

Inission

The trough is behind us

- Orders grow 25%, sales 14%, adj. EBITA margin up 0.8pp
- Enedo still struggling, but profit from Q1; good momentum in Inission
- 34% adj. EPS CAGR in '25e-'27e supported by R12m b-t-b of 1.18x

Clear improvements in Q3

Inission's Q3 demonstrated both q-o-q and y-o-y improvements. Order intake grew 25% and sales 14% (9% M&A), with a book-to-bill of 1.09x. The adj. EBITA margin improved 0.8pp y-o-y, reaching 6.5%, when adjusting for SEK 3.7m in personnel reduction costs in Enedo and SEK 2.3m in IT costs (in our fast comment we only adjusted for the former). Adj. EBITA was thereby 2% below our estimate. As anticipated, the Inission segment drove the improvement, growing 28% y-o-y and reaching an adj. EBITA margin of 8.2% (6.3%). Enedo meanwhile still faced tough comps after the demand reset in the segment, shrinking 29% y-o-y and delivering an adj. EBITA margin of -2.9% (3.8%).

Operational trough behind us

Enedo is still struggling, but cost reductions have now been implemented, and while there will be SEK ~3.5m in one-off costs for this in Q4'25 as well, management expects it will return to profitability in Q1'26. Meanwhile, the Inission segment has clearly already started improving. Management expects the trough is now behind us, and given the strong R12m bookto-bill of 1.18x, we agree. We raise '26e-'27e adj. EBITA by 5-7%, as our confidence in margin improvement has increased.

Significant EPS growth in '26e-'27e

With strong organic growth in the Inission segment, and a clear path to profitability in Enedo given the implemented cost saving measures and a strong book-to-bill of 1.3x YTD in the segment, we forecast a significant earnings recovery in the coming two years, as adj. EPS looks set to go from SEK 3.0 in '25e to SEK 4.8/5.4 in '26e/'27e. The share is currently trading at 9x-8x '26e-'27e P/E, compared to its 10-year historical median of 10x-9x and peers at 15x-12x.

Reason: Post-results comment

Commissioned research

Not rated

Capital Goods

Estimate changes (%)

	2025e	2026e	2027e
Sales	0.5	8.0	0.8
EBIT	-9.5	4.7	7.3
EPS	-13.7	5.0	8.0
Source: ABG Sundal Collier			

INISS.B-SE/INISSB SS

Share price (SEK)	6/11/2025	42.80
Fair value range		50.0-70.0

MCap (SEKm)	976
MCap (EURm)	88
Net debt (SEKm)	530.70
No. of shares (m)	22.8
Free float (%)	32.3
Av. daily volume (k)	12

Performance



Analyst(s): henric.hintze@abgsc.se, +46 8 566 294 89 adrian.gilani@abgsc.se, +46 8 566 286 92

SEKm	2023	2024	2025e	2026e	2027e
Sales	2,195	2,150	2,164	2,437	2,559
EBITA adj.	167	135	123	165	182
EBITA adj. marg. (%)	7.6	6.3	5.7	6.8	7.1
EBIT adj.	163	131	119	162	179
EBIT adj. marg. (%)	7.4	6.1	5.5	6.6	7.0
Pretax profit	116	92	72	134	151
EPS	4.47	3.27	2.37	4.63	5.23
EPS adj.	4.76	3.57	2.99	4.75	5.35
Sales growth (%)	14.3	-2.1	0.6	12.6	5.0
EPS adj. growth (%)	55.1	-25.0	-16.2	58.7	12.7
DPS	0.70	1.00	0.70	1.39	1.57

	2025e	2026e	2027e
P/E (x)	18.1	9.2	8.2
P/E adj. (x)	14.3	9.0	8.0
EV/EBIT (x)	13.9	8.7	7.5
EV/EBIT adj. (x)	12.3	8.7	7.5
EV/EBITA adj. (x)	11.9	8.5	7.4
EV/sales (x)	0.68	0.58	0.53
Le. adj. FCF yld. (%)	-0.3	9.7	10.5
Dividend yield (%)	1.6	3.2	3.7
ROCE adj. (%)	10.3	12.3	12.7
ROE adj. (%)	9.8	14.5	14.6
Net IB debt/EBITDA (x)	2.4	1.6	1.3
Le. adj. ND/EBITDA (x)	1.6	0.9	0.5

Source: ABG Sundal Collier, Company Data

Company description

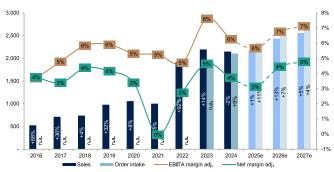
Inission is an electronic manufacturing and services (EMS) company primarily operational in the Nordics. The company offers contract manufacturing services ranging from initial product design and prototyping to volume and aftermarket production. As part of its strategy, Inission aims to grow through a combination of organic growth and acquisitions of other EMS companies. Inission has a history of successfully acquiring other companies and improving their efficiency, while maintaining a fairly decentralised organisation in order to remain close to customers.

Sustainability information

Risks

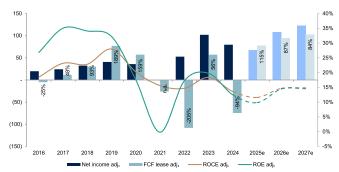
As a contract manufacturer, key risks affecting Inission include key customers leaving the company, as well as cyclical customers' demand decreasing during general economic downturns. Inission has a relatively diversified customer base, but many of its customers are cyclical. The profitability of the company is also sensitive to large swings in material prices and foreign exchange rates.

