

Alligo

Softer growth, but margin recovery continues

- We see 1% organic growth in Q2 as the winter weather boost fades
- Cost savings and FX lift adj. EBITA margin 1.4pp y-o-y to 7.2%
- New CEO Samuel Alteborg took over the helm on 1 June

Q2 expectations

The strong Q1 organic growth of 5% was boosted by cold winter weather, which naturally did not recur in Q2. With underlying demand stable q-o-q, we forecast organic growth of 1%, with FX and bolt-on M&A lifting total growth to around 4%. The positive gross margin trend should persist, driven by own-brand sales and favourable FX, and we forecast 41.5% (40.1%). Together with the final quarter of benefit from the H2'25 cost savings, this takes the adj. EBITA margin to 7.2% (5.8%). We expect the Finland restructuring to continue, but at a lower one-off cost than in Q1, at around SEK -4m.

Estimate changes

We make only very minor changes, leaving our '26e-'28e estimates broadly unchanged. Sweden continues to develop well, while the Finland restructuring keeps weighing somewhat on the near-term results, albeit with lower one-off costs in Q2 than in Q1.

Outlook and valuation

Samuel Alteborg took over as CEO on 1 June, having previously led rental company Cramo, and we look forward to hearing his strategy for Alligo after the summer. Our early impression is that his experience is highly relevant and that near-term continuity is intact. Our overall view is unchanged: Alligo should reap the rewards of an improving market over the coming years, with organic growth driving further margin recovery and, in turn, substantial adj. EPS growth of around 25% in '26e. The share is trading at a '26e-'28e P/E of 12-9x, and we reiterate our fair value range of SEK 120-190.

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SEKm	2024	2025	2026e	2027e	2028e
Sales	9,333	9,551	10,118	10,811	11,447
EBITA adj.	600	621	777	882	996
EBITA adj. marg. (%)	6.4	6.5	7.7	8.2	8.7
EBIT adj.	537	547	702	807	921
EBIT adj. marg. (%)	5.8	5.7	6.9	7.5	8.0
Pretax profit	358	355	568	692	809
EPS	5.47	5.21	8.76	10.72	12.52
EPS adj.	7.37	8.21	10.39	11.88	13.68
Sales growth (%)	-0.0	2.3	5.9	6.9	5.9
EPS adj. growth (%)	-34.7	11.3	26.6	14.4	15.1
DPS	2.00	2.20	3.50	4.29	5.01

Source: ABG Sundal Collier, Company Data

Reason: Preview of results

Commissioned research

Not rated

Capital Goods

Estimate changes (%)

	2026e	2027e	2028e
Sales	0.1	0.2	0.2
EBIT	0.2	-0.0	-0.0
EPS	0.3	-0.1	-0.1

Source: ABG Sundal Collier

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Share price (SEK)	7/7/2026	126.60
Fair value range		120.0-190.0

MCap (SEKm)	6,341
MCap (EURm)	574
Net debt (SEKm)	2,997.00
No. of shares (m)	50.1
Free float (%)	40.7

Next event Q2 report 17 July 2026

Performance



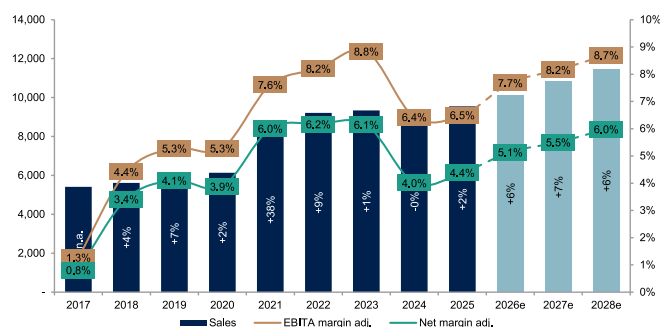
Disclosures and analyst certifications are located on pages 16-17 of this report.

This research product is commissioned and paid for by the company covered in this report. As such, this report is deemed to constitute an acceptable minor non-monetary benefit (i.e. not investment research) as defined in MiFID II.

Company description

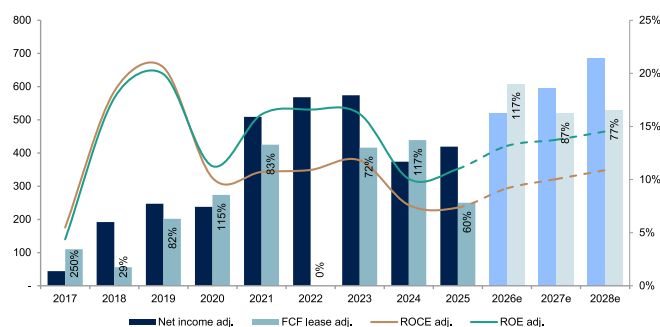
Alligo is an industrial distributor of primarily personal protective equipment (PPE), tools and consumables. Its assortment includes a wide variety of products from protective shoes, earmuffs and branded jackets to batteries, fasteners and welding materials. It operates in several non-consolidated verticals where it is driving consolidation through M&A, in addition to its core offering.

Annual sales, order intake and margins



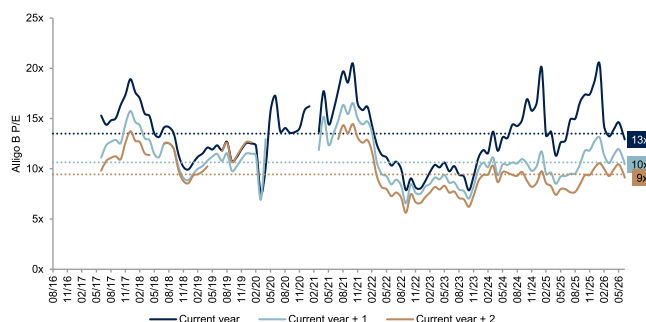
Source: ABG Sundal Collier Estimates, Company Data

Cash flow conversion and return on capital



Source: ABG Sundal Collier Estimates, Company Data

Historical consensus P/E

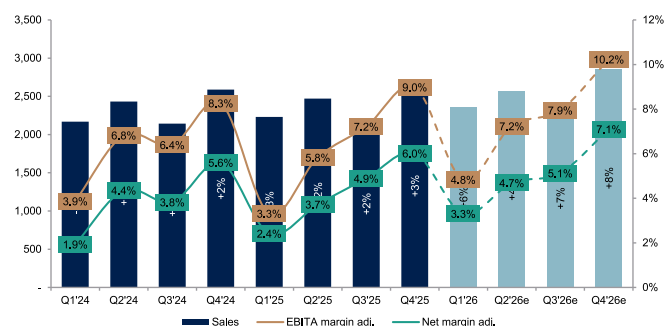


Source: ABG Sundal Collier Estimates, FactSet Estimates

Risks

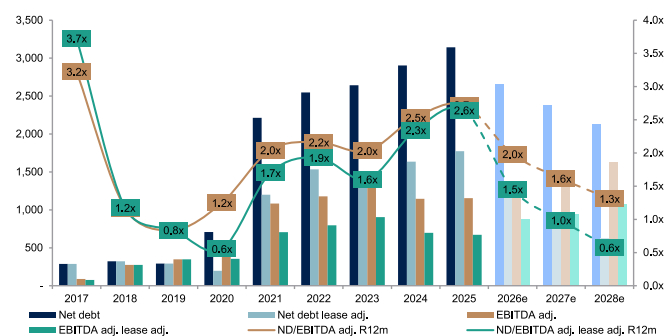
Alligo faces risks from weak macroeconomic development impacting demand, intense competitive pressure requiring constant adaptation, and acquisition and integration uncertainties.

Quarterly sales, order intake and margins



Source: ABG Sundal Collier Estimates, Company Data

Net debt and leverage



Source: ABG Sundal Collier Estimates, Company Data

DCF sensitivity table (organic)

(SEK/share)		Discount rate				
		13.5%	12.1%	10.7%	10.1%	9.5%
Perpetual growth rate	-1.3%	102	116	134	143	154
	0.2%	103	118	136	146	158
	1.7%	104	119	139	150	163
	3.6%	106	123	146	159	174
	5.5%	109	128	156	174	196

Source: ABG Sundal Collier Estimates

DCF sensitivity table (M&A)

(SEK/share)		Cost of debt				
		7.0%	5.9%	4.8%	3.4%	2.0%
Acquisition EV/EBITA multiple	8.5x	133	138	143	150	157
	8.0x	139	145	151	159	167
	7.5x	148	155	162	171	180
	7.0x	159	167	175	186	198
	6.5x	174	184	194	207	221

