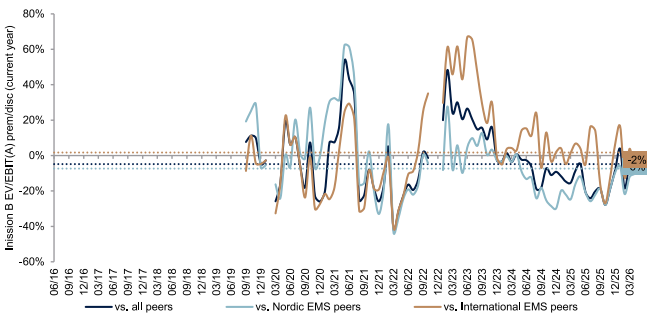
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median P/E



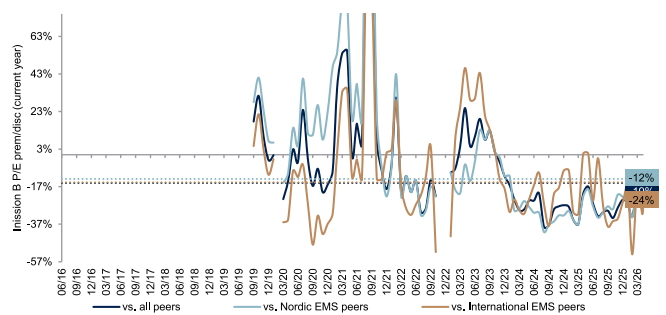
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A) premium/discount



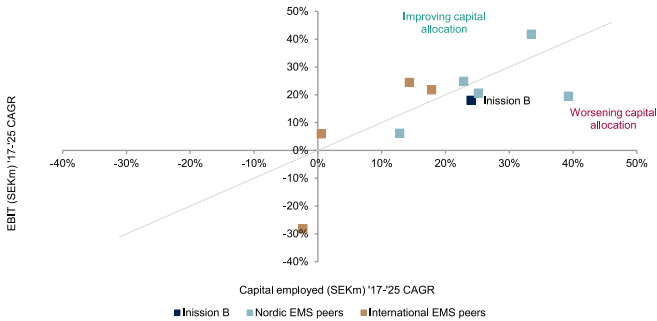
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median P/E premium/discount



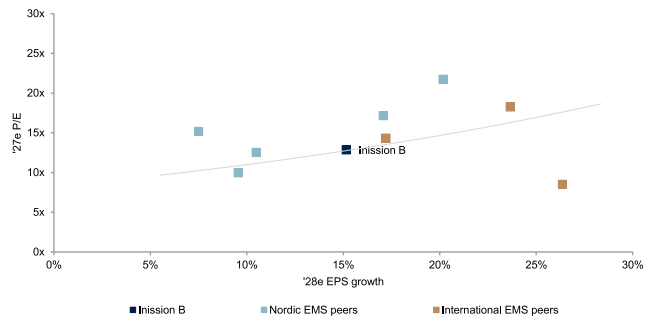
Source: ABG Sundal Collier, FactSet Estimates

Capital allocation vs. peers



Source: ABG Sundal Collier, FactSet

Medium-term consensus P/E vs. EPS growth for Inission and peers



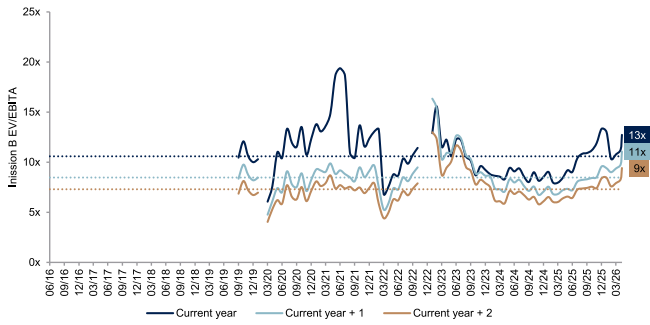
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus multiples