Annual sales, order intake and margins



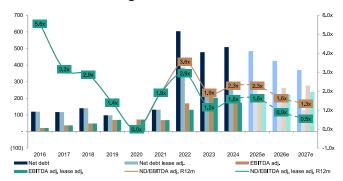
Source: ABG Sundal Collier Estimates, Company Data

Cash flow conversion and return on capital



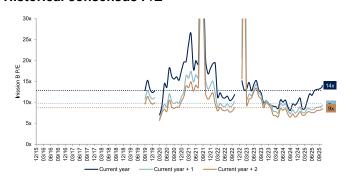
Source: ABG Sundal Collier Estimates, Company Data

Net debt and leverage



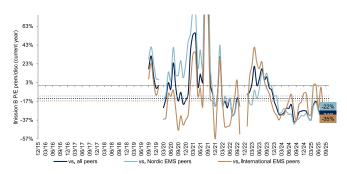
Source: ABG Sundal Collier Estimates, Company Data

Historical consensus P/E



Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus peer median P/E premium/ discount



Source: ABG Sundal Collier, FactSet Estimates

Organic DCF and M&A DCF sensitivity tables

(SEK/share)				iscount rate		
		13.5%	11.6%	9.6%	9.1%	8.6%
Perpetual	-1.4%	45	53	64	68	72
growth	0.1%	46	54	65	69	73
rate	1.6%	46	54	67	71	76
	3.5%	46	55	70	75	81
	5.4%	47	57	76	83	93
(SEK/share)				Cost of debt		
		9.0%	7.8%	6.7%	5.3%	4.0%
Acquisition	8.0x	65	70	75	81	88
EV/EBITA	7.5x	70	76	82	89	98
multiple	7.0x	78	85	92	101	111
	6.5x	88	97	106	118	132
	6.0x	103	115	128	145	164

Source: ABG Sundal Collier Estimates

Estimate changes

	Old forecast		Ne	w forecast		Change (%)			Change (absolute)			
Income statement (SEKm)	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e	2025e	2026e	2027e
Order intake	2,299	2,460	2,558	2,346	2,511	2,611	2.1%	2.1%	2.1%	47	51	53
growth (y-o-y)	9.2%	7.0%	4.0%	11%	7.0%	4.0%				+2.3pp	-0.0pp	-0.0pp
Order book	1,545	1,589	1,609	1,455	1,529	1,581	-5.8%	-3.7%	-1.7%	(90)	(60)	(28)
growth (y-o-y)	23%	2.8%	1.3%	16%	5.1%	3.4%				-7.2pp	+2.3pp	+2.1pp
Sales	2,152	2,417	2,538	2,164	2,437	2,559	0.5%	0.8%	0.8%	11	20	21
growth (y-o-y)	0.1%	12%	5.0%	0.6%	13%	5.0%				+0.5pp	+0.3pp	+0.0pp
of which organic	n.a.	9.1%	5.0%	n.a.	9.1%	5.0%				n.a.	+0.0pp	+0.0pp
of which FX	n.a.	-1.0%	0%	n.a.	-0.6%	0%				n.a.	+0.4pp	-
of which M&A	4.8%	4.1%	0%	4.8%	4.1%	0%				-0.0pp	-0.0pp	-
COGS	(1,215)	(1,358)	(1,426)	(1,213)	(1,365)	(1,428)	-0.2%	0.5%	0.2%	2.1	(7.2)	(2.6)
Gross profit	937	1,059	1,112	950	1,072	1,130	1.4%	1.2%	1.7%	13	13	18
margin	44%	44%	44%	44%	44%	44%				+0.4pp	+0.2pp	+0.4pp
growth (y-o-y)	0.8%	13%	5.0%	2.2%	13%	5.5%				+1.4pp	-0.2pp	+0.5pp
Personnel costs	(552)	(610)	(641)	(567)	(615)	(646)	2.8%	0.8%	0.8%	(16)	(5.1)	(5.3)
Other external costs	(186)	(198)	(208)	(195)	(200)	(210)	4.7%	0.8%	0.8%	(8.8)	(1.6)	(1.7)
Other operating income	` 16	` 17	` 18	` 16	` 17	` 18	1.0%	0.8%	0.8%	0.16	0.14	0.15
Other operating expenses	(7.1)	(15)	(15)	(7.1)	(15)	(15)	-0.3%	0.8%	0.8%	0.02	(0.12)	(0.13)
Depreciation	(89)	(95)	(95)	(89)	(94)	(95)	0.3%	-1.1%	-0.7%	(0.25)	1.1	0.70
EBITA	119	158	170	108	165	182	9.2%	4.6%	7.1%	(11)	7.3	12
margin	5.5%	6.5%	6.7%	5.0%	6.8%	7.1%				-0.5pp	+0.2pp	+0.4pp
growth (y-o-y)	-4.6%	32%	8.0%	-13%	52%	11%				-8.8pp	+20pp	+2.6pp
EBITA adj.	124	158	170	123	165	182	-1.2%	4.6%	7.1%	(1.5)	7.3	12
margin	5.8%	6.5%	6.7%	5.7%	6.8%	7.1%				-0.1pp	+0.2pp	+0.4pp
growth (y-o-y)	-7.8%	27%	8.0%	-8.9%	34%	11%				-1.1pp	+7.5pp	+2.6pp
Amortisation	(3.3)	(3.3)	(3.3)	(3.3)	(3.3)	(3.3)	0%	0%	0%	-	-	-
Share of income in associates	_	-	_	-	-	_	n.a.	n.a.	n.a.	-	-	-
Revaluation of shares	-	_	-	-	_	-	n.a.	n.a.	n.a.	_	_	_
Interest income	2.6	1.8	3.2	2.8	1.3	2.6	11%	-28%	-16%	0.29	(0.51)	(0.51)
Interest expense	(39)	(29)	(30)	(39)	(29)	(30)	-0.8%	0.7%	1.0%	0.31	(0.21)	(0.29)
Other financial items	2.7	-	-	3.5	-	-	28%	n.a.	n.a.	0.75	-	-
Taxes	(20)	(27)	(29)	(18)	(28)	(32)	-8.3%	5.1%	8.1%	1.7	(1.4)	(2.4)
Net income from disc. ops.	-	-	-	-	-		n.a.	n.a.	n.a.	=	-	-
Net income	62	101	110	54	106	119	-13%	5.1%	8.1%	(8.0)	5.2	9.0
margin	2.9%	4.2%	4.4%	2.5%	4.3%	4.7%				-0.4pp	+0.2pp	+0.3pp
growth (y-o-y)	-16%	63%	9.9%	-27%	97%	13%				-11pp	+34pp	+3.1pp
Net income adj.	69	104	114	68	108	122	-1.1%	4.3%	7.3%	(0.78)	4.5	8.3
margin	3.2%	4.3%	4.5%	3.1%	4.4%	4.8%				-0.1pp	+0.1pp	+0.3pp
growth (y-o-y)	-14%	52%	9.6%	-15%	60%	13%				-1.0pp	+8.3pp	+3.1pp
Minority interest	0.10	-	-	0.30	-	-	200%	n.a.	n.a.	0.20	-	-
Average shares outstanding	22	23	23	23	23	23	0.4%	0.1%	0.1%	0.10	0.02	0.02
EPS	2.7	4.4	4.8	2.4	4.6	5.2	-14%	5.0%	8.0%	(0.38)	0.22	0.39
growth (y-o-y)	-16%	61%	9.9%	-28%	96%	13%				-11pp	+35pp	+3.1pp
EPS adj.	3.0	4.6	5.0	3.0	4.7	5.3	-1.9%	4.2%	7.2%	(0.06)	0.19	0.36
growth (y-o-y)	-15%	49%	9.6%	-16%	59%	13%				-1.6pp	+9.2pp	+3.1pp
DPS	0.81	1.3	1.5	0.70	1.4	1.6	- 13%	5.0%	8.0%	(0.11)	0.07	0.12
yield	2.0%	3.2%	3.5%	1.6%	3.2%	3.7%			Į.	-0.3pp	+0.0pp	+0.1pp