Source: ABG Sundal Collier Estimates

Estimate changes

Income statement (SEKm)	Old forecast			New forecast			Change (%)			Change (absolute)		
	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e
Sales	10,110	10,793	11,429	10,118	10,811	11,447	0.1%	0.2%	0.2%	8.0	18	18
growth (y-o-y)	5.9%	6.8%	5.9%	5.9%	6.9%	5.9%				+0.1pp	+0.1pp	-0.0pp
of which organic	3.8%	6.1%	5.9%	3.6%	6.1%	5.9%				-0.2pp	-0.0pp	-0.0pp
of which FX	0.5%	0.5%	0%	0.7%	0.6%	0%				+0.2pp	+0.1pp	-
of which M&A	1.6%	0.2%	0%	1.6%	0.2%	0%				-	-0.0pp	-
COGS	(5,889)	(6,280)	(6,606)	(5,893)	(6,292)	(6,619)	0.1%	0.2%	0.2%	(4.2)	(13)	(13)
Gross profit	4,221	4,514	4,823	4,225	4,518	4,828	0.1%	0.1%	0.1%	3.8	4.9	5.2
margin	42%	42%	42%	42%	42%	42%				+0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	7.6%	6.9%	6.9%	7.7%	7.0%	6.8%				+0.1pp	+0.0pp	-0.0pp
Personnel costs	(1,988)	(2,072)	(2,171)	(1,989)	(2,076)	(2,175)	0.1%	0.2%	0.2%	(1.4)	(3.4)	(3.4)
Other operating income	103	108	114	103	108	114	0.1%	0.2%	0.2%	0.08	0.18	0.18
Other operating expenses	(1,016)	(1,079)	(1,143)	(1,017)	(1,081)	(1,145)	0.1%	0.2%	0.2%	(0.80)	(1.8)	(1.8)
EBITA	755	882	997	757	882	996	0.2%	0.0%	0.0%	1.7	(0.20)	(0.31)
margin	7.5%	8.2%	8.7%	7.5%	8.2%	8.7%				+0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	39%	17%	13%	39%	17%	13%				+0.3pp	-0.3pp	-0.0pp
EBITA adj.	777	882	997	777	882	996	0.0%	0.0%	0.0%	(0.32)	(0.20)	(0.31)
margin	7.7%	8.2%	8.7%	7.7%	8.2%	8.7%				-0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	25%	14%	13%	25%	14%	13%				-0.1pp	+0.0pp	-0.0pp
Amortisation	(75)	(75)	(75)	(75)	(75)	(75)	0%	0%	0%	-	-	-
EBIT	680	807	922	682	807	921	0.2%	0.0%	0.0%	1.7	(0.20)	(0.31)
margin	6.7%	7.5%	8.1%	6.7%	7.5%	8.0%				+0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	44%	19%	14%	45%	18%	14%				+0.4pp	-0.3pp	-0.0pp
EBIT adj.	702	807	922	702	807	921	0.0%	0.0%	0.0%	(0.32)	(0.20)	(0.31)
margin	6.9%	7.5%	8.1%	6.9%	7.5%	8.0%				-0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	28%	15%	14%	28%	15%	14%				-0.1pp	+0.0pp	-0.0pp
Interest income	9.1	22	34	9.1	23	33	0.1%	1.0%	-0.3%	0.01	0.23	(0.09)
Interest expense	(124)	(127)	(136)	(124)	(128)	(136)	0.0%	0.6%	0.0%	0.00	(0.74)	(0.04)
Other financial items	1.0	(9.7)	(10)	1.0	(9.7)	(10)	-0.7%	0.2%	0.2%	(0.01)	(0.02)	(0.02)
EBT	566	693	809	568	692	809	0.3%	-0.1%	-0.1%	1.7	(0.72)	(0.46)
margin	5.6%	6.4%	7.1%	5.6%	6.4%	7.1%				+0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	59%	22%	17%	60%	22%	17%				+0.5pp	-0.5pp	+0.1pp
EBT adj.	663	768	884	663	767	884	0.0%	-0.1%	-0.1%	(0.31)	(0.72)	(0.46)
margin	6.6%	7.1%	7.7%	6.5%	7.1%	7.7%				-0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	31%	16%	15%	31%	16%	15%				-0.1pp	-0.1pp	+0.0pp
Taxes	(129)	(156)	(182)	(129)	(156)	(182)	0.3%	-0.1%	-0.1%	(0.38)	0.16	0.10
Net income from disc. ops.	-	-	-	-	-	-	n.a.	n.a.	n.a.	-	-	-
Minority interest	-	-	-	-	-	-	n.a.	n.a.	n.a.	-	-	-
Net income to common	437	537	627	439	537	627	0.3%	-0.1%	-0.1%	1.3	(0.56)	(0.36)
margin	4.3%	5.0%	5.5%	4.3%	5.0%	5.5%				+0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	68%	23%	17%	68%	22%	17%				+0.5pp	-0.5pp	+0.1pp
Net income to common adj.	520	596	686	520	595	685	0.0%	-0.1%	-0.1%	(0.25)	(0.56)	(0.36)
margin	5.1%	5.5%	6.0%	5.1%	5.5%	6.0%				-0.0pp	-0.0pp	-0.0pp
growth (y-o-y)	27%	14%	15%	27%	14%	15%				-0.1pp	-0.1pp	+0.0pp
Average shares outstanding	50	50	50	50	50	50	0.0%	0%	0%	0.00	-	-
EPS	8.7	11	13	8.8	11	13	0.3%	-0.1%	-0.1%	0.03	(0.01)	(0.01)
growth (y-o-y)	68%	23%	17%	68%	22%	17%				+0.5pp	-0.5pp	+0.1pp
EPS adj.	10	12	14	10	12	14	0.0%	-0.1%	-0.1%	(0.00)	(0.01)	(0.01)
growth (y-o-y)	27%	14%	15%	27%	14%	15%				-0.1pp	-0.1pp	+0.0pp
DPS	3.5	4.3	5.0	3.5	4.3	5.0	0.3%	-0.1%	-0.1%	0.01	(0.00)	(0.00)
yield	2.4%	3.0%	3.5%	2.8%	3.4%	4.0%				+0.4pp	+0.4pp	+0.5pp

Source: ABG Sundal Collier Estimates

ABGSCe vs. FactSet Consensus

ABGSCe vs. FactSet Consensus (08/07/2026)	Q2'26e			2026e			2027e			2028e		
	ABGSCe	Consensus	Deviation	ABGSCe	Consensus	Deviation	ABGSCe	Consensus	Deviation	ABGSCe	Consensus	Deviation
Sales	2,564	2,587	-1%	10,118	10,171	-1%	10,811	10,718	1%	11,447	11,197	2%
of which organic	1.0%	2.2%	-1.1pp	3.6%	4.2%	-0.5pp	6.1%	5.4%	+0.7pp	5.9%	4.9%	+1.0pp
Gross profit margin	1,065	1,063	0%	4,225	4,255	-1%	4,518	4,543	-1%	4,828	4,766	1%
	42%	41%	+0.4pp	42%	42%	-0.1pp	42%	42%	-0.6pp	42%	43%	-0.4pp
EBITA margin	182			757			882			996		
	7.1%			7.5%			8.2%			8.7%		
EBITA adj. margin	186	183	2%	777	801	-3%	882	943	-6%	996	1,053	-5%
	7.2%	7.1%	+0.2pp	7.7%	7.9%	-0.2pp	8.2%	8.8%	-0.6pp	8.7%	9.4%	-0.7pp
EBIT margin	163	166	-2%	682	713	-4%	807	867	-7%	921	976	-6%
	6.3%	6.4%	-0.1pp	6.7%	7.0%	-0.3pp	7.5%	8.1%	-0.6pp	8.0%	8.7%	-0.7pp
EBIT adj. margin	167	160	4%	702	731	-4%	807	867	-7%	921	976	-6%
	6.5%	6.2%	+0.3pp	6.9%	7.2%	-0.2pp	7.5%	8.1%	-0.6pp	8.0%	8.7%	-0.7pp
Net income to common margin	102	110	-7%	439	481	-9%	537	605	-11%	627	695	-10%
	4.0%	4.2%	-0.2pp	4.3%	4.7%	-0.4pp	5.0%	5.6%	-0.7pp	5.5%	6.2%	-0.7pp
Net income to common adj. margin	120	111	8%	520	518	0%	595	624	-5%	685	714	-4%
	4.7%	4.3%	+0.4pp	5.1%	5.1%	+0.0pp	5.5%	5.8%	-0.3pp	6.0%	6.4%	-0.4pp
EPS	2.0	2.1	-3%	8.8	9.6	-9%	11	12	-12%	13	14	-10%
EPS adj.	2.4	2.2	10%	10	10	0%	12	12	-5%	14	14	-4%
DPS				3.5	3.7	-4%	4.3	4.3	-1%	5.0	5.1	-2%
Operating cash flow	103			1,160	1,025	13%	1,160	1,095	6%	1,199	1,191	1%
Investing cash flow	(37)			(129)	(109)		(157)	(116)		(166)	(122)	
Financing cash flow	(233)			(537)	(453)		(660)	(552)		(719)	(589)	
FCF	66	75	-11%	1,031	899	15%	1,003	955	5%	1,033	1,044	-1%
FCF lease adj.	(53)			609			518			529		
ABGSCe vs. FactSet Consensus Segments	Q2'26e			2026e			2027e			2028e		
	ABGSCe	Consensus	Deviation	ABGSCe	Consensus	Deviation	ABGSCe	Consensus	Deviation	ABGSCe	Consensus	Deviation
Sweden												
Sales	1,498	1,505	0%	5,921	5,956	-1%	6,299	6,241	1%	6,677	6,512	3%
Norway												
Sales	687	673	2%	2,768	2,739	1%	2,938	2,891	2%	3,085	3,012	2%
Finland												
Sales	504	506	0%	1,958	1,920	2%	2,060	2,006	3%	2,143	2,082	3%
Central items												
Sales	(126)	(97)		(529)	(443)		(486)	(419)		(458)	(409)	

Source: ABG Sundal Collier Estimates, FactSet Consensus

Detailed estimates, annual (1/2)