	10y median	Cons. vs. median	ABGScE vs. median
Historical consensus EV/Sales			
Last year	0.7x	1.0x 46%	0.7x 10%
Current year	0.6x	0.9x 34%	0.8x 28%
Current year + 1	0.6x	0.8x 41%	0.8x 35%
Current year + 2	0.5x	0.8x 42%	0.7x 36%
Historical consensus EV/EBITA			
Last year	12x	17x 36%	15x 19%
Current year	11x	13x 20%	13x 18%
Current year + 1	8x	11x 31%	11x 27%
Current year + 2	7x	9x 29%	9x 26%
Historical consensus P/E			
Last year	15x	25x 64%	39x 149%
Current year	13x	15x 17%	15x 15%
Current year + 1	10x	13x 29%	13x 28%
Current year + 2	9x	11x 26%	11x 24%

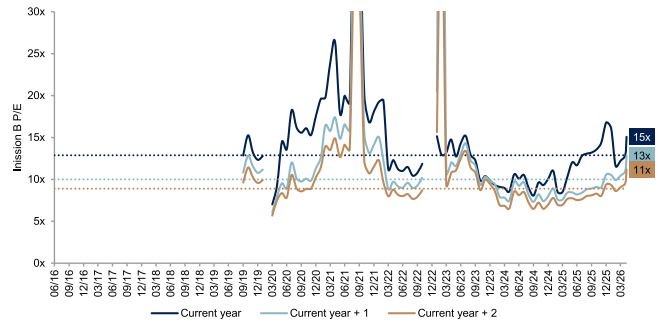
Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus EV/EBITDA



Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus P/E



Source: ABG Sundal Collier Estimates, FactSet Estimates

Organic DCF

Assumptions		10.8%	Perpetual growth rate	1.6%	Cash/Sales requirement	1.0%										
Period		Q2'26	Q4'26	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2045	Exit	
Sales		1,965	2,777	2,916	3,061	3,123	3,185	3,249	3,314	3,380	3,448	3,516	4,188			
growth		14.1%	5.6%	5.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.6%			
Net income		80	133	153	168	171	178	186	189	193	197	201	242			
margin		4.1%	4.8%	5.3%	5.5%	5.5%	5.6%	5.7%	5.7%	5.7%	5.7%	5.7%	5.7%			
Operating cash flow		87	199	225	243	272	278	284	291	298	305	311	379			
Capital expenditures		(39)	(56)	(58)	(61)	(62)	(64)	(65)	(66)	(68)	(69)	(70)	(84)			
FCF		48	143	167	181	209	215	219	225	230	236	241	295			
Amortisation of lease liabilities		(31)	(39)	(42)	(44)	(47)	(49)	(51)	(53)	(55)	(57)	(59)	(73)			
Lease adj. FCF		17	104	126	137	163	165	168	171	175	178	182	221			
FCF/Net income lease adj.		21.0%	78.6%	82.0%	81.8%	95.0%	92.9%	90.5%	90.6%	90.5%	90.5%	90.4%	91.6%			
Other investing cash flow		-	-	-	-	-	-	-	-	-	-	-	-			
Other financial activities ex. dividends		-	(43)	-	-	-	-	-	-	-	-	-	-			
Net cash flow ex. dividends		17	62	126	137	163	165	168	171	175	178	182	221			
Decrease (increase) in cash balance requirement		(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)			
Net cash flow to equity		(1)	16	60	124	136	162	165	167	171	174	178	181	221	2,449	
Shares outstanding		23	23	23	23	23	23	23	23	23	23	23	23	23	23	
Minority interest		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Diluted net cash flow to common		(1)	16	60	124	136	162	165	167	171	174	178	181	221	2,449	