Detailed estimates, annual (1/2)

Income statement (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Order intake	-	<u>-</u>	-	-	-	-	-	1,931	2,105	2,346	2,511	2,611
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	9.0%	11% 1,455	7.0% 1,529	4.0% 1,581
Order book growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n a	n.a.	1,206 n.a.	1,257 4.2%	1,435	5.1%	3.4%
Sales	526	713	740	980	1,059	1,003	1,921	2,195	2,150	2,164	2,437	2,559
growth (y-o-y)	88%	36%	3.7%	32%	8.1%	-5.3%	92%	14%	-2.1%	0.6%	13%	5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	-7.6%	n.a.	n.a.	n.a.	n.a.	9.1%	5.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	-0.1%	n.a.	n.a.	n.a.	n.a.	-0.6%	0%
of which M&A	n.a.	n.a.	6.6%	n.a.	14%	2.5%	59%	0.3%	6.7%	4.8%	4.1%	0%
COGS	(317)	(451)	(457)	(588)	(629)	(572)	(1,186)	(1,313)	(1,220)	(1,213)	(1,365)	(1,428)
Gross profit	209	263	283	392	430	431 43%	735	883	930	950	1,072	1,130
margin growth (y-o-y)	40% 67%	37% 26%	38% 7.7%	40% 39%	41% 9.6%	0.2%	38% 71%	40% 20%	43% 5.3%	44% 2.2%	44% 13%	44% 5.5%
Personnel costs	(133)	(177)	(185)	(251)	(261)	(257)	(381)	(445)	(520)	(567)	(615)	(646)
Other external costs	(53)	(50)	(55)	(73)	(110)	(112)	(163)	(158)	(204)	(195)	(200)	(210)
Other operating income	1.1	3.8	9.9	2.0	15	7.0	21	7.3	13	16	` 17	18
Other operating expenses	(1.8)	(2.5)	(3.9)	(1.0)	(1.8)	(0.64)	(43)	(44)	(6.6)	(7.1)	(15)	(15)
EBITDA	22	37	49	70	72	69	170	244	212	198	259	277
margin	4.1%	5.2%	6.6%	7.1%	6.8%	6.9%	8.8%	11%	9.8%	9.1%	11%	11%
growth (y-o-y) EBITDA adj.	5.4% 22	72% 37	32% 49	43% 70	3.6% 72	-4.9% 69	147% 170	43% 248	-13% 221	-6.5% 212	31% 259	6.9% 277
margin	4.1%	5.2%	6.6%	7.1%	6.8%	6.9%	8.8%	11%	10%	9.8%	11%	11%
growth (y-o-y)	5.4%	72%	32%	43%	3.6%	-4.9%	147%	46%	-11%	-4.1%	22%	6.9%
Depreciation	(2.1)	(2.9)	(5.6)	(12)	(16)	(16)	(79)	(81)	(87)	(89)	(94)	(95)
EBITA	19	34	43	58	56	53	91	162	125	108	165	182
margin	3.7%	4.8%	5.8%	5.9%	5.3%	5.2%	4.7%	7.4%	5.8%	5.0%	6.8%	7.1%
growth (y-o-y)	2.1%	76%	27%	33%	-2.5%	-6.2%	72%	79%	-23%	-13%	52%	11%
EBITA adj.	19	34	43	58	56	53	91	167	135	123	165	182
margin	3.7% 2.1%	4.8% 76%	5.8% 27%	5.9% 34%	5.3% -2.8%	5.2% -6.5%	4.7% 72%	7.6% 84%	6.3% -19%	5.7% -8.9%	6.8% 34%	7.1% 11%
growth (y-o-y) Amortisation	(4.7)	(4.3)	(2.2)	(2.9)	(8.6)	(8.4)	(3.1)	(3.4)	(3.3)	(3.3)	(3.3)	(3.3)
EBIT	15	30	41	55	48	44	87	159	122	105	162	179
margin	2.8%	4.2%	5.5%	5.6%	4.5%	4.4%	4.6%	7.2%	5.7%	4.9%	6.6%	7.0%
growth (y-o-y)	-4.3%	103%	38%	33%	-13%	-7.0%	98%	82%	-23%	-14%	54%	11%
EBIT adj.	19	34	43	58	56	53	87	163	131	119	162	179
margin	3.7%	4.8%	5.8%	5.9%	5.3%	5.2%	4.6%	7.4%	6.1%	5.5%	6.6%	7.0%
growth (y-o-y)	2.1%	76%	27%	34%	-2.8%	-6.5%	66%	87%	-20%	-9.1%	35%	11%