Income statement (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Sales	5,411	5,616	6,024	6,135	8,475	9,211	9,335	9,333	9,551	10,118	10,811	11,447
growth (y-o-y)	n.a.	3.8%	7.3%	1.8%	38%	8.7%	1.3%	0.0%	2.3%	5.9%	6.9%	5.9%
of which organic	2.1%	-0.7%	2.7%	-1.7%	1.3%	5.9%	-2.2%	-3.9%	-2.9%	3.6%	6.1%	5.9%
of which FX	0.7%	0.3%	2.6%	0.0%	-2.9%	2.3%	0.1%	-0.7%	-1.7%	0.7%	0.6%	0%
of which M&A	1.7%	4.2%	1.9%	3.5%	40%	0.5%	3.5%	4.5%	7.0%	1.6%	0.2%	0%
COGS	(3,460)	(3,546)	(3,804)	(3,864)	(4,987)	(5,483)	(5,467)	(5,531)	(5,628)	(5,893)	(6,292)	(6,619)
Gross profit	1,951	2,070	2,220	2,271	3,488	3,728	3,868	3,802	3,923	4,225	4,518	4,828
margin	36%	37%	37%	37%	41%	40%	41%	41%	41%	42%	42%	42%
growth (y-o-y)	n.a.	6.1%	7.2%	2.3%	54%	6.9%	3.8%	-1.7%	3.2%	7.7%	7.0%	6.8%
Personnel costs	(1,061)	(1,125)	(1,188)	(1,189)	(1,640)	(1,719)	(1,784)	(1,845)	(1,936)	(1,989)	(2,076)	(2,175)
Other operating income	8.0	4.0	4.0	4.0	33	122	127	109	87	103	108	114
Other operating expenses	(809)	(674)	(687)	(519)	(891)	(976)	(930)	(953)	(989)	(1,017)	(1,081)	(1,145)
EBITDA	89	275	349	567	990	1,155	1,281	1,113	1,085	1,321	1,470	1,623
margin	1.6%	4.9%	5.8%	9.2%	12%	13%	14%	12%	11%	13%	14%	14%
growth (y-o-y)	n.a.	209%	27%	62%	75%	17%	11%	-13%	-2.5%	22%	11%	10%
EBITDA adj.	89	275	349	567	1,083	1,179	1,301	1,146	1,155	1,341	1,470	1,623
margin	1.6%	4.9%	5.8%	9.2%	13%	13%	14%	12%	12%	13%	14%	14%
growth (y-o-y)	n.a.	209%	27%	62%	91%	8.9%	10%	-12%	0.8%	16%	9.6%	10%
Depreciation	(20)	(27)	(31)	(243)	(500)	(423)	(476)	(546)	(540)	(564)	(588)	(626)
EBITA	69	248	318	324	490	732	805	567	545	757	882	996
margin	1.3%	4.4%	5.3%	5.3%	5.8%	7.9%	8.6%	6.1%	5.7%	7.5%	8.2%	8.7%
growth (y-o-y)	n.a.	259%	28%	1.9%	51%	49%	10.0%	-30%	-3.9%	39%	17%	13%
EBITA adj.	69	248	318	324	645	756	825	600	621	777	882	996
margin	1.3%	4.4%	5.3%	5.3%	7.6%	8.2%	8.8%	6.4%	6.5%	7.7%	8.2%	8.7%
growth (y-o-y)	n.a.	259%	28%	1.9%	99%	17%	9.1%	-27%	3.5%	25%	14%	13%
Amortisation	(2.0)	(10)	(16)	(21)	(63)	(64)	(59)	(63)	(74)	(75)	(75)	(75)
EBIT	67	238	302	303	427	668	746	504	471	682	807	921
margin	1.2%	4.2%	5.0%	4.9%	5.0%	7.3%	8.0%	5.4%	4.9%	6.7%	7.5%	8.0%
growth (y-o-y)	n.a.	255%	27%	0.3%	41%	56%	12%	-32%	-6.5%	45%	18%	14%
EBIT adj.	67	238	302	303	582	692	766	537	547	702	807	921
margin	1.2%	4.2%	5.0%	4.9%	6.9%	7.5%	8.2%	5.8%	5.7%	6.9%	7.5%	8.0%
growth (y-o-y)	n.a.	255%	27%	0.3%	92%	19%	11%	-30%	1.9%	28%	15%	14%
Share of income in associates	(2.0)	2.0	-	-	-	-	-	-	-	-	-	-
Interest income	2.0	2.0	1.0	1.0	3.0	4.0	13	21	29	9.1	23	33
Interest expense	(13)	(6.0)	(4.0)	(21)	(39)	(58)	(123)	(155)	(141)	(124)	(128)	(136)
Other financial items	-	(1.0)	(3.0)	-	(12)	(3.0)	(4.0)	(12)	(4.0)	1.0	(9.7)	(10)
EBT	54	235	296	283	379	611	632	358	355	568	692	809
margin	1.0%	4.2%	4.9%	4.6%	4.5%	6.6%	6.8%	3.8%	3.7%	5.6%	6.4%	7.1%
growth (y-o-y)	n.a.	335%	26%	-4.4%	34%	61%	3.4%	-43%	-0.8%	60%	22%	17%
EBT adj.	56	245	312	304	597	699	711	454	505	663	767	884
margin	1.0%	4.4%	5.2%	5.0%	7.0%	7.6%	7.6%	4.9%	5.3%	6.5%	7.1%	7.7%
growth (y-o-y)	n.a.	338%	27%	-2.6%	96%	17%	1.7%	-36%	11%	31%	16%	15%
Taxes	(12)	(53)	(65)	(66)	(88)	(131)	(137)	(80)	(86)	(129)	(156)	(182)
Net income from disc. ops.	-	-	-	-	139	3,581	-	-	-	-	-	-
Net income	42	182	231	217	430	4,061	495	278	269	439	537	627
margin	0.8%	3.2%	3.8%	3.5%	5.1%	44%	5.3%	3.0%	2.8%	4.3%	5.0%	5.5%
growth (y-o-y)	n.a.	333%	27%	-6.1%	98%	844%	-88%	-44%	-3.2%	63%	22%	17%
Net income adj.	44	192	247	238	509	568	574	374	419	520	595	685
margin	0.8%	3.4%	4.1%	3.9%	6.0%	6.2%	6.1%	4.0%	4.4%	5.1%	5.5%	6.0%
growth (y-o-y)	n.a.	336%	29%	-3.6%	114%	12%	1.1%	-35%	12%	24%	14%	15%
Minority interest	-	1.0	2.0	3.0	1.0	1.0	6.0	5.0	8.0	-	-	-
Net income to common	42	181	229	214	429	4,060	489	273	261	439	537	627
margin	0.8%	3.2%	3.8%	3.5%	5.1%	44%	5.2%	2.9%	2.7%	4.3%	5.0%	5.5%
growth (y-o-y)	n.a.	331%	27%	-6.6%	100%	846%	-88%	-44%	-4.4%	68%	22%	17%
Net income to common adj.	44	191	245	235	508	567	568	369	411	520	595	685
margin	0.8%	3.4%	4.1%	3.8%	6.0%	6.2%	6.1%	4.0%	4.3%	5.1%	5.5%	6.0%
growth (y-o-y)	n.a.	334%	28%	-4.1%	116%	12%	0.2%	-35%	11%	27%	14%	15%
Average shares outstanding	28	28	28	28	50	50	50	50	50	50	50	50
EPS	1.5	6.5	8.2	7.7	8.5	80	9.8	5.5	5.2	8.8	11	13
growth (y-o-y)	n.a.	330%	27%	-6.1%	10%	846%	-88%	-44%	-4.8%	68%	22%	17%
EPS adj.	1.6	6.8	8.8	8.5	10	11	11	7.4	8.2	10	12	14
growth (y-o-y)	n.a.	335%	30%	-3.6%	19%	12%	0.5%	-35%	11%	27%	14%	15%
DPS	-	2.6	3.2	1.5	1.8	3.0	3.5	2.0	2.2	3.5	4.3	5.0
yield	n.a.	4.1%	5.4%	3.5%	1.9%	2.4%	4.4%	1.6%	1.8%	2.8%	3.4%	4.0%
Extraordinary operating items	-	-	-	-	(93)	(24)	(20)	(33)	(70)	(20)	-	-
Impairment part of depreciation	-	-	-	-	(62)	-	-	-	(6.0)	-	-	-
Impairment part of amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary financial items	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary tax items	-	-	-	-	-	-	-	-	-	14	17	17
Extraordinary minority interest items	-	-	-	-	-	-	-	-	-	-	-	-
Valuation	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Share price	n.a.	64	60	43	91	123	79	124	123	127	127	127
Market capitalisation	n.a.	1,806	1,686	2,174	4,579	6,192	3,969	6,208	6,170	6,340	6,340	6,340
Enterprise value	n.a.	2,143	1,993	2,901	6,811	8,745	6,637	9,149	9,358	9,046	8,760	8,513
EV/Sales	n.a.	0.4x	0.3x	0.5x	0.8x	0.9x	0.7x	1.0x	1.0x	0.9x	0.8x	0.7x
EV/EBITDA adj.	n.a.	7.8x	5.7x	5.1x	6.3x	7.4x	5.1x	8.0x	8.1x	6.7x	6.0x	5.2x
EV/EBITA adj.	n.a.	8.6x	6.3x	9.0x	11x	12x	8.0x	15x	15x	12x	9.9x	8.5x
EV/EBIT adj.	n.a.	9.0x	6.6x	9.6x	12x	13x	8.7x	17x	17x	13x	11x	9.2x
P/E adj.	n.a.	9.5x	6.9x	9.2x	9.0x	11x	7.0x	17x	15x	12x	11x	9.3x
P/B	n.a.	1.6x	1.3x	0.8x	1.3x	1.8x	1.1x	1.7x	1.6x	1.5x	1.4x	1.3x
FCF yield	n.a.	3.1%	12%	22%	17%	5.9%	20%	14%	11%	16%	16%	16%
FCF yield lease adj.	n.a.	3.1%	12%	13%	9.3%	0%	10%	7.1%	4.1%	9.6%	8.2%	8.3%

Source: ABG Sundal Collier Estimates, Company Data

Detailed estimates, annual (2/2)

Cash flow statement (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Operating cash flow	177	92	230	505	943	506	991	951	798	1,160	1,160	1,199
Investing cash flow	(188)	(99)	(101)	(84)	(345)	(355)	(341)	(541)	(399)	(129)	(157)	(166)
Financing cash flow	(448)	(52)	(131)	729	(629)	(281)	(483)	(117)	(573)	(537)	(660)	(719)
Net cash flow	(459)	(59)	(2,0)	1,150	(31)	(130)	167	293	(174)	494	343	314
Closing cash balance	69	10	8.0	1,157	345	214	380	669	486	982	1,325	1,639
FCF	110	56	202	487	787	364	781	844	686	1,031	1,003	1,033
FCF lease adj.	110	56	202	274	425	-	416	439	250	609	518	529
FCF/EBITA adj. lease adj.	159%	23%	64%	85%	66%	0%	50%	73%	40%	78%	59%	53%
FCF/EBIT adj. lease adj.	164%	24%	67%	90%	73%	0%	54%	82%	46%	87%	64%	57%
FCF/Net income adj. lease adj.	250%	29%	82%	115%	83%	0%	72%	117%	60%	117%	87%	77%
Balance sheet (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Net debt	287	322	293	708	2,213	2,548	2,642	2,904	3,143	2,661	2,375	2,128
ND/EBITDA adj. R12m	3.2x	1.2x	0.8x	1.2x	2.0x	2.2x	2.0x	2.5x	2.7x	2.0x	1.6x	1.3x
Net debt lease adj.	287	322	293	197	1,200	1,535	1,451	1,635	1,774	1,277	934	620
ND/EBITDA adj. lease adj. R12m	3.7x	1.2x	0.8x	0.6x	1.7x	1.9x	1.6x	2.3x	2.6x	1.5x	1.0x	0.6x
Net working capital	697	857	952	2,425	1,523	2,072	2,113	2,108	2,254	2,155	2,195	2,324
% sales R12m	13%	15%	16%	40%	18%	22%	23%	23%	24%	21%	20%	20%
ROA adj.	1.7%	7.3%	8.7%	5.4%	7.0%	6.7%	6.7%	4.1%	4.3%	5.2%	5.7%	6.2%
ROA ex. goodwill adj.	4.2%	8.9%	11%	6.1%	8.1%	8.1%	8.2%	5.0%	5.5%	6.6%	7.0%	7.6%
ROE adj.	4.4%	18%	20%	11%	16%	17%	16%	10%	11%	13%	14%	15%
ROE ex. goodwill adj.	16%	31%	34%	15%	24%	30%	30%	20%	24%	27%	26%	26%
ROCE adj.	5.5%	18%	21%	10%	11%	11%	12%	7.6%	7.4%	9.2%	10%	11%
ROCE ex. goodwill adj.	17%	29%	32%	12%	13%	14%	16%	10%	10%	12%	13%	14%
ROIC adj.	4.0%	13%	15%	8.8%	9.7%	9.2%	9.3%	6.1%	5.7%	7.4%	8.6%	9.6%
ROIC ex. goodwill adj.	12%	20%	22%	11%	12%	12%	12%	8.2%	7.9%	10%	12%	13%
Segments (SEKm)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Sweden												
Sales	n.a.	n.a.	n.a.	n.a.	5,151	5,339	5,357	5,318	5,613	5,921	6,299	6,677
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	3.6%	0.3%	-0.7%	5.5%	5.5%	6.4%	6.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	5.0%	-5.4%	-6.1%	-5.1%	3.4%	6.0%	6.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	0%	1.8%	0.5%	0%	0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	5.0%	8.8%	1.6%	0.4%	0%
EBITA	n.a.	n.a.	n.a.	n.a.	430	601	603	449	417	579	655	734
margin	n.a.	n.a.	n.a.	n.a.	8.3%	11%	11%	8.4%	7.4%	9.8%	10%	11%
EBITA adj.	n.a.	n.a.	n.a.	n.a.	560	610	612	463	471	580	655	734
margin	n.a.	n.a.	n.a.	n.a.	11%	11%	11%	8.7%	8.4%	9.8%	10%	11%
Norway												
Sales	n.a.	n.a.	n.a.	n.a.	2,198	2,591	2,611	2,670	2,541	2,768	2,938	3,085
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	18%	0.8%	2.3%	-4.8%	8.9%	6.1%	5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	8.0%	3.6%	2.4%	-2.2%	2.7%	5.0%	5.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-2.1%	-3.8%	3.7%	1.1%	0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	2.0%	1.2%	2.5%	0%	0%
EBITA	n.a.	n.a.	n.a.	n.a.	61	101	155	90	106	127	159	185
margin	n.a.	n.a.	n.a.	n.a.	2.8%	3.9%	5.9%	3.4%	4.2%	4.6%	5.4%	6.0%
EBITA adj.	n.a.	n.a.	n.a.	n.a.	80	107	160	104	108	127	159	185
margin	n.a.	n.a.	n.a.	n.a.	3.6%	4.1%	6.1%	3.9%	4.3%	4.6%	5.4%	6.0%
Finland												
Sales	n.a.	n.a.	n.a.	n.a.	1,320	1,552	1,709	1,678	1,841	1,958	2,060	2,143
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	18%	10%	-1.8%	9.7%	6.3%	5.2%	4.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	8.0%	-0.9%	-9.4%	2.4%	7.7%	4.0%	4.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-0.4%	-3.3%	-1.3%	1.2%	0%
of which M&A	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	8.0%	11%	0%	0%	0%
EBITA	n.a.	n.a.	n.a.	n.a.	19	57	55	35	41	75	93	102
margin	n.a.	n.a.	n.a.	n.a.	1.4%	3.7%	3.2%	2.1%	2.2%	3.8%	4.5%	4.8%
EBITA adj.	n.a.	n.a.	n.a.	n.a.	19	62	61	40	47	85	93	102
margin	n.a.	n.a.	n.a.	n.a.	1.4%	4.0%	3.6%	2.4%	2.6%	4.3%	4.5%	4.8%