Source: ABG Sundal Collier Estimates

M&A DCF

Additional assumptions		1.8x	7.0%	Acquisition EV/EBITDA multiple	7.0x	Acquisition EBITA margin	6%	Acquisition lease adj. FCF/EBITDA	64%						
Lease adj. ND/EBITDA target		1.8x			7.0x			6%	Acquisition lease adj. FCF/EBITDA	64%					
Cost of debt		7.0%			7.0%			24%	Dividends/lease adj. FCF	32%					
Period		Q2'26	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2045	Exit
Organic net sales		2,629	2,777	2,916	3,061	3,123	3,185	3,249	3,314	3,380	3,448	3,516	4,188		
Organic EBITDA		266	295	326	350	359	368	377	386	394	403	411	492		
Organic lease amortisation		(42)	(39)	(42)	(44)	(47)	(49)	(51)	(53)	(55)	(57)	(59)	(73)		
Organic lease adj. EBITDA		223	256	284	306	313	319	326	332	339	346	352	419		
Organic lease adj. D/EBITDA		28.2%	27.4%	24.8%	23.5%	23.9%	24.1%	24.1%	24.1%	24.1%	24.1%	24.0%	23.8%		
Organic EBITA		174	201	227	247	252	257	263	268	273	279	284	338		
Organic EBITA growth rate		56.8%	15.5%	13.0%	8.8%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.6%		
Organic lease adj. FCF		43	104	126	137	163	165	168	171	175	178	182	221		
Organic lease adj. FCF/EBITDA		24.7%	51.8%	55.2%	55.5%	64.5%	64.3%	64.0%	64.0%	64.1%	64.1%	64.1%	65.4%		
Organic dividends		(14)	(34)	(40)	(46)	(50)	(51)	(53)	(56)	(57)	(58)	(59)	(71)		
Organic dividends/lease adj. FCF		-32.9%	-33.0%	-31.7%	-33.5%	-30.9%	-31.1%	-31.8%	-32.5%	-32.5%	-32.5%	-32.5%	-32.2%		
Organic IB debt excl. leasing		265	265	265	265	265	265	265	265	265	265	265	265		
Organic cash		24	54	81	167	258	371	485	599	715	833	954	1,077	2,302	
Organic lease adj. ND/EBITDA		0.9x	0.7x	0.3x	0.0x	-0.3x	-0.7x	-1.0x	-1.4x	-1.7x	-2.0x	-2.3x	-4.9x		
Net debt target		466	571	695	819	911	1,012	1,123	1,244	1,377	1,524	1,686	4,114		
Cash reserve target		25	32	37	44	52	59	67	75	84	94	105	117	302	
Debt target		498	608	740	871	971	1,079	1,198	1,328	1,471	1,629	1,803	4,416		
Net debt		239	466	571	695	819	911	1,012	1,123	1,244	1,377	1,524	1,686	4,114	
Cash		25	32	37	44	52	59	67	75	84	94	105	117	302	
Debt		265	498	608	740	871	971	1,079	1,198	1,328	1,471	1,629	1,803	4,416	
Dividends		7	38	49	58	71	78	86	94	104	114	126	299		
M&A headroom		242	141	227	244	242	265	290	319	350	386	425	996		
Cash used		8	31	95	113	142	156	171	188	207	228	251	597		
Debt used		233	110	132	131	100	108	119	130	143	158	174	398		
Acquired EBITA organic growth rate		4.9%	4.9%	5.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.6%		
Total acquired EBITA		35	56	91	131	168	209	255	305	362	424	493	1,559		
Total acquired lease adj. FCF		6	12	25	41	58	76	97	120	146	175	207	703	7,809	
Net cash flow to equity		(1)	7	38	49	58	71	78	86	94	104	114	126	299	10,259
Post M&A lease adj. ND/EBITDA		1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x		
Shares outstanding		23	23	23	23	23	23	23	23	23	23	23	23	23	23
Minority interest		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Diluted net cash flow to common		(1)	7	38	49	58	71	78	86	94	104	114	126	299	10,259

Source: ABG Sundal Collier Estimates

Organic DCF sensitivity table

(SEK/share)	Perpetual growth rate	Discount rate				
		13.5%	12.2%	10.8%	10.2%	9.5%
-1.4%		48	54	63	68	73
0.1%		48	55	64	69	75
1.6%		48	56	65	71	78
3.6%		49	57	68	74	82
5.5%		50	59	72	80	91