Share of income in associates Revaluation of shares	9.7	_	_	_	_	(34) (5.3)	-	_	_	_		_
Interest income	1.0	0.32	0.28	0.41	0.63	2.2	4.3	2.3	3.1	2.8	1.3	2.6
Interest expense	(2.6)	(3.8)	(4.2)	(7.0)	(10)	(7.2)	(26)	(45)	(37)	(39)	(29)	(30)
Other financial items		(0.89)	-	(0.05)	-	· · · - /	(2.7)	(0.71)	4.0	3.5	(<i>)</i>	(<i>y</i>
EBT	23	25	37	48	38	0.25	63	116	92	72	134	151
margin	4.3%	3.6%	5.0%	4.9%	3.6%	0.0%	3.3%	5.3%	4.3%	3.3%	5.5%	5.9%
growth (y-o-y)	31%	11%	46%	30%	-21%	-99%	25111%	83%	-21%	-21%	85%	13%
EBT adj.	23 4.4%	30 4.2%	39 5.3%	51 5.2%	47 4.4%	8.7 0.9%	66 3.5%	124 5.6%	100 4.7%	90 4.2%	137 5.6%	154 6.0%
margin growth (y-o-y)	9.8%	28%	32%	31%	-8.7%	-82%	668%	86%	-19%	-10%	53%	13%
Taxes	(4.3)	(5.6)	(7.0)	(11)	(11)	(9.1)	(14)	(20)	(19)	(18)	(28)	(32)
Net income from disc. ops.	` _	` <u>-</u>	`	` <u>-</u>	` <u>-</u>	` -	` _	` _	` -	` _	` _	`
Net income	19	20	30	37	27	(8.9)	50	96	73	54	106	119
margin	3.5%	2.8%	4.1%	3.8%	2.6%	-0.9%	2.6%	4.4%	3.4%	2.5%	4.3%	4.7%
growth (y-o-y)	46%	6.9%	52%	25%	-28%	-133%	-659%	93%	-24%	-27%	97%	13%
Net income adj.	20 3.8%	24 3.4%	32 4.4%	41 4.2%	36 3.4%	(0.47) 0.0%	53 2.7%	102 4.6%	80 3.7%	68 3.1%	108 4.4%	122 4.8%
margin growth (y-o-y)	21%	22%	34%	26%	-12%	-101%	-11247%	94%	-22%	-15%	60%	13%
Minority interest	2170	-	0.02	0.16	(0.09)	0.03	(6.6)	0.65	0.50	0.30	-	-
Net income to common	19	20	30	37	27	(8.9)	56	95	73	53	106	119
margin	3.5%	2.8%	4.1%	3.8%	2.6%	-0.9%	2.9%	4.3%	3.4%	2.5%	4.3%	4.7%
growth (y-o-y)	46%	6.9%	52%	24%	-27%	-133%	- 731%	69%	-24%	-26%	98%	13%
Net income to common adj	20	24	32	41	36	(0.50)	59	101	79	67	108	122
margin	3.8%	3.4%	4.4%	4.1%	3.4%	0.0%	3.1% -11936%	4.6%	3.7%	3.1%	4.4%	4.8%
growth (y-o-y) Average shares outstanding	21% 14	22% 14	34% 15	26% 15	-11% 16	-101% 18	-11936%	71% 21	-22% 22	-15% 23	61% 23	13% 23
EPS	1.3	1.4	2.0	2.5	1.7	(0.49)	2.9	4.5	3.3	2.4	4.6	5.2
growth (y-o-y)	46%	6.8%	49%	24%	32%	128%	-694%	54%	27%	-28%	96%	13%
EPS adj.	1.4	1.7	2.2	2.8	2.3	(0.03)	3.1	4.8	3.6	3.0	4.7	5.3
growth (y-o-y)	21%	22%	31%	26%	-17%	-101%	-11168%	55%	- 25%	-16%	59%	13%
DPS	2.9	-	0.50	-	-	0.30	-	0.70	1.0	0.70	1.4	1.6
yield	20%	0%	3.0%	0%	0%	0.9%	0%	1.4%	2.8%	1.6%	3.2%	3.7%
Extraordinary aparatics its								(A E)	(0.7)	(4.4)		
Extraordinary operating items Impairment part of depreciation	-	-	-	(0.37)	(0.18)	-	-	(4.5)	(9.7)	(14)	-	-
Impairment part of depreciation Impairment part of amortisation	-	-	-	(0.37)	(0.10)	_	-	-		_	-	_
Extraordinary financial items	4.4	-	-	_	-	-	_	-	4.8	_		_
Extraordinary tax items	(0.90)	-	-	-	-	-	_	1.6	1.7	3.6	0.68	0.68
Extraordinary minority interest items	· <u>-</u>	-	-	-	-	-	-	-	-	-	-	-