Source: ABG Sundal Collier Estimates, Company Data

Detailed estimates, quarterly (1/2)

Income statement (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Sales	2,169	2,432	2,143	2,589	2,232	2,470	2,189	2,660	2,358	2,564	2,333	2,863
growth (y-o-y)	-5.2%	1.8%	1.0%	2.0%	2.9%	1.6%	2.1%	2.7%	5.6%	3.8%	6.6%	7.6%
of which organic	-7.8%	-1.6%	-1.5%	-4.5%	-4.0%	-5.9%	-2.7%	0.5%	4.9%	1.0%	3.7%	5.0%
of which FX	-0.7%	0.3%	-2.3%	-0.2%	-0.8%	-2.3%	-1.5%	-2.0%	-1.8%	1.4%	1.2%	1.8%
of which M&A	3.3%	3.1%	4.8%	6.8%	7.8%	9.7%	6.3%	4.2%	2.5%	1.4%	1.7%	0.8%
COGS	(1,277)	(1,453)	(1,275)	(1,526)	(1,319)	(1,479)	(1,283)	(1,547)	(1,396)	(1,499)	(1,362)	(1,636)
Gross profit	892	979	868	1,063	913	991	906	1,113	962	1,065	971	1,227
margin	41%	40%	41%	41%	41%	40%	41%	42%	41%	42%	42%	43%
growth (y-o-y)	-1.7%	0.2%	-1.6%	-3.5%	2.4%	1.2%	4.4%	4.7%	5.4%	7.5%	7.2%	10%
Personnel costs	(463)	(479)	(404)	(499)	(488)	(515)	(421)	(512)	(510)	(513)	(434)	(532)
Other operating income	35	37	19	18	21	27	16	23	25	26	23	29
Other operating expenses	(252)	(237)	(215)	(249)	(253)	(238)	(189)	(309)	(241)	(256)	(233)	(286)
EBITDA	212	300	268	333	193	265	312	315	236	322	327	437
margin	9.8%	12%	13%	13%	8.6%	11%	14%	12%	10%	13%	14%	15%
growth (y-o-y)	-11%	-4.2%	-14%	-20%	-9.0%	-12%	16%	-5.4%	22%	21%	5.0%	39%
EBITDA adj.	216	304	274	352	212	293	317	333	252	326	327	437
margin	10.0%	13%	13%	14%	9.5%	12%	14%	13%	11%	13%	14%	15%
growth (y-o-y)	-9.6%	-4.1%	-12%	-19%	-1.9%	-3.6%	16%	-5.4%	19%	11%	3.3%	31%
Depreciation	(132)	(138)	(137)	(138)	(138)	(149)	(159)	(94)	(138)	(140)	(142)	(144)
EBITA	80	162	131	195	55	116	153	221	98	182	185	293
margin	3.7%	6.7%	6.1%	7.5%	2.5%	4.7%	7.0%	8.3%	4.2%	7.1%	7.9%	10%
growth (y-o-y)	-37%	-18%	-31%	-33%	-31%	-28%	17%	13%	78%	56%	21%	33%
EBITA adj.	84	166	137	214	74	144	158	239	114	186	185	293
margin	3.9%	6.8%	6.4%	8.3%	3.3%	5.8%	7.2%	9.0%	4.8%	7.2%	7.9%	10%
growth (y-o-y)	-34%	-17%	-28%	-31%	-12%	-13%	15%	12%	54%	29%	17%	23%
Amortisation	(15)	(15)	(16)	(17)	(18)	(18)	(19)	(19)	(18)	(19)	(19)	(19)
EBIT	65	147	115	178	37	98	134	202	80	163	166	274
margin	3.0%	6.0%	5.4%	6.9%	1.7%	4.0%	6.1%	7.6%	3.4%	6.3%	7.1%	9.6%
growth (y-o-y)	-42%	-20%	-34%	-36%	-43%	-33%	17%	13%	116%	66%	24%	36%
EBIT adj.	69	151	121	197	56	126	139	220	96	167	166	274
margin	3.2%	6.2%	5.6%	7.6%	2.5%	5.1%	6.3%	8.3%	4.1%	6.5%	7.1%	9.6%
growth (y-o-y)	-38%	-19%	-31%	-33%	-19%	-17%	15%	12%	71%	32%	20%	25%
Share of income in associates	-	-	-	-	-	-	-	-	-	-	-	-
Interest income	4.7	5.2	5.3	5.8	-	-	-	-	-	3.6	2.6	2.9
Interest expense	(35)	(38)	(39)	(42)	(33)	(34)	(33)	(33)	(30)	(32)	(32)	(31)
Other financial items	(2.7)	(3.0)	(3.0)	(3.3)	18	(3.0)	4.0	(2.0)	8.0	(2.3)	(2.1)	(2.6)
EBT	32	111	78	138	22	61	105	167	58	132	135	243
margin	1.5%	4.6%	3.6%	5.3%	1.0%	2.5%	4.8%	6.3%	2.5%	5.1%	5.8%	8.5%
growth (y-o-y)	-64%	-30%	-46%	-43%	-31%	-45%	35%	21%	164%	116%	29%	46%
EBT adj.	51	130	100	174	59	107	129	204	92	155	154	262
margin	2.4%	5.3%	4.7%	6.7%	2.6%	4.3%	5.9%	7.7%	3.9%	6.0%	6.6%	9.2%
growth (y-o-y)	-50%	-26%	-38%	-36%	16%	-18%	29%	17%	56%	45%	20%	29%
Taxes	(9.0)	(24)	(18)	(29)	(5.0)	(15)	(22)	(44)	(14)	(30)	(30)	(55)
Net income from disc. ops.	-	-	-	-	-	-	-	-	-	-	-	-
Net income	23	87	60	109	17	46	83	123	44	102	105	189
margin	1.1%	3.6%	2.8%	4.2%	0.8%	1.9%	3.8%	4.6%	1.9%	4.0%	4.5%	6.6%
growth (y-o-y)	-66%	-30%	-47%	-43%	-26%	-47%	38%	13%	159%	122%	26%	53%
Net income adj.	42	106	82	145	54	92	107	160	78	120	120	203
margin	1.9%	4.4%	3.8%	5.6%	2.4%	3.7%	4.9%	6.0%	3.3%	4.7%	5.1%	7.1%
growth (y-o-y)	-49%	-25%	-36%	-35%	29%	-13%	30%	10%	44%	31%	12%	27%
Minority interest	-	2.0	-	3.0	-	2.0	1.0	5.0	-	-	-	-
Net income to common	23	85	60	106	17	44	82	118	44	102	105	189
margin	1.1%	3.5%	2.8%	4.1%	0.8%	1.8%	3.7%	4.4%	1.9%	4.0%	4.5%	6.6%
growth (y-o-y)	-66%	-30%	-47%	-44%	-26%	-48%	37%	11%	159%	133%	28%	60%
Net income to common adj.	42	104	82	142	54	90	106	155	78	120	120	203
margin	1.9%	4.3%	3.8%	5.5%	2.4%	3.6%	4.8%	5.8%	3.3%	4.7%	5.1%	7.1%
growth (y-o-y)	-49%	-26%	-36%	-35%	29%	-13%	29%	9.2%	44%	34%	13%	31%
Average shares outstanding	50	50	50	50	50	50	50	50	50	50	50	50
EPS	0.46	1.7	1.2	2.1	0.34	0.88	1.6	2.4	0.86	2.0	2.1	3.8
growth (y-o-y)	-66%	-30%	-47%	-44%	-26%	-48%	37%	11%	153%	132%	28%	60%
EPS adj.	0.84	2.1	1.6	2.8	1.1	1.8	2.1	3.1	1.6	2.4	2.4	4.1
growth (y-o-y)	-49%	-25%	-36%	-35%	29%	-13%	29%	9.1%	44%	34%	13%	31%
DPS	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
yield	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Extraordinary operating items	(4.0)	(4.0)	(6.0)	(19)	(19)	(28)	(5.0)	(18)	(16)	(4.0)	-	-
Impairment part of depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Impairment part of amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary financial items	-	-	-	-	-	-	-	-	-	-	-	-
Extraordinary tax items	-	-	-	-	-	-	-	-	-	5.1	4.2	4.2
Extraordinary minority interest items	-	-	-	-	-	-	-	-	-	-	-	-
Valuation	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Share price	154	144	145	123	134	110	115	128	127	127	127	127
Market capitalisation	7,708	7,190	7,280	6,168	6,729	5,510	5,740	6,421	6,341	6,341	6,341	6,341
Enterprise value	10,583	10,169	10,346	9,108	9,950	8,956	9,239	9,609	9,383	9,559	9,479	9,048
EV/Sales	1.1x	1.1x	1.1x	1.0x	1.1x	0.9x	1.0x	1.0x	1.0x	1.0x	1.0x	0.9x
EV/EBITDA adj.	8.3x	8.0x	8.4x	7.9x	8.7x	7.9x	7.9x	8.3x	7.9x	7.8x	7.7x	6.7x
EV/EBITA adj.	13x	14x	15x	15x	17x	16x	16x	16x	14x	14x	13x	12x
EV/EBIT adj.	15x	15x	16x	17x	19x	18x	18x	18x	16x	15x	15x	13x
P/E adj.	15x	15x	16x	17x	18x	15x	15x	16x	15x	14x	13x	12x
P/B	2.1x	2.0x	2.0x	1.7x	1.8x	1.5x	1.6x	1.7x	1.6x	1.6x	1.6x	1.5x
FCF yield	9.8%	11%	12%	14%	10%	10%	11%	11%	15%	14%	15%	16%
FCF yield lease adj.	4.8%	5.1%	6.3%	7.1%	3.9%	2.7%	3.1%	4.0%	8.6%	7.4%	8.3%	9.6%

Source: ABG Sundal Collier Estimates, Company Data

Detailed estimates, quarterly (2/2)