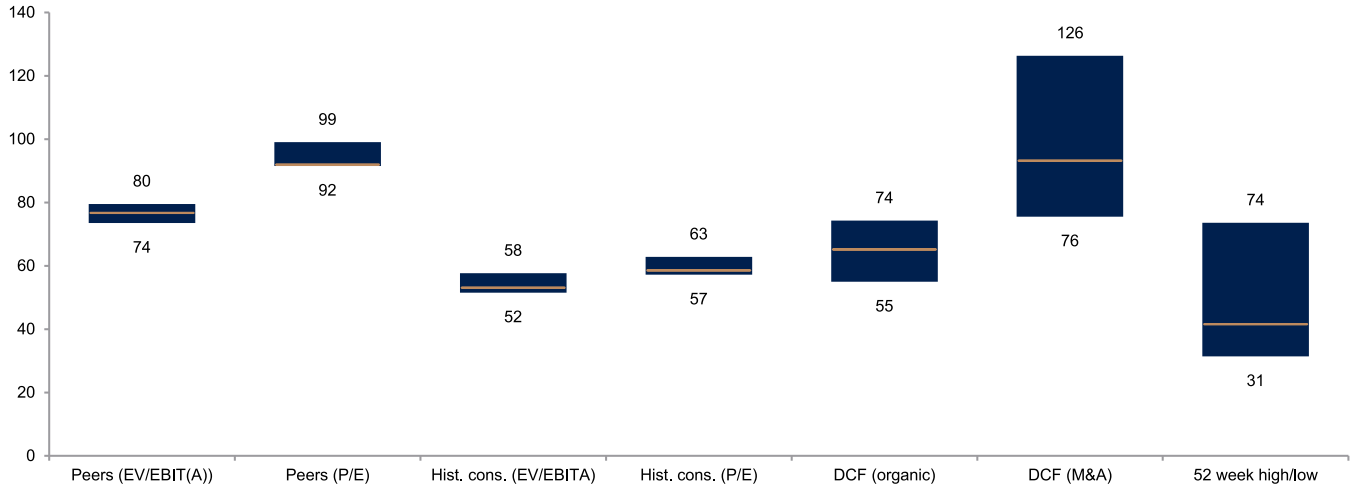
Source: ABG Sundal Collier Estimates

M&A DCF sensitivity table

(SEK/share)	Acquisition EV/EBITA multiple	Cost of debt				
		9.0%	8.0%	7.0%	5.5%	4.0%
8.0x		63	68	74	82	91
7.5x		70	76	82	92	103
7.0x		78	86	93	106	120
6.5x		91	100	110	126	145
6.0x		110	122	136	159	185

Source: ABG Sundal Collier Estimates

Valuation summary



Source: ABG Sundal Collier Estimates

Implied fair valuation multiples

Implied fair valuation multiples			
2026e	EV/Sales	EV/EBITA	P/E
Peers (EV/EBIT(A))	0.9x	13x	14x
Peers (P/E)	1.0x	15x	18x
Hist. cons. (EV/EBITA)	0.7x	10x	10x
Hist. cons. (P/E)	0.7x	11x	11x
DCF (organic)	0.8x	11x	12x
DCF (M&A)	1.0x	15x	18x
Median	0.8x	12x	13x
52 week average	0.5x	8x	8x