Detailed estimates, annual (2/2)

Valuation	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Share price	14	15	16	37	37	34	32	49	35	43	43	43
Market capitalisation	203	209	241	543	672	610	648	1,089	778	976	976	976
Enterprise value	322	266	382	642	667	742	1,253	1,568	1,288	1,463	1,402	1,349
							.,	.,	.,=	.,	.,	.,
EV/Sales	0.6x	0.4x	0.5x	0.7x	0.6x	0.7x	0.7x	0.7x	0.6x	0.7x	0.6x	0.5x
EV/EBITDA adi.	15x	7.2x	7.8x	9.2x	9.2x	11x	7.4x	6.3x	5.8x	6.9x	5.4x	4.9x
EV/EBITA adj.	17x	7.8x	8.8x	11x	12x	14x	14x	9.4x	9.6x	12x	8.5x	7.4x
EV/EBIT adj.	17x	7.8x	8.8x	11x	12x	14x	14x	9.6x	9.8x	12x	8.7x	7.5x
P/E adj.	10x	8.7x	7.5x	13x	19x	n.a.	11x	11x	9.8x	14x	9.0x	8.0x
P/B	3.4x	2.7x	2.2x	3.8x	2.5x	2.3x	1.5x	1.8x	1.2x	1.4x	1.2x	1.1x
FCF yield	-2.5%	5.6%	12%	14%	8.5%	-4.3%	-11%	8.6%	-4.7%	11%	13%	14%
FCF yield lease adj.	-2.5%	5.6%	12%	14%	8.5%	-4.3%	-17%	5.2%	-9.6%	7.9%	9.7%	10%
Cash flow statement (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Operating cash flow	(19)	21	41	86	83	(9.4)	(48)	138	7.3	149	174	187
Investing cash flow	(9.1)	(69)	(3.3)	(27)	(65)	(86)	(44)	(45)	(50)	(120)	(49)	(51)
Financing cash flow	23	`40	(41)	(58)	`26	`51	`78	(66)	` 39	` 38	(47)	(65)
Net cash flow	(5.5)	(8.5)	(3.2)	0.81	43	(44)	(14)	`2 8	(3.6)	67	`7 8	`7Ó
Closing cash balance	` 12́	3.2	` -	0.81	44	` -	`15	42	39	104	182	253
•												
FCF	(5.0)	12	30	77	57	(26)	(73)	93	(37)	109	126	136
FCF lease adj.	(5.0)	12	30	77	57	(26)	(108)	57	(74)	78	94	102
FCF/EBITA adj. lease adj.	-26%	34%	70%	133%	101%	-49%	-119%	34%	-55%	63%	57%	56%
FCF/EBIT adj. lease adj.	-26%	34%	70%	133%	101%	-49%	-124%	35%	-57%	65%	58%	57%
FCF/Net income adj. lease adj.	-25%	48%	93%	189%	159%	n.a.	-205%	56%	-94%	115%	87%	84%
Balance sheet (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Net debt	119	117	140	98	(0.61)	131	604	478	508	484	423	370
ND/EBITDA adj. R12m	5.6x	3.2x	2.9x	1.4x	0.0x	1.9x	3.6x	1.9x	2.3x	2.3x	1.6x	1.3x
Net debt lease adj.	119	117	140	98	(0.61)	131	385	235	275	276	198	128
ND/EBITDA adj. lease adj. R12m	5.6x	3.2x	2.9x	1.4x	0.0x	1.9x	2.9x	1.2x	1.6x	1.6x	0.9x	0.5x
Net working capital	185	191	252	229	203	276	450	470	559	569	598	628
% sales R12m	35%	27%	34%	23%	19%	27%	23%	21%	26%	26%	25%	25%
ROA adj.	7.5%	6.7%	7.4%	8.5%	7.2%	-0.1%	4.7%	6.5%	4.9%	3.9%	5.8%	6.1%
ROA ex. goodwill adj.	8.1%	6.8%	7.5%	8.6%	7.5%	-0.1%	5.1%	7.3%	5.5%	4.4%	6.6%	6.8%
ROE adj.	27%	35%	34%	32%	18%	-0.2%	17%	20%	12%	9.8%	14%	15%
ROE ex. goodwill adj.	36%	39%	36%	35%	20%	-0.2%	24%	30%	18%	14%	20%	20%
ROCE adj.	18%	23%	23%	28%	20%	16%	15%	18%	14%	12%	15%	15%
ROCE ex. goodwill adj.	23%	24%	24%	29%	22%	17%	18%	23%	17%	15%	18%	18%
ROIC adj.	11%	13%	14%	16%	14%	-542%	9.6%	13%	9.1%	7.3%	10%	11%
ROIC ex. goodwill adj.	12%	13%	14%	16%	15%	-592%	11%	15%	11%	8.8%	12%	13%
Segments (SEKm)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Inission												
Sales	526	713	740	980	1,059	1,003	1,429	1,676	1,715	1,857	2,105	2,211
growth (y-o-y)	88%	36%	3.7%	32%	8.1%	-5.3%	42%	17%	2.4%	8.3%	13%	5.0%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	-7.6%	n.a.	n.a.	n.a.	n.a.	9.0%	5.0%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	-0.1%	n.a.	n.a.	n.a.	n.a.	-0.4%	0%
of which M&A	n.a.	n.a.	6.6%	n.a.	14%	2.5%	9.6%	0.5%	8.7%	6.0%	4.8%	0%
EBITA .	19	34	43	58	56	53	85	136	113	128	158	171
margin	3.7%	4.8%	5.8%	5.9%	5.3%	5.2%	6.0%	8.1%	6.6%	6.9%	7.5%	7.8%
EBITA adj.	19	34	43	58	56	53	85	136	117	135	158	171
margin	3.7%	4.8%	5.8%	5.9%	5.3%	5.2%	6.0%	8.1%	6.8%	7.3%	7.5%	7.8%
Enedo							400	500	440	204	0.40	200
Sales	-	_	-	_	-		493	520	449	324	348	366
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	5.4%	-14%	-28%	7.5%	5.0%
of which organic	0%	0%	0%	0%	0%	0%	0%	n.a.	n.a.	n.a.	9.0%	5.0%
of which FX	0%	0%	0%	0%	0%	0%	0%	n.a.	n.a.	n.a.	-1.5%	0%
of which M&A	0%	0%	0%	0%	0%	0%	n.a.	0%	0%	0%	0%	0%
EBITA	-	<u>-</u>	-	<u>-</u>	-	-	5.5	26	12	(19)	7.0	11
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1.1%	5.1%	2.8%	-6.0%	2.0%	3.0%
EBITA adj.	<u>-</u>						5.5	31	17	(12)	7.0	11
margin	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1.1%	6.0%	3.9%	-3.7%	2.0%	3.0%