Cash flow statement (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Operating cash flow	128	270	116	438	(38)	150	148	538	210	103	231	616
Investing cash flow	(158)	(88)	(129)	(166)	(217)	(95)	(24)	(63)	(16)	(37)	(34)	(42)
Financing cash flow	196	(281)	(98)	66	(90)	(94)	(117)	(272)	(66)	(233)	(119)	(119)
Net cash flow	166	(99)	(111)	338	(345)	(39)	7.0	203	128	(167)	78	455
Closing cash balance	550	450	339	670	322	289	290	486	616	449	527	982
FCF	94	243	97	407	(68)	133	132	498	194	66	197	574
FCF lease adj.	13	135	(2.0)	290	(158)	21	24	372	129	(53)	78	455
FCF/EBITA adj. lease adj.	15%	81%	-1.5%	136%	-214%	15%	15%	156%	113%	-29%	42%	155%
FCF/EBIT adj. lease adj.	19%	89%	-1.7%	147%	-282%	17%	17%	169%	134%	-32%	47%	166%
FCF/Net income adj. lease adj.	31%	127%	-2.4%	200%	-293%	23%	22%	233%	165%	-44%	65%	224%
Balance sheet (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Net debt	2,849	2,948	3,033	2,903	3,183	3,407	3,459	3,143	2,997	3,173	3,093	2,661
ND/EBITDA adj. R12m	2.2x	2.3x	2.5x	2.5x	2.8x	3.0x	2.9x	2.7x	2.5x	2.6x	2.5x	2.0x
Net debt lease adj.	1,565	1,664	1,775	1,634	1,975	2,131	2,121	1,774	1,643	1,810	1,732	1,277
ND/EBITDA adj. lease adj. R12m	1.8x	2.0x	2.3x	2.3x	2.9x	3.2x	3.0x	2.6x	2.2x	2.4x	2.3x	1.5x
Net working capital	2,178	2,145	2,196	2,108	2,292	2,408	2,517	2,254	2,226	2,384	2,419	2,155
% sales R12m	24%	23%	24%	23%	24%	26%	27%	24%	23%	24%	24%	21%
ROA adj.	6.2%	5.6%	5.0%	4.1%	4.1%	4.0%	4.2%	4.3%	4.5%	4.8%	4.9%	5.3%
ROA ex. goodwill adj.	7.6%	6.9%	6.2%	5.0%	5.2%	5.0%	5.3%	5.4%	5.7%	6.1%	6.2%	6.7%
ROE adj.	15%	14%	12%	10%	11%	10%	11%	11%	12%	12%	12%	13%
ROE ex. goodwill adj.	28%	26%	24%	20%	21%	22%	23%	24%	26%	27%	27%	28%
ROCE adj.	11%	10%	9.2%	7.6%	7.3%	6.9%	7.1%	7.3%	7.8%	8.3%	8.6%	9.2%
ROCE ex. goodwill adj.	14%	13%	12%	10%	9.9%	9.4%	9.7%	10%	11%	11%	12%	13%
ROIC adj.	8.5%	8.0%	7.2%	6.0%	5.8%	5.4%	5.6%	5.6%	5.9%	6.4%	6.6%	7.4%
ROIC ex. goodwill adj.	11%	11%	9.6%	8.1%	7.9%	7.4%	7.6%	7.7%	8.2%	8.8%	9.1%	10%
Segments (SEKm)	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Sweden												
Sales	1,244	1,410	1,172	1,492	1,243	1,454	1,244	1,672	1,367	1,498	1,311	1,746
growth (y-o-y)	-2.2%	-0.2%	1.5%	-1.6%	-0.1%	3.1%	6.1%	12%	10.0%	3.0%	5.4%	4.4%
of which organic	-6.4%	-4.1%	-3.1%	-10%	-8.5%	-8.5%	-6.0%	1.8%	4.4%	2.0%	4.0%	3.5%
of which FX	n.a.	-0.1%	0.6%	2.5%	-0.2%	1.1%	2.0%	4.0%	2.3%	0%	0%	0%
of which M&A	n.a.	4.0%	4.0%	6.0%	8.6%	11%	10%	6.3%	3.3%	1.0%	1.4%	0.9%
EBITA	73	130	95	151	44	78	109	186	88	135	131	225
margin	5.9%	9.2%	8.1%	10%	3.5%	5.4%	8.8%	11%	6.4%	9.0%	10%	13%
EBITA adj.	75	129	97	162	63	105	114	191	89	135	131	225
margin	6.0%	9.1%	8.3%	11%	5.1%	7.2%	9.2%	11%	6.5%	9.0%	10%	13%
Norway												
Sales	623	691	629	727	633	624	596	688	645	687	663	772
growth (y-o-y)	-6.9%	12%	-0.2%	4.3%	1.6%	-9.7%	-5.2%	-5.4%	1.9%	10%	11%	12%
of which organic	-5.4%	9.9%	3.9%	1.9%	3.4%	-5.2%	-1.9%	-4.4%	1.7%	1.0%	3.0%	5.0%
of which FX	n.a.	0.5%	-6.1%	0.4%	-2.8%	-5.2%	-3.1%	-4.3%	-2.6%	6.0%	4.9%	6.2%
of which M&A	n.a.	2.0%	2.0%	2.0%	1.0%	0.6%	0%	3.0%	2.6%	3.2%	3.3%	1.1%
EBITA	14	24	26	26	11	20	33	42	17	27	36	46
margin	2.2%	3.5%	4.1%	3.6%	1.7%	3.2%	5.5%	6.1%	2.6%	4.0%	5.5%	6.0%
EBITA adj.	15	26	29	34	11	21	33	43	17	27	36	46
margin	2.4%	3.8%	4.6%	4.7%	1.7%	3.4%	5.5%	6.3%	2.6%	4.0%	5.5%	6.0%
Finland												
Sales	376	414	416	472	428	495	448	470	453	504	479	522
growth (y-o-y)	-10%	-7.4%	-0.2%	11%	14%	20%	7.7%	-0.4%	5.8%	1.8%	6.8%	11%
of which organic	-16%	-10%	-6.1%	-5.1%	-1.8%	1.8%	4.9%	4.2%	11%	2.5%	7.5%	10%
of which FX	n.a.	0.7%	-2.1%	1.2%	-0.9%	-4.6%	-3.0%	-4.6%	-5.3%	-0.7%	-0.7%	1.1%
of which M&A	n.a.	2.0%	8.0%	15%	17%	22%	4.9%	0%	0%	0%	0%	0%
EBITA	(5.0)	10	12	18	4.0	23	14	-	5.0	23	24	22
margin	-1.3%	2.4%	2.9%	3.8%	0.9%	4.6%	3.1%	0%	1.1%	4.6%	5.0%	4.3%
EBITA adj.	(4.0)	13	13	18	4.0	23	14	6.0	11	27	24	22
margin	-1.1%	3.1%	3.1%	3.8%	0.9%	4.6%	3.1%	1.3%	2.4%	5.4%	5.0%	4.3%

Source: ABG Sundal Collier Estimates, Company Data

Peer group

Ticker	Company	MC (SEKm)	L3M (SEK)	Sales growth (SEK)				EBIT(A) margin				Net margin			
				2025	2026e	2027e	2028e	2025	2026e	2027e	2028e	2025	2026e	2027e	2028e
OMXSALLS	OMX Stockholm Allshare	13,055,028	9%												
Industrial distributors															
BERG.B-SE	Bergman & Beving B	8,107	4%	-1%	3%	5%	7%	10.8%	11.5%	11.9%	12.2%	4.6%	5.6%	6.1%	6.5%
AOJ.B-DK	Brdr A & O Johansen B	3,623	2%	8%	11%	7%	6%	4.8%	4.8%	5.6%	6.2%	3.3%	3.4%	4.1%	4.6%
BUFAB-SE	Bufab	23,362	19%	0%	7%	7%	5%	13.2%	14.8%	15.3%	15.6%	7.7%	9.2%	10.0%	10.4%
FAST-US	Fastenal	522,878	5%	-11%	18%	9%	8%	20.2%	20.7%	20.9%	21.0%	15.3%	15.6%	15.8%	15.9%
GFTU-GB	Grafton Group Uts	20,976	4%	4%	12%	6%	4%	7.5%	7.2%	7.7%	8.0%	5.4%	4.9%	5.1%	5.5%
KESKOB-FI	Kesko B	85,760	1%	-2%	9%	9%	3%	5.2%	5.3%	5.3%	5.4%	3.2%	3.5%	3.7%	3.9%
SOLAR.B-Df	Solar B	2,285	-4%	-6%	12%	1%	3%	2.0%	1.1%	2.5%	2.8%	0.6%	0.2%	1.2%	1.5%
Peer average		95,284	4%	-1%	10%	6%	5%	9.1%	9.4%	9.9%	10.2%	5.7%	6.1%	6.6%	6.9%
Peer median		20,976	4%	-1%	11%	7%	5%	7.5%	7.2%	7.7%	8.0%	4.6%	4.9%	5.1%	5.5%
ALLIGO.B-S Alligo B															
ABGSCe		6,445	0%	2%	6%	5%	4%	6.2%	7.9%	8.8%	9.4%	2.8%	4.7%	5.6%	6.2%
ABGSCe (adj.)				2%	6%	7%	6%	5.7%	7.5%	8.2%	8.7%	2.8%	4.3%	5.0%	5.5%
				2%	6%	7%	6%	6.5%	7.7%	8.2%	8.7%	4.4%	5.1%	5.5%	6.0%

Ticker	Company	MC (SEKm)	L3M (SEK)	ND/EBITDA				ROCE				FCF/Net income			
				2025	2026e	2027e	2028e	2025	2026e	2027e	2028e	2025	2026e	2027e	2028e
OMXSALLS	OMX Stockholm Allshare	13,055,028	9%												
Industrial distributors															
BERG.B-SE	Bergman & Beving B	8,107	4%	2.8x	2.3x	1.9x	1.6x	8%	9%	9%	10%	108%	184%	160%	149%
AOJ.B-DK	Brdr A & O Johansen B	3,623	2%	2.4x	2.3x	1.8x	1.4x	12%	13%	15%	16%	56%	24%	63%	78%
BUFAB-SE	Bufab	23,362	19%	2.6x	2.0x	1.5x	1.1x	13%	15%	15%	16%	50%	98%	101%	102%
FAST-US	Fastenal	522,878	5%	-0.1x	0.0x	-0.1x	-0.1x	38%	40%	41%	41%	84%	79%	78%	75%
GFTU-GB	Grafton Group Uts	20,976	4%	0.5x	0.8x	0.6x	0.4x	8%	8%	9%	9%	94%	81%	87%	87%
KESKOB-FI	Kesko B	85,760	1%	2.5x	2.4x	2.3x	2.2x	11%	11%	12%	12%	38%	84%	62%	95%
SOLAR.B-Df	Solar B	2,285	-4%	3.3x	3.6x	2.3x	1.8x	6%	3%	9%	10%	-256%	-184%	152%	127%
Peer average		95,284	4%	2.0x	1.9x	1.5x	1.2x	14%	14%	16%	16%	25%	52%	100%	102%
Peer median		20,976	4%	2.5x	2.3x	1.8x	1.4x	11%	11%	12%	12%	56%	81%	87%	95%
ALLIGO.B-S Alligo B															
ABGSCe		6,445	0%	2.8x	2.0x	1.5x	1.1x	7%	9%	10%	10%	170%	187%	158%	150%
ABGSCe (adj.)				2.9x	2.0x	1.6x	1.3x	6%	9%	10%	11%	255%	235%	187%	165%
				2.7x	2.0x	1.6x	1.3x	7%	9%	10%	11%	93%	139%	97%	84%