Source: ABG Sundal Collier Estimates

Income Statement (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Sales	980	1,059	1,003	1,921	2,195	2,150	2,206	2,629	2,777	2,916
COGS	-588	-629	-572	-1,186	-1,313	-1,220	-1,226	-1,474	-1,548	-1,619
Gross profit	392	430	431	735	883	930	980	1,155	1,228	1,296
Other operating items	-322	-358	-362	-565	-639	-718	-780	-890	-933	-971
EBITDA	70	72	69	170	244	212	200	266	295	326
Depreciation and amortisation	-12	-16	-16	-79	-81	-87	-89	-92	-94	-98
of which leasing depreciation	0	0	0	-36	-36	-35	-43	-40	-45	-47
EBITA	58	56	53	91	162	125	111	174	201	227
EO Items	-0	-0	0	0	-5	-10	-23	0	0	0
Impairment and PPA amortisation	-3	-9	-8	-3	-3	-3	-5	-9	-9	-9
EBIT	55	48	44	87	159	122	106	165	192	219
Net financial items	-7	-9	-5	-24	-43	-30	-56	-21	-24	-25
Pretax profit	48	38	0	63	116	92	50	144	168	194
Tax	-11	-11	-9	-14	-20	-19	-20	-29	-35	-41
Net profit	37	27	-9	50	96	73	31	115	133	153
Minority interest	-0	0	-0	7	-1	-1	-1	-0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
Net profit to shareholders	37	27	-9	56	95	73	30	115	133	153
EPS	2.54	1.73	-0.49	2.91	4.47	3.27	1.33	4.97	5.76	6.65
EPS adj.	2.76	2.29	-0.03	3.07	4.76	3.57	3.05	5.28	6.07	6.95
Total extraordinary items after tax	-0	-0	0	0	-3	-8	-13	2	2	2
Leasing payments	0	0	0	-39	-44	-48	-44	-50	-49	-52
<i>Tax rate (%)</i>	<i>22.0</i>	<i>28.7</i>	<i>3,634.0</i>	<i>21.7</i>	<i>17.3</i>	<i>20.4</i>	<i>38.8</i>	<i>20.3</i>	<i>21.0</i>	<i>21.0</i>
<i>Gross margin (%)</i>	<i>40.0</i>	<i>40.6</i>	<i>43.0</i>	<i>38.3</i>	<i>40.2</i>	<i>43.2</i>	<i>44.4</i>	<i>43.9</i>	<i>44.2</i>	<i>44.5</i>
<i>EBITDA margin (%)</i>	<i>7.1</i>	<i>6.8</i>	<i>6.9</i>	<i>8.8</i>	<i>11.1</i>	<i>9.8</i>	<i>9.1</i>	<i>10.1</i>	<i>10.6</i>	<i>11.2</i>
<i>EBITA margin (%)</i>	<i>5.9</i>	<i>5.3</i>	<i>5.2</i>	<i>4.7</i>	<i>7.4</i>	<i>5.8</i>	<i>5.0</i>	<i>6.6</i>	<i>7.2</i>	<i>7.8</i>
<i>EBIT margin (%)</i>	<i>5.6</i>	<i>4.5</i>	<i>4.4</i>	<i>4.6</i>	<i>7.2</i>	<i>5.7</i>	<i>4.8</i>	<i>6.3</i>	<i>6.9</i>	<i>7.5</i>
<i>Pre-tax margin (%)</i>	<i>4.9</i>	<i>3.6</i>	<i>0.0</i>	<i>3.3</i>	<i>5.3</i>	<i>4.3</i>	<i>2.3</i>	<i>5.5</i>	<i>6.1</i>	<i>6.7</i>