Detailed estimates, quarterly (1/2)

Income statement (SEKm)	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25e
Order intake	-	-	458	333	377	422	464	761	607	517	578	645
growth (y-o-y) Order book	n.a.	n.a.	n.a. 1,436	n.a. 1,206	n.a. 1,100	n.a. 907	1.3% 1,030	128% 1,257	61% 1,359	22% 1,378	24% 1,425	-15% 1,455
growth (y-o-y)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-28%	4.2%	24%	52%	38%	16%
Sales	565	562	515	554	581	570	468	531	484	535	531	614
growth (y-o-y)	72%	62%	17%	-6.0%	2.8%	1.4%	-9.1%	-4.1%	-17%	-6.2%	14%	16%
of which organic	n.a.	n.a.	n.a.	11%								
of which FX	n.a.	n.a.	n.a.	-3.7%								
of which M&A	40%	41%	0%	0%	4.2%	8.2%	6.4%	7.8%	2.4%	0%	9.4%	8.4%
COGS	(346)	(328)	(308)	(331)	(338)	(330)	(250)	(302)	(274)	(301)	(289)	(349)
Gross profit margin	219 39%	234 42%	207 40%	223 40%	243 42%	240 42%	218 47%	229 43%	210 43%	233 44%	242 46%	265 43%
growth (y-o-y)	63%	53%	30%	7.3%	11%	2.6%	5.2%	3.0%	-14%	-2.6%	11%	16%
Personnel costs	(106)	(117)	(106)	(115)	(127)	(140)	(113)	(139)	(133)	(138)	(139)	(157)
Other external costs	(43)	(31)	(44)	(39)	`(39)	(53)	(60)	(52)	(43)	(50)	(51)	(50)
Other operating income	5.3	0.36	0.02	1.6	4.1	3.0	(1.8)	7.4	12	(3.9)	3.8	4.3
Other operating expenses	(11)	(24)	6.3	(15)	(8.0)	1.2	6.1	(5.9)	(4.8)	4.5	(3.1)	(3.7)
EBITDA	65	62	63	54	72	50	49	40	42	45	52	59
margin	11% 139%	11% 146%	12% 81%	9.7% 13%	12% 11%	8.8% -19%	10% -22%	7.6% -26%	8.7% - 42%	8.5% -9.4%	9.7% 5.7%	9.6% 46%
growth (y-o-y) EBITDA adj.	65	62	63	58	72	-19% 50	-22% 49	-20% 50	45	-9.4% 47	5.7 %	40% 62
margin	11%	11%	12%	11%	12%	8.8%	10%	9.4%	9.3%	8.8%	11%	10%
growth (y-o-y)	139%	146%	81%	23%	12%	-19%	-22%	-15%	-38%	-5.9%	18%	25%
Depreciation	(20)	(21)	(18)	(23)	(20)	(22)	(22)	(22)	(22)	(21)	(23)	(23)
EBITA	45	41	45	31	52	29	27	18	20	24	29	36
margin	7.9%	7.3%	8.8%	5.6%	8.9%	5.0%	5.7%	3.3%	4.2%	4.5%	5.4%	5.8%
growth (y-o-y)	105%	111%	118%	13%	16%	-31%	-41%	-43%	-61%	-16%	7.0%	102%
EBITA adj.	45 7.9%	41	45	36 6.4%	52 9.0%	29 5.0%	27	27	23	26 4.8%	35 6.5%	39 6.4%
margin growth (y-o-y)	105%	7.3% 111%	8.8% 118%	30%	17%	-31%	5.7% -41%	5.2% -23%	4.8% -56%	4.6% -9.8%	30%	43%
Amortisation	(0.83)	(0.85)	(0.85)	(0.87)	(0.85)	(0.87)	(0.86)	(0.90)	(0.90)	(0.80)	(0.80)	(0.80)
EBIT	44	40	44	30	51	28	26	17	19	23	28	35
margin	7.8%	7.2%	8.6%	5.5%	8.8%	4.9%	5.5%	3.2%	4.0%	4.3%	5.2%	5.7%
growth (y-o-y)	124%	136%	421%	14%	16%	-31%	-42%	-45%	-62%	-16%	7.4%	108%
EBIT adj.	44	40	44	35	51	28	26	27	22	25	34	38
margin	7.8%	7.2%	8.6%	6.3%	8.8%	4.9%	5.5%	5.0%	4.6%	4.7%	6.3%	6.3%
growth (y-o-y)	102%	107%	114%	31%	17%	- 31%	- 42%	-24%	-57%	- 9.8%	31%	45%