Ticker	Company	MC (SEKm)	L3M (SEK)	EV/Sales				EV/EBIT(A)				P/E			
				2025	2026e	2027e	2028e	2025	2026e	2027e	2028e	2025	2026e	2027e	2028e
OMXSALLS	OMX Stockholm Allshare	13,055,028	9%												
Industrial distributors															
BERG.B-SE	Bergman & Beving B	8,107	4%	1.9x	2.0x	1.8x	1.7x	18x	17x	15x	14x	29x	26x	23x	21x
AOJ.B-DK	Brdr A & O Johansen B	3,623	2%	0.6x	0.5x	0.5x	0.4x	13x	11x	9x	7x	13x	10x	8x	7x
BUFAB-SE	Bufab	23,362	19%	2.8x	3.0x	2.8x	2.6x	21x	21x	18x	17x	28x	28x	24x	22x
FAST-US	Fastenal	522,878	5%	5.6x	5.9x	5.4x	5.0x	28x	29x	26x	24x	37x	38x	34x	32x
GFTU-GB	Grafton Group Uts	20,976	4%	0.8x	0.7x	0.6x	0.6x	10x	10x	8x	7x	13x	11x	10x	9x
KESKOB-FI	Kesko B	85,760	1%	0.9x	0.8x	0.8x	0.8x	17x	16x	15x	14x	18x	17x	15x	14x
SOLAR.B-Df	Solar B	2,285	-4%	0.3x	0.2x	0.2x	0.2x	13x	21x	9x	7x	20x	53x	9x	7x
Peer average		95,284	4%	1.8x	1.9x	1.7x	1.6x	17x	18x	14x	13x	23x	26x	18x	16x
Peer median		20,976	4%	0.9x	0.8x	0.8x	0.8x	17x	17x	15x	14x	20x	26x	15x	14x
ALLIGO.B-S Alligo B															
ABGSCe		6,445	0%	1.0x	0.9x	0.8x	0.7x	16x	11x	9x	8x	21x	13x	10x	9x
ABGSCe (adj.)				1.0x	0.9x	0.8x	0.7x	17x	12x	10x	9x	24x	14x	12x	10x
				1.0x	0.9x	0.8x	0.7x	15x	12x	10x	9x	15x	12x	11x	9x

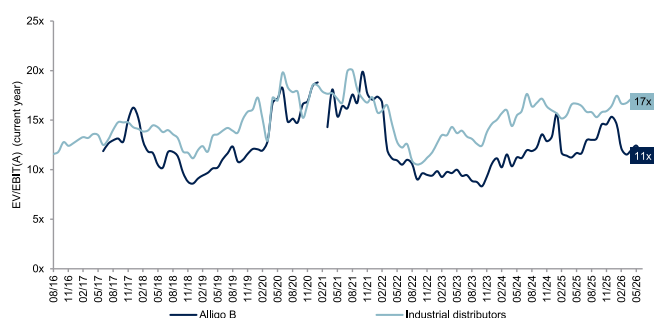
Source: ABG Sundal Collier, FactSet Estimates

Peer valuation

Peer valuation	L3M (SEK)	EV/Sales				EV/EBIT(A)				P/E			
		2025	2026e	2027e	2028e	2025	2026e	2027e	2028e	2025	2026e	2027e	2028e
OMX Stockholm Allshare	9%												
Alligo B ABGSCe (adj.)	0%	1.0x	0.9x	0.8x	0.7x	15x	12x	10x	9x	15x	12x	11x	9x
Peer median	4%	0.9x	0.8x	0.8x	0.8x	17x	17x	15x	14x	20x	26x	15x	14x
vs. median		13%	7%	3%	-2%	-10%	-31%	-33%	-37%	-26%	-54%	-28%	-32%

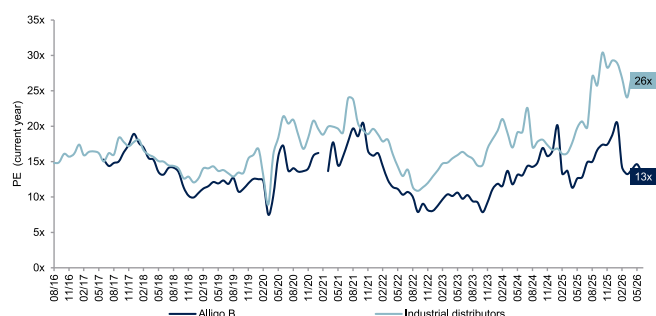
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A) (current year)



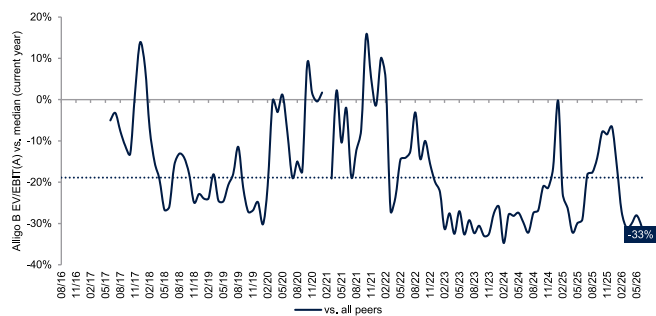
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median P/E (current year)



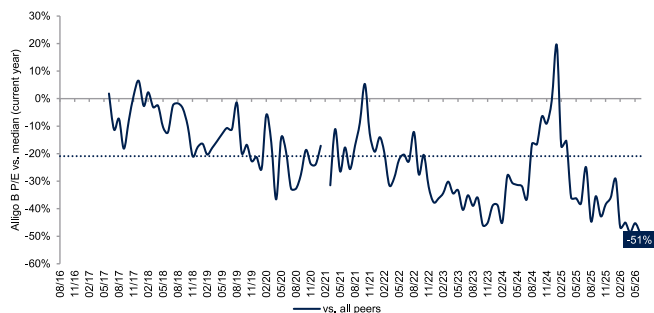
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A), relative



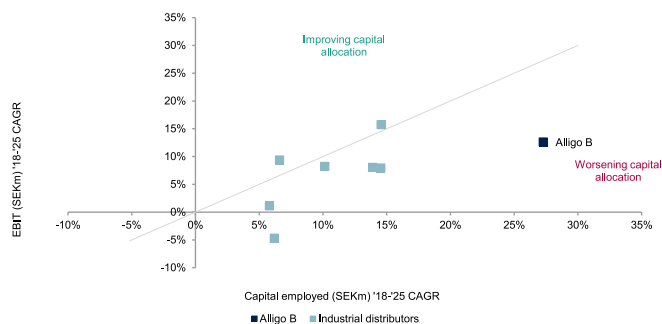
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median P/E, relative



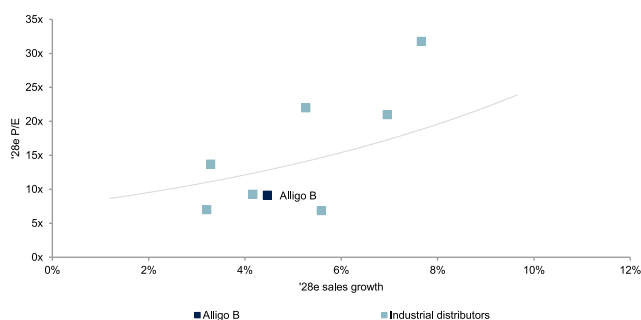
Source: ABG Sundal Collier, FactSet Estimates

Capital allocation vs. peers



Source: ABG Sundal Collier, FactSet

Long-term consensus P/E vs. sales growth for Alligo and peers



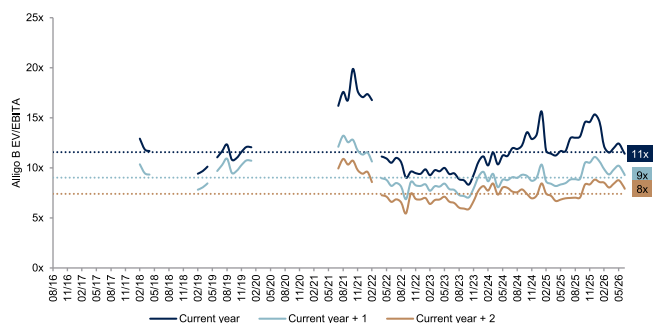
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus multiples

	10y median	Cons.	vs. median	ABGSCe	vs. median
Historical consensus EV/Sales					
Last year	0.9x	1.0x	14%	1.0x	11%
Current year	0.8x	0.9x	7%	0.9x	6%
Current year + 1	0.8x	0.8x	9%	0.8x	8%
Current year + 2	0.7x	0.7x	10%	0.7x	10%
Historical consensus EV/EBITA					
Last year	12x	16x	31%	17x	39%
Current year	12x	11x	-1%	12x	3%
Current year + 1	9x	9x	3%	10x	10%
Current year + 2	7x	8x	7%	9x	15%
Historical consensus P/E					
Last year	16x	21x	31%	24x	49%
Current year	14x	13x	-4%	14x	7%
Current year + 1	11x	10x	-2%	12x	11%
Current year + 2	9x	9x	-3%	10x	7%

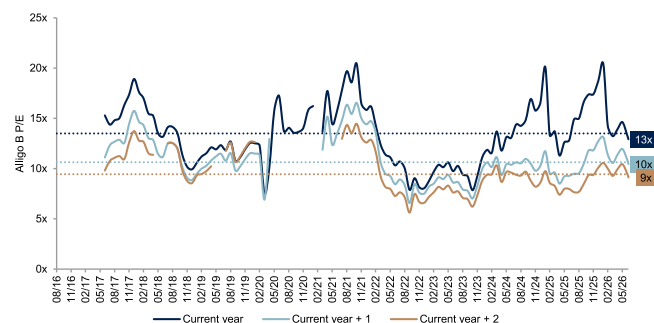
Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus EV/EBITA



Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus P/E



Source: ABG Sundal Collier Estimates, FactSet Estimates

DCF (organic)

Assumptions														
Discount rate	10.7%	Perpetual growth rate			1.7%	Cash/Sales requirement			4.0%					
Period	Q2'26	Q4'26	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2045	Exit
Sales		7,760	10,811	11,447	11,790	12,144	12,508	12,884	13,270	13,668	14,078	14,501	18,673	
growth		6.0%	6.9%	5.9%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	1.7%	
Net income		396	537	627	629	652	675	699	724	750	776	803	1,130	
margin		5.1%	5.0%	5.5%	5.3%	5.4%	5.4%	5.4%	5.5%	5.5%	5.5%	5.5%	6.1%	
Operating cash flow		950	1,160	1,199	1,293	1,343	1,392	1,439	1,487	1,536	1,585	1,635	2,172	
Capital expenditures		(113)	(157)	(166)	(171)	(176)	(181)	(187)	(192)	(198)	(204)	(210)	(271)	
FCF		837	1,003	1,033	1,122	1,167	1,210	1,252	1,295	1,337	1,381	1,425	1,901	
Amortisation of lease liabilities		(358)	(485)	(504)	(528)	(550)	(570)	(589)	(608)	(628)	(647)	(667)	(871)	
Lease adj. FCF		480	518	529	594	617	640	663	686	710	733	758	1,030	
FCF/Net income lease adj.		121.2%	96.6%	84.4%	94.4%	94.8%	94.9%	94.9%	94.8%	94.7%	94.5%	94.4%	91.2%	
Other investing cash flow		-	-	-	-	-	-	-	-	-	-	-	-	
Other financial activities ex. dividends		-	-	-	-	-	-	-	-	-	-	-	-	
Net cash flow ex. dividends		480	518	529	594	617	640	663	686	710	733	758	1,030	
Decrease (increase) in cash balance requirement	58	(14)	(28)	(25)	(14)	(14)	(15)	(15)	(15)	(16)	(16)	(17)	(12)	
Net cash flow to equity	58	466	491	504	580	603	626	648	671	694	717	741	1,018	11,417
Shares outstanding	50	50	50	50	50	50	50	50	50	50	50	50	50	50
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Diluted net cash flow to common	58	466	491	504	580	603	626	648	671	694	717	741	1,018	11,419

Source: ABG Sundal Collier Estimates

DCF sensitivity table (organic)