<i>Net margin (%)</i>	<i>3.8</i>	<i>2.6</i>	<i>-0.9</i>	<i>2.6</i>	<i>4.4</i>	<i>3.4</i>	<i>1.4</i>	<i>4.4</i>	<i>4.8</i>	<i>5.3</i>
Growth Rates y-o-y	-	-	-	-	-	-	-	-	-	-
<i>Sales growth (%)</i>	<i>32.5</i>	<i>8.1</i>	<i>-5.3</i>	<i>91.5</i>	<i>14.3</i>	<i>-2.1</i>	<i>2.6</i>	<i>19.2</i>	<i>5.6</i>	<i>5.0</i>
<i>EBITDA growth (%)</i>	<i>43.2</i>	<i>3.6</i>	<i>-4.9</i>	<i>146.6</i>	<i>43.4</i>	<i>-13.2</i>	<i>-5.3</i>	<i>32.7</i>	<i>11.2</i>	<i>10.2</i>
<i>EBITA growth (%)</i>	<i>33.2</i>	<i>-2.5</i>	<i>-6.2</i>	<i>72.1</i>	<i>79.2</i>	<i>-23.0</i>	<i>-11.1</i>	<i>56.8</i>	<i>15.5</i>	<i>13.0</i>
<i>EBIT growth (%)</i>	<i>33.4</i>	<i>-13.0</i>	<i>-7.0</i>	<i>97.7</i>	<i>81.8</i>	<i>-23.5</i>	<i>-13.0</i>	<i>56.1</i>	<i>16.3</i>	<i>13.6</i>
<i>Net profit growth (%)</i>	<i>24.5</i>	<i>-27.5</i>	<i>-132.7</i>	<i>-658.8</i>	<i>93.2</i>	<i>-23.7</i>	<i>-58.0</i>	<i>274.8</i>	<i>15.4</i>	<i>15.4</i>
<i>EPS growth (%)</i>	<i>24.1</i>	<i>-31.8</i>	<i>nm</i>	<i>nm</i>	<i>53.7</i>	<i>-26.8</i>	<i>-59.3</i>	<i>nm</i>	<i>15.8</i>	<i>15.4</i>
Profitability	-	-	-	-	-	-	-	-	-	-
<i>ROE (%)</i>	<i>29.6</i>	<i>13.3</i>	<i>-3.3</i>	<i>16.3</i>	<i>18.5</i>	<i>11.4</i>	<i>4.4</i>	<i>15.3</i>	<i>15.4</i>	<i>15.9</i>
<i>ROE adj. (%)</i>	<i>32.2</i>	<i>17.5</i>	<i>-0.2</i>	<i>17.2</i>	<i>19.8</i>	<i>13.2</i>	<i>7.0</i>	<i>16.2</i>	<i>16.3</i>	<i>16.6</i>
<i>ROCE (%)</i>	<i>22.4</i>	<i>17.4</i>	<i>2.1</i>	<i>12.4</i>	<i>14.8</i>	<i>11.0</i>	<i>5.9</i>	<i>12.7</i>	<i>13.7</i>	<i>14.4</i>
<i>ROCE adj. (%)</i>	<i>23.7</i>	<i>20.6</i>	<i>4.5</i>	<i>12.8</i>	<i>15.5</i>	<i>12.1</i>	<i>8.2</i>	<i>13.4</i>	<i>14.4</i>	<i>15.0</i>
<i>ROIC (%)</i>	<i>18.3</i>	<i>15.7</i>	<i>-558.7</i>	<i>10.0</i>	<i>12.7</i>	<i>8.8</i>	<i>5.8</i>	<i>11.2</i>	<i>11.9</i>	<i>12.8</i>
<i>ROIC adj. (%)</i>	<i>18.4</i>	<i>15.8</i>	<i>-558.7</i>	<i>10.0</i>	<i>13.1</i>	<i>9.5</i>	<i>6.9</i>	<i>11.2</i>	<i>11.9</i>	<i>12.8</i>
Adj. earnings numbers	-	-	-	-	-	-	-	-	-	-
EBITA adj.	58	56	53	91	167	135	134	174	201	227
EBITA adj. margin (%)	5.9	5.3	5.2	4.7	7.6	6.3	6.1	6.6	7.2	7.8
EBIT adj.	58	56	53	87	163	131	129	165	192	219
EBIT adj. margin (%)	5.9	5.3	5.2	4.6	7.4	6.1	5.8	6.3	6.9	7.5