Share of income in associates Revaluation of shares	-	=	-]	-	-	-		-	-	1	-
Interest income	0.52	0.49	0.59	0.70	0.60	1.1	0.99	0.43	1.6	0.46	0.58	0.17
Interest expense	(10)	(9.5)	(12)	(14)	(7.2)	(13)	(12)	(5.1)	(20)	(5.4)	(6.9)	(7.2)
Other financial items	(0.16)	(0.15)	(0.18)	(0.22)	0.78	1.4	1.3	0.55	2.1	0.59	0.75	` _
EBT	34	31	33	17	45	17	16	13	3.4	19	22	28
margin	6.1%	5.6%	6.4%	3.1%	7.8%	3.1%	3.5%	2.4%	0.7%	3.5%	4.2%	4.6%
growth (y-o-y)	112% 35	167%	-56% 34	-9.1%	32%	- 44%	-51%	-26%	-92%	8.2%	37% 29	120% 32
EBT adj. margin	6.2%	32 5.7%	6.6%	23 4.1%	46 8.0%	18 3.2%	17 3.6%	23 4.4%	7.4 1.5%	21 4.0%	5.4%	5.3%
growth (y-o-y)	92%	128%	-61%	14%	32%	-43%	-50%	3.3%	-84%	17%	70%	38%
Taxes	(5.0)	(6.1)	(5.3)	(3.7)	(8.4)	(2.9)	(3.0)	(4.3)	(1.6)	(6.0)	(5.0)	(5.9)
Net income from disc. ops.		-	-		-	-	-	-	-	-	1 -	-
Net income	29	25	28	14	37	14	13	8.4	1.8	13	17	22
margin	5.2%	4.5%	5.4%	2.4%	6.3%	2.5%	2.8%	1.6%	0.4%	2.4%	3.2%	3.6%
growth (y-o-y) Net income adj.	154% 30	195% 26	-61% 29	-12% 18	26% 38	-43% 15	-53% 14	-38% 17	-95% 5.0	-11% 15	30% 22	163% 26
margin	5.3%	4.6%	5.6%	3.2%	6.5%	2.7%	3.0%	3.2%	1.0%	2.8%	4.2%	4.2%
growth (y-o-y)	119%	137%	-66%	10%	26%	-41%	-51%	5.4%	-87%	-1.9%	62%	52%
Minority interest	0.14	0.15	0.17	0.19	0.25	0.10	0.10	0.10		0.10	0.20	
Net income to common	29	25	28	13	37	14	13	8.3	1.8	13	17	22
margin	5.1%	4.4%	5.4%	2.4%	6.3%	2.5%	2.8%	1.6%	0.4%	2.4%	3.2%	3.6%
growth (y-o-y)	155%	193%	-61%	-15%	26%	-43%	-53%	-38%	-95%	-12%	29%	166%
Net income to common adj.	30 5 20/	26	28	18	37 6 49/	15	14	2 10/	5.0	15	4 20/	26
margin growth (y-o-y)	5.3% 120%	4.6% 135%	5.5% -66%	3.2% 6.4%	6.4% 26%	2.6% -41%	2.9% -52%	3.1% -4.9%	1.0% -87%	2.8% -1.8%	4.2% 62%	4.2% 53%
Average shares outstanding	20	20	20	22	22	22	22	22	22	22	23	23
EPS	1.4	1.2	1.4	0.60	1.7	0.65	0.59	0.38	0.08	0.58	0.74	0.97
growth (y-o-y)	123%	157%	-62%	-21%	15%	-46%	-57%	-37%	-95%	-11%	25%	155%
EPS adj.	1.5	1.3	1.4	0.79	1.7	0.68	0.62	0.75	0.22	0.67	0.98	1.1
growth (y-o-y)	95%	109%	-67%	-2.6%	16%	- 46%	- 56%	-5.0%	- 87%	-1.9%	58%	48%
DPS	n.a.	n.a.	n.a.	n.a.								
yield	n.a.	n.a.	n.a.	n.a.								
Extraordinary operating items		_	_	(4.5)	(0.30)	_	_	(9.7)	(3.1)	(1.8)	(6.0)	(3.5)
Impairment part of depreciation	=	-	-	(+.5)	(0.50)	-	-	(3.1)	(3.1)	(1.0)	(0.0)	(3.3)
Impairment part of depreciation	-	_	-	_	-	_	_	_	_	_	_	_
Extraordinary financial items	_	-	-	-	-	-	-	-	-	-	-	_
Extraordinary tax items	0.17	0.18	0.18	1.1	0.24	0.18	0.18	2.2	0.82	0.54	1.4	0.89
Extraordinary minority interest items	=	-	-	-	-	-	-	-	-	-	-	-