(SEK/share)		Discount rate				
Perpetual growth rate		13.5%	12.1%	10.7%	10.1%	9.5%
	-1.3%	102	116	134	143	154
	0.2%	103	118	136	146	158
	1.7%	104	119	139	150	163
	3.6%	106	123	146	159	174
	5.5%	109	128	156	174	196

Source: ABG Sundal Collier Estimates

DCF (M&A)

Additional assumptions														
Lease adj. ND/EBITDA target	1.5x													
Cost of debt	4.8%	Acquisition EV/EBITDA multiple	7.5x	Acquisition EBITA margin	10%	Acquisition lease adj. FCF/EBITDA	60%							
	4.8%		7.5x	Acquisition lease adj. D/EBITDA	14%	Dividends/lease adj. FCF	42%							
Period	Q2'26	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2045	Exit
Organic net sales		10,118	10,811	11,447	11,790	12,144	12,508	12,884	13,270	13,668	14,078	14,501	18,673	
Organic EBITDA		1,321	1,470	1,623	1,685	1,745	1,804	1,863	1,922	1,982	2,043	2,105	2,729	
Organic lease amortisation		(423)	(485)	(504)	(528)	(550)	(570)	(589)	(608)	(628)	(647)	(667)	(871)	
Organic lease adj. EBITDA		898	985	1,119	1,157	1,196	1,235	1,274	1,313	1,354	1,395	1,438	1,858	
Organic lease adj. D/EBITDA		18.7%	11.7%	12.3%	12.7%	13.1%	13.4%	13.6%	13.7%	13.8%	13.9%	13.9%	14.3%	
Organic EBITA		757	882	996	1,026	1,057	1,089	1,122	1,155	1,190	1,226	1,262	1,625	
Organic EBITA growth rate		38.9%	16.5%	12.9%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	1.7%	
Organic lease adj. FCF		609	518	529	594	617	640	663	686	710	733	758	1,030	
Organic lease adj. FCF/EBITDA		80.4%	58.8%	53.1%	57.8%	58.4%	58.8%	59.1%	59.4%	59.6%	59.9%	60.0%	63.4%	
Organic dividends		(114)	(175)	(215)	(251)	(252)	(261)	(270)	(280)	(290)	(300)	(310)	(444)	
Organic dividends/lease adj. FCF		-18.7%	-33.9%	-40.6%	-42.2%	-40.8%	-40.7%	-40.7%	-40.7%	-40.8%	-40.9%	-41.0%	-43.1%	
Organic IB debt excl. leasing	2,259	2,259	2,259	2,259	2,259	2,259	2,259	2,259	2,259	2,259	2,259	2,259	2,259	
Organic cash	449	982	1,325	1,639	1,982	2,348	2,728	3,121	3,528	3,948	4,381	4,829	9,373	
Organic lease adj. ND/EBITDA		1.4x	0.9x	0.6x	0.2x	-0.1x	-0.4x	-0.7x	-1.0x	-1.2x	-1.5x	-1.8x	-3.8x	
Net debt target		1,348	1,537	1,903	2,106	2,329	2,569	2,831	3,116	3,427	3,768	4,140	9,358	
Cash reserve target	391	405	446	511	559	611	668	731	799	874	955	1,045	2,286	
Debt target		1,752	1,983	2,414	2,665	2,940	3,237	3,562	3,915	4,301	4,723	5,184	11,644	
Net debt	1,868	1,590	1,537	1,903	2,106	2,329	2,569	2,831	3,116	3,427	3,768	4,140	9,358	
Cash	391	669	722	511	559	611	668	731	799	874	955	1,045	2,286	
Debt	2,259	2,259	2,259	2,414	2,665	2,940	3,237	3,562	3,915	4,301	4,723	5,184	11,644	
Dividends		201	226	252	296	324	355	388	424	463	505	552	1,212	
M&A headroom		-	259	715	611	670	731	797	870	950	1,038	1,134	2,358	
Cash used		-	259	560	361	395	433	473	517	564	616	672	1,512	
Debt used		-	-	155	251	275	298	324	354	386	422	461	846	
Acquired EBITA organic growth rate		3.6%	6.1%	5.9%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	1.7%	
Total acquired EBITA		-	35	132	217	313	420	539	671	818	981	1,161	3,849	
Total acquired lease adj. FCF		-	21	72	111	155	205	260	322	392	469	555	1,855	20,597
Net cash flow to equity	58	466	238	(24)	296	324	355	388	424	463	505	552	1,212	32,014
Post M&A lease adj. ND/EBITDA		1.8x	1.5x	1.5x	1.5x	1.5x	1.5x	1.5x	1.5x	1.5x	1.5x	1.5x	1.5x	
Shares outstanding	50	50	50	50	50	50	50	50	50	50	50	50	50	50
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Diluted net cash flow to common	58	466	238	(24)	296	325	355	388	424	463	505	552	1,212	32,019

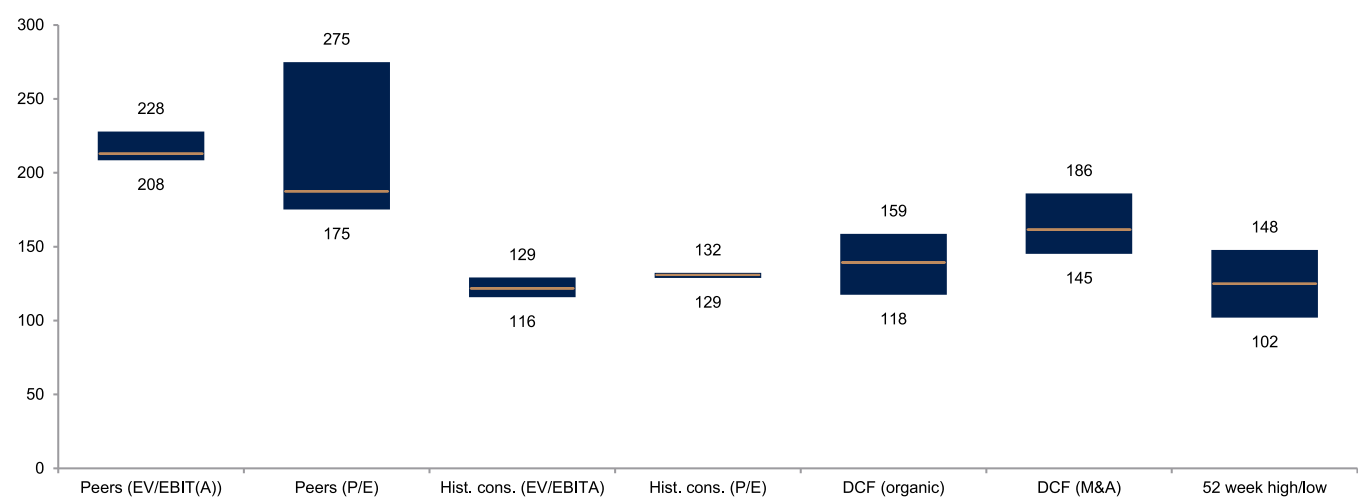
Source: ABG Sundal Collier Estimates

DCF sensitivity table (M&A)

(SEK/share)		Cost of debt				
Acquisition EV/EBITDA multiple		7.0%	5.9%	4.8%	3.4%	2.0%
	8.5x	133	138	143	150	157
	8.0x	139	145	151	159	167
	7.5x	148	155	162	171	180
	7.0x	159	167	175	186	198
	6.5x	174	184	194	207	221

Source: ABG Sundal Collier Estimates

Valuation summary



Source: ABG Sundal Collier Estimates

Implied fair valuation multiples

Implied fair valuation multiples			
2026e	EV/Sales	EV/EBITA	P/E
Peers (EV/EBIT(A))	1.3x	17x	21x
Peers (P/E)	1.3x	17x	20x
Hist. cons. (EV/EBITA)	0.9x	11x	12x
Hist. cons. (P/E)	0.9x	12x	13x
DCF (organic)	1.0x	12x	13x
DCF (M&A)	1.1x	14x	16x
Median	1.0x	13x	14x
52 week average	0.9x	12x	12x

Source: ABG Sundal Collier Estimates

Income Statement (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Sales	6,024	6,135	8,475	9,211	9,335	9,333	9,551	10,118	10,811	11,447
COGS	-3,804	-3,864	-4,987	-5,483	-5,467	-5,531	-5,628	-5,893	-6,292	-6,619
Gross profit	2,220	2,271	3,488	3,728	3,868	3,802	3,923	4,225	4,518	4,828
Other operating items	-1,871	-1,704	-2,498	-2,573	-2,587	-2,689	-2,838	-2,904	-3,049	-3,205
EBITDA	349	567	990	1,155	1,281	1,113	1,085	1,321	1,470	1,623
Depreciation and amortisation	-31	-243	-500	-423	-476	-546	-540	-564	-588	-626
of which leasing depreciation	0	-212	-383	-318	-363	-415	-407	-433	-458	-493
EBITA	318	324	490	732	805	567	545	757	882	996
EO Items	0	0	-155	-24	-20	-33	-76	-20	0	0
Impairment and PPA amortisation	-16	-21	-63	-64	-59	-63	-74	-75	-75	-75
EBIT	302	303	427	668	746	504	471	682	807	921
Net financial items	-6	-20	-48	-57	-114	-146	-116	-114	-115	-113
Pretax profit	296	283	379	611	632	358	355	568	692	809
Tax	-65	-66	-88	-131	-137	-80	-86	-129	-156	-182
Net profit	231	217	291	480	495	278	269	439	537	627
Minority interest	-2	-3	-1	-1	-6	-5	-8	0	0	0
Net profit discontinued	0	0	139	3,581	0	0	0	0	0	0
Net profit to shareholders	229	214	429	4,060	489	273	261	439	537	627
EPS	8.20	7.70	8.50	80.44	9.76	5.47	5.21	8.76	10.72	12.52
EPS adj.	8.78	8.46	10.07	11.23	11.29	7.37	8.21	10.39	11.88	13.68
Total extraordinary items after tax	0	0	-155	-24	-20	-33	-76	-6	17	17
Leasing payments	0	-213	-377	-383	-396	-449	-484	-463	-524	-547
Tax rate (%)	22.0	23.3	23.2	21.4	21.7	22.3	24.2	22.7	22.5	22.5
Gross margin (%)	36.9	37.0	41.2	40.5	41.4	40.7	41.1	41.8	41.8	42.2
EBITDA margin (%)	5.8	9.2	11.7	12.5	13.7	11.9	11.4	13.1	13.6	14.2
EBITA margin (%)	5.3	5.3	5.8	7.9	8.6	6.1	5.7	7.5	8.2	8.7
EBIT margin (%)	5.0	4.9	5.0	7.3	8.0	5.4	4.9	6.7	7.5	8.0
Pre-tax margin (%)	4.9	4.6	4.5	6.6	6.8	3.8	3.7	5.6	6.4	7.1
Net margin (%)	3.8	3.5	3.4	5.2	5.3	3.0	2.8	4.3	5.0	5.5
Growth Rates y-o-y	-	-	-	-	-	-	-	-	-	-
Sales growth (%)	7.3	1.8	38.1	8.7	1.3	-0.0	2.3	5.9	6.9	5.9
EBITDA growth (%)	26.9	62.5	74.6	16.7	10.9	-13.1	-2.5	21.8	11.3	10.4
EBITA growth (%)	28.2	1.9	51.2	49.4	10.0	-29.6	-3.9	38.9	16.5	12.9
EBIT growth (%)	26.9	0.3	40.9	56.4	11.7	-32.4	-6.5	44.8	18.4	14.2
Net profit growth (%)	26.9	-6.1	34.1	64.9	3.1	-43.8	-3.2	63.1	22.3	16.8
EPS growth (%)	27.1	-6.1	10.4	nm	-87.9	-44.0	-4.8	68.2	22.3	16.8
Profitability	-	-	-	-	-	-	-	-	-	-
ROE (%)	18.6	10.3	13.6	118.8	13.9	7.4	7.0	11.1	12.4	13.3
ROE adj. (%)	19.9	11.3	20.5	121.4	16.2	10.1	11.0	13.2	13.7	14.5
ROCE (%)	19.2	9.5	7.8	11.0	11.8	7.3	6.7	9.1	10.2	11.1
ROCE adj. (%)	20.3	10.2	11.8	12.4	13.0	8.7	8.8	10.3	11.1	12.0
ROIC (%)	16.0	9.5	8.1	9.9	10.3	6.8	6.1	8.5	9.9	11.0
ROIC adj. (%)	16.0	9.5	10.7	10.2	10.6	7.2	6.9	8.7	9.9	11.0
Adj. earnings numbers	-	-	-	-	-	-	-	-	-	-
EBITA adj.	318	324	645	756	825	600	621	777	882	996
EBITA adj. margin (%)	5.3	5.3	7.6	8.2	8.8	6.4	6.5	7.7	8.2	8.7
EBIT adj.	302	303	582	692	766	537	547	702	807	921
EBIT adj. margin (%)	5.0	4.9	6.9	7.5	8.2	5.8	5.7	6.9	7.5	8.0