Source: ABG Sundal Collier, Company Data

Cash Flow (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
EBITDA	70	72	69	170	244	212	200	266	295	326
Net financial items	-7	-9	-5	-24	-43	-30	-56	-21	-24	-25
Paid tax	-9	-11	-11	-3	-29	-22	-18	-31	-35	-41
Non-cash items	-2	-3	8	3	-1	-10	30	1	0	0
Cash flow before change in WC	52	48	61	145	170	149	157	215	236	260
Change in working capital	33	35	-71	-193	-32	-142	22	-84	-37	-35
Operating cash flow	86	83	-9	-48	138	7	179	131	199	225
Capex tangible fixed assets	-9	-26	-17	-20	-21	-29	-25	-28	-35	-36
Capex intangible fixed assets	0	0	0	-5	-24	-15	-15	-18	-21	-22
Acquisitions and Disposals	-19	-35	0	-19	0	-6	-64	0	0	0
Free cash flow	58	22	-26	-92	93	-43	75	85	143	167
Dividend paid	-7	0	0	-5	0	-16	-22	-14	-34	-40
Share issues and buybacks	0	103	0	0	96	0	1	0	0	0
Leasing liability amortisation	0	0	0	-35	-36	-38	-35	-42	-39	-42

Balance Sheet (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Goodwill	10	33	25	179	178	216	220	224	224	224
Other intangible assets	1	3	4	106	103	102	100	92	87	82
Tangible fixed assets	39	64	79	87	81	105	101	97	100	103
Right-of-use asset	0	0	0	225	250	236	233	274	285	296
Total other fixed assets	7	7	38	23	24	26	24	24	24	24
Fixed assets	57	107	145	619	636	685	677	711	719	729
Inventories	251	211	326	642	620	558	579	657	694	729
Receivables	156	148	191	288	264	397	416	473	500	525
Other current assets	12	11	18	16	5	36	40	26	28	29
Cash and liquid assets	1	44	0	15	42	39	49	54	81	167
Total assets	477	523	681	1,580	1,567	1,715	1,760	1,922	2,022	2,178
Shareholders equity	141	269	265	423	603	667	696	810	909	1,022
Minority	1	1	1	1	2	2	3	3	3	3
Total equity	142	270	265	424	605	670	698	814	912	1,025
Long-term debt	30	26	47	195	85	76	69	66	66	66
Pension debt	0	0	0	7	6	7	9	8	8	8
Leasing liability	0	0	0	220	244	233	224	261	277	294
Total other long-term liabilities	46	42	24	41	23	66	66	69	27	27
Short-term debt	69	17	84	198	186	231	225	198	198	198
Accounts payable	97	86	166	344	254	226	271	289	305	321
Other current liabilities	92	81	93	152	165	206	198	216	228	239
Total liabilities and equity	477	523	681	1,580	1,567	1,715	1,760	1,922	2,022	2,178
Net IB debt	98	-1	131	604	478	508	477	480	469	400
Net IB debt excl. pension debt	98	-1	131	597	473	502	468	471	461	392
Net IB debt excl. leasing	98	-1	131	385	235	275	254	219	192	106
Capital employed	241	313	397	1,043	1,125	1,217	1,225	1,347	1,462	1,592
Capital invested	240	269	397	1,029	1,083	1,178	1,176	1,293	1,381	1,425
Working capital	229	203	276	450	470	559	565	652	689	723
EV breakdown	-	-	-	-	-	-	-	-	-	-
Market cap. diluted (m)	1,057	1,297	1,304	1,459	1,594	1,595	1,659	1,659	1,659	1,659
Net IB debt adj.	98	-1	131	604	478	508	477	480	469	400
Market value of minority	1	1	1	1	2	2	3	3	3	3
Reversal of shares and participations	-0	-5	-0	-1	-1	-0	-0	-0	-0	-0
EV	1,156	1,291	1,436	2,063	2,073	2,106	2,139	2,141	2,131	2,062
Total assets turnover (%)	204.5	212.0	166.7	169.9	139.5	131.0	127.0	142.8	140.8	138.8
Working capital/sales (%)	24.5	20.4	23.9	18.9	21.0	23.9	25.5	23.1	24.1	24.2
Financial risk and debt service	-	-	-	-	-	-	-	-	-	-
Net debt/equity (%)	68.7	-0.2	49.5	142.4	79.0	75.9	68.4	59.0	51.4	39.0
Net debt / market cap (%)	9.2	-0.0	10.1	41.4	30.0	31.9	28.8	28.9	28.3	24.1
Equity ratio (%)	29.8	51.6	39.0	26.9	38.6	39.1	39.7	42.3	45.1	47.1
Net IB debt adj. / equity (%)	68.7	-0.2	49.5	142.4	79.0	75.9	68.4	59.0	51.4	39.0
Current ratio	1.62	2.24	1.56	1.39	1.54	1.55	1.56	1.72	1.78	1.91
EBITDA/net interest	10.5	7.6	13.8	7.9	5.7	6.2	10.5	13.9	12.1	13.2
Net IB debt/EBITDA (x)	1.4	-0.0	1.9	3.6	2.0	2.4	2.4	1.8	1.6	1.2
Net IB debt/EBITDA lease adj. (x)	1.4	-0.0	1.9	2.9	1.2	1.6	1.4	1.0	0.8	0.4
Interest coverage	8.2	5.6	7.6	3.7	3.7	3.5	5.2	8.9	8.0	8.8