Detailed estimates, quarterly (2/2)

Valuation	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25e
Share price	48	63	55	49	42	48	37	35	38	37	40	43
Market capitalisation	981	1.395	1.217	1.089	930	1.067	813	778	833	829	922	976
Enterprise value	1,598	1,937	1,764	1,568	1,387	1,549	1,347	1,288	1,310	1,352	1,455	1,462
	.,	.,	.,	.,	.,	.,	.,	.,	.,	.,	.,	.,
EV/Sales	0.8x	0.9x	0.8x	0.7x	0.6x	0.7x	0.6x	0.6x	0.6x	0.7x	0.7x	0.7x
EV/EBITDA adj.	9.3x	9.3x	7.4x	6.3x	5.4x	6.4x	5.9x	5.8x	6.8x	7.1x	7.3x	6.9x
EV/EBITA adi.	14x	14x	11x	9.4x	8.0x	9.6x	9.4x	9.5x	12x	13x	13x	12x
EV/EBIT adj.	14x	15x	11x	9.6x	8.1x	9.8x	9.6x	9.8x	13x	14x	14x	12x
P/E adj.	7.0x	8.9x	12x	11x	8.5x	11x	9.7x	9.4x	16x	17x	16x	14x
P/B	2.1x	2.4x	2.0x	1.8x	1.4x	1.7x	1.2x	1.2x	1.3x	1.3x	1.3x	1.4x
176	2.17	2.41	2.00	1.00	1.44	1.7	1.2	1.2	1.54	1.57	1.5	1.44
FCF yield	-4.0%	3.0%	1.0%	8.6%	15%	8.6%	6.5%	5.8%	1.2%	7.8%	12%	11%
FCF yield lease adj.	-5.7%	1.2%	1.9%	5.2%	11%	5.1%	1.9%	0.9%	3.1%	3.3%	7.9%	7.9%
Cash flow statement (SEKm)	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25e
Operating cash flow	15	46	7.8	69	63	(3.6)	(39)	70	34	40	3.6	72
Investing cash flow	(5.4)	(17)	(17)	(5.5)	(10)	(16)	(11)	(13)	(13)	(64)	(31)	(12)
Financing cash flow	(2.7)	4.6	(1.5)	(66)	(53)	21	45	(56)	5.4	21	20	(7.9)
Net cash flow	6.6	34	(11)	(2.5)	(0.69)	1.8	(5.2)	0.50	27	(3.4)	(7.9)	52
Closing cash balance	19	55	46	42	43	44	39	40	65	61	53	104
Closing cash balance	19	33	40	42	45	44	39	40	00	01	33	104
FCF	8.4	30	(9.3)	64	56	(20)	(48)	57	21	35	(6.1)	59
FCF lease adj.	0.44	22	(9.3) (20)	54	49	(20) (29)	(40) (59)	46	16	24	(14)	59 52
FCF/EBITA adj. lease adj.	1.0%	53%	-44%	153%	94%	-102%	-221%	169%	70%	93%	-41%	131%
	1.0%	54%	-45%	156%	95%	-105%	-221%	175%	73%	96%	-41% -42%	134%
FCF/EBIT adj. lease adj.	1.5%	85%	-45% - 69%	307%	95% 130%	-105% - 192%	-229% - 425%	276%	326%	96% 1 62%	-42% -63%	202%
FCF/Net income adj. lease adj.	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	-192% Q2'24	425% Q3'24	Q4'24	Q1'25	Q2'25	-63% Q3'25	Q4'25e
Balance sheet (SEKm)	616	541	545	478	456	481	532	508	475	521	531	484
Net debt						2.0x						
ND/EBITDA adj. R12m	3.6x	2.6x	2.3x	1.9x	1.8x		2.3x	2.3x	2.5x	2.7x	2.7x	2.3x
Net debt lease adj.	381	288	303	235	208	243	302	275	266	310	328	276
ND/EBITDA adj. lease adj. R12m	2.5x	1.6x	1.6x	1.2x	1.0x	1.2x	1.7x	1.6x	1.8x	2.2x	2.1x	1.6x
Not working against	480	492	536	470	478	499	E71	550	551	538	595	560
Net working capital							571	559				569
% sales R12m	25%	23%	24%	21%	22%	22%	26%	26%	27%	27%	29%	26%
DOA adi	110/	440/	6.20/	6.00/	6.60/	E 00/	E 00/	4.00/	2.00/	2.00/	2.40/	2.00/
ROA adj.	11%	11%	6.3%	6.2%	6.6%	5.9%	5.0%	4.9%	2.9%	2.9% 3.3%	3.4%	3.8% 4.4%
ROA ex. goodwill adj.	12%	12%	7.0%	7.0%	7.4%	6.6%	5.7%	5.6%	3.4%		3.9%	
ROE adj.