Source: ABG Sundal Collier, Company Data

Cash Flow (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
EBITDA	349	567	990	1,155	1,281	1,113	1,085	1,321	1,470	1,623
Net financial items	-6	-20	-48	-57	-114	-146	-116	-114	-115	-113
Paid tax	-94	-54	-144	-50	-141	-131	-78	-121	-156	-182
Non-cash items	-14	-6	323	-2	-8	-10	32	-3	0	0
Cash flow before change in WC	235	487	1,121	1,046	1,018	826	923	1,083	1,199	1,328
Change in working capital	-5	18	-178	-540	-27	125	-125	77	-40	-129
Operating cash flow	230	505	943	506	991	951	798	1,160	1,160	1,199
Capex tangible fixed assets	-17	-16	-112	-104	-171	-85	-91	-98	-119	-126
Capex intangible fixed assets	-11	-2	-44	-38	-39	-22	-21	-30	-38	-40
Acquisitions and Disposals	-73	-66	-174	-203	-126	-430	-296	0	0	0
Free cash flow	129	421	613	161	655	414	390	1,031	1,003	1,033
Dividend paid	-74	-91	-76	-88	-151	-175	-100	-114	-175	-215
Share issues and buybacks	-22	0	9	0	-46	2	2	0	0	0
Leasing liability amortisation	0	-213	-362	-364	-365	-405	-436	-423	-485	-504

Balance Sheet (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Goodwill	522	553	1,461	1,561	1,640	1,959	2,029	2,029	2,029	2,029
Other intangible assets	127	107	1,116	1,094	1,083	1,124	1,120	1,061	995	927
Tangible fixed assets	63	61	532	574	666	668	651	654	673	698
Right-of-use asset	0	491	935	983	1,162	1,230	1,295	1,347	1,430	1,509
Total other fixed assets	22	20	1,003	91	90	97	102	97	97	97
Fixed assets	734	1,232	5,047	4,303	4,641	5,078	5,197	5,189	5,223	5,260
Inventories	986	985	1,856	2,275	2,348	2,471	2,481	2,428	2,487	2,633
Receivables	1,044	964	1,154	1,285	1,164	1,179	1,218	1,315	1,405	1,488
Other current assets	142	1,602	277	286	252	275	275	283	303	321
Cash and liquid assets	8	1,157	345	214	380	669	486	982	1,325	1,639
Total assets	2,914	5,940	8,679	8,363	8,785	9,672	9,657	10,197	10,743	11,341
Shareholders equity	1,303	2,869	3,429	3,407	3,611	3,718	3,751	4,149	4,510	4,922
Minority	14	19	19	5	26	37	45	45	45	45
Total equity	1,317	2,888	3,448	3,412	3,637	3,755	3,796	4,194	4,555	4,967
Long-term debt	137	1,125	1,421	1,749	1,831	2,295	2,258	2,259	2,259	2,259
Pension debt	27	31	0	0	0	0	0	0	0	0
Leasing liability	0	511	1,013	1,013	1,191	1,269	1,369	1,384	1,440	1,509
Total other long-term liabilities	76	61	909	415	475	527	512	488	488	488
Short-term debt	137	198	124	0	0	9	2	0	0	0
Accounts payable	822	764	1,144	1,070	1,017	1,135	1,086	1,164	1,243	1,316
Other current liabilities	398	362	620	704	634	682	634	708	757	801
Total liabilities and equity	2,914	5,940	8,679	8,363	8,785	9,672	9,657	10,197	10,743	11,341
Net IB debt	293	708	2,213	2,548	2,642	2,904	3,143	2,661	2,375	2,128
Net IB debt excl. pension debt	266	677	2,213	2,548	2,642	2,904	3,143	2,661	2,375	2,128
Net IB debt excl. leasing	293	197	1,200	1,535	1,451	1,635	1,774	1,277	934	620
Capital employed	1,618	4,753	6,006	6,174	6,659	7,328	7,425	7,838	8,255	8,735
Capital invested	1,610	3,596	5,661	5,960	6,279	6,659	6,939	6,856	6,930	7,096
Working capital	952	2,425	1,523	2,072	2,113	2,108	2,254	2,155	2,195	2,324
EV breakdown	-	-	-	-	-	-	-	-	-	-
Market cap. diluted (m)	3,578	6,381	6,391	6,391	6,336	6,339	6,340	6,340	6,340	6,340
Net IB debt adj.	293	708	2,213	2,548	2,642	2,904	3,143	2,661	2,375	2,128
Market value of minority	14	19	19	5	26	37	45	45	45	45
Reversal of shares and participations	0	0	0	0	0	0	0	0	0	0
EV	3,885	7,108	8,623	8,944	9,004	9,280	9,528	9,046	8,760	8,513
Total assets turnover (%)	213.3	138.6	115.9	108.1	108.9	101.1	98.8	101.9	103.3	103.7
Working capital/sales (%)	15.0	27.5	23.3	19.5	22.4	22.6	22.8	21.8	20.1	19.7
Financial risk and debt service	-	-	-	-	-	-	-	-	-	-
Net debt/equity (%)	22.2	24.5	64.2	74.7	72.6	77.3	82.8	63.5	52.1	42.8
Net debt / market cap (%)	8.2	11.1	34.6	39.9	41.7	45.8	49.6	42.0	37.5	33.6
Equity ratio (%)	45.2	48.6	39.7	40.8	41.4	38.8	39.3	41.1	42.4	43.8
Net IB debt adj. / equity (%)	22.2	24.5	64.2	74.7	72.6	77.3	82.8	63.5	52.1	42.8
Current ratio	1.61	3.56	1.92	2.29	2.51	2.52	2.59	2.68	2.76	2.87
EBITDA/net interest	116.3	28.4	27.5	21.4	11.6	8.3	9.7	11.5	14.0	15.9
Net IB debt/EBITDA (x)	0.8	1.2	2.2	2.2	2.1	2.6	2.9	2.0	1.6	1.3
Net IB debt/EBITDA lease adj. (x)	0.8	0.6	1.6	1.9	1.6	2.3	2.6	1.5	1.0	0.6
Interest coverage	79.8	15.5	12.6	12.7	6.7	3.8	4.1	6.2	7.1	7.6

Source: ABG Sundal Collier, Company Data

Share Data (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Actual shares outstanding	28	50	50	50	50	50	50	50	50	50
Actual shares outstanding (avg)	28	28	50	50	50	50	50	50	50	50
All additional shares	0	22	0	0	-0	0	0	0	0	0
Actual dividend per share	3.20	1.50	1.75	3.00	3.50	2.00	2.20	3.50	4.29	5.01

Source: ABG Sundal Collier, Company Data

Valuation and Ratios (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Shares outstanding adj.	28	50	50	50	50	50	50	50	50	50
Diluted shares adj.	28	50	50	50	50	50	50	50	50	50
EPS	8.20	7.70	8.50	80.44	9.76	5.47	5.21	8.76	10.72	12.52
Dividend per share	3.20	1.50	1.75	3.00	3.50	2.00	2.20	3.50	4.29	5.01
EPS adj.	8.78	8.46	10.07	11.23	11.29	7.37	8.21	10.39	11.88	13.68
BVPS	46.10	56.92	67.93	67.49	72.15	74.26	74.90	82.85	90.06	98.29
BVPS adj.	23.14	43.82	16.88	14.90	17.74	12.68	12.02	21.15	29.69	39.26
Net IB debt/share	10.37	14.05	43.84	50.47	52.79	58.00	62.76	53.14	47.42	42.50

Valuation and Ratios (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Share price	126.60	126.60	126.60	126.60	126.60	126.60	126.60	126.60	126.60	126.60
Market cap. (m)	3,578	6,381	6,391	6,391	6,336	6,339	6,340	6,340	6,340	6,340
Valuation	-	-	-	-	-	-	-	-	-	-
P/E (x)	15.4	16.4	14.9	1.6	13.0	23.1	24.3	14.5	11.8	10.1
EV/sales (x)	0.6	1.2	1.0	1.0	1.0	1.0	1.0	0.9	0.8	0.7
EV/EBITDA (x)	11.1	12.5	8.7	7.7	7.0	8.3	8.8	6.8	6.0	5.2
EV/EBITA (x)	12.2	21.9	17.6	12.2	11.2	16.4	17.5	12.0	9.9	8.5
EV/EBIT (x)	12.9	23.5	20.2	13.4	12.1	18.4	20.2	13.3	10.9	9.2
Dividend yield (%)	2.5	1.2	1.4	2.4	2.8	1.6	1.7	2.8	3.4	4.0
FCF yield (%)	3.7	12.0	9.6	2.5	10.3	6.5	6.2	16.3	15.8	16.3
Le. adj. FCF yld. (%)	3.7	5.9	3.9	-3.2	4.6	0.1	-0.7	9.6	8.2	8.3
P/BVPS (x)	2.75	2.22	1.86	1.88	1.75	1.70	1.69	1.53	1.41	1.29
P/BVPS adj. (x)	5.47	2.89	7.50	8.50	7.14	9.98	10.53	5.99	4.26	3.22
P/E adj. (x)	14.4	15.0	12.6	11.3	11.2	17.2	15.4	12.2	10.7	9.3
EV/EBITA adj. (x)	12.2	21.9	13.4	11.8	10.9	15.5	15.3	11.6	9.9	8.5
EV/EBIT adj. (x)	12.9	23.5	14.8	12.9	11.8	17.3	17.4	12.9	10.9	9.2
EV/CE (x)	2.4	1.5	1.4	1.4	1.4	1.3	1.3	1.2	1.1	1.0
Investment ratios	-	-	-	-	-	-	-	-	-	-
Capex/sales (%)	0.5	0.3	1.8	1.5	2.2	1.1	1.2	1.3	1.5	1.5
Capex/depreciation	0.9	0.6	1.3	1.4	1.9	0.8	0.8	1.0	1.2	1.2

Source: ABG Sundal Collier, Company Data

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