Source: ABG Sundal Collier, Company Data

Share Data (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Actual shares outstanding	15	18	18	20	22	22	23	23	23	23
Actual shares outstanding (avg)	15	16	18	19	21	22	22	23	23	23
All additional shares	0	3	0	2	2	0	1	0	0	0
Actual dividend per share	0.00	0.00	0.30	0.00	0.70	1.00	0.60	1.49	1.73	1.99

Source: ABG Sundal Collier, Company Data

Valuation and Ratios (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Shares outstanding adj.	15	18	18	20	22	22	23	23	23	23
Diluted shares adj.	15	18	18	20	22	22	23	23	23	23
EPS	2.54	1.73	-0.49	2.91	4.47	3.27	1.33	4.97	5.76	6.65
Dividend per share	0.00	0.00	0.30	0.00	0.70	1.00	0.60	1.49	1.73	1.99
EPS adj.	2.76	2.29	-0.03	3.07	4.76	3.57	3.05	5.28	6.07	6.95
BVPS	9.62	14.93	14.62	20.88	27.25	30.12	30.19	35.17	39.44	44.36
BVPS adj.	8.87	12.90	13.05	6.84	14.56	15.77	16.31	21.44	25.93	31.08
Net IB debt/share	6.65	-0.03	7.26	29.82	21.60	22.94	20.72	20.83	20.36	17.36

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Valuation and Ratios (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Share price	72.00	72.00	72.00	72.00	72.00	72.00	72.00	72.00	72.00	72.00
Market cap. (m)	1,057	1,297	1,304	1,459	1,594	1,595	1,659	1,659	1,659	1,659
Valuation	-	-	-	-	-	-	-	-	-	-
P/E (x)	28.4	41.6	nm	24.8	16.1	22.0	54.1	14.5	12.5	10.8
EV/sales (x)	1.2	1.2	1.4	1.1	0.9	1.0	1.0	0.8	0.8	0.7
EV/EBITDA (x)	16.5	17.8	20.9	12.2	8.5	10.0	10.7	8.1	7.2	6.3
EV/EBITA (x)	20.1	23.0	27.3	22.8	12.8	16.8	19.3	12.3	10.6	9.1
EV/EBIT (x)	21.1	27.2	32.5	23.6	13.0	17.3	20.2	13.0	11.1	9.4
Dividend yield (%)	0.0	0.0	0.4	0.0	1.0	1.4	0.8	2.1	2.4	2.8
FCF yield (%)	5.5	2.0	-2.0	-6.6	6.1	-2.7	4.6	5.1	8.6	10.1
Le. adj. FCF yld. (%)	5.5	2.0	-2.0	-9.1	3.7	-5.1	2.5	2.6	6.3	7.6
P/BVPS (x)	7.48	4.82	4.93	3.45	2.64	2.39	2.38	2.05	1.83	1.62
P/BVPS adj. (x)	8.12	5.58	5.52	10.52	4.94	4.56	4.42	3.36	2.78	2.32
P/E adj. (x)	26.1	31.5	nm	23.4	15.1	20.2	23.6	13.6	11.9	10.4
EV/EBITA adj. (x)	19.9	22.9	27.3	22.8	12.4	15.6	16.0	12.3	10.6	9.1
EV/EBIT adj. (x)	19.9	22.9	27.3	23.6	12.7	16.0	16.6	13.0	11.1	9.4
EV/CE (x)	4.8	4.1	3.6	2.0	1.8	1.7	1.7	1.6	1.5	1.3
Investment ratios	-	-	-	-	-	-	-	-	-	-
Capex/sales (%)	0.9	2.4	1.7	1.3	2.0	2.0	1.8	1.7	2.0	2.0
Capex/depreciation	0.7	1.6	1.0	0.6	1.0	0.9	0.9	0.9	1.1	1.1

Source: ABG Sundal Collier, Company Data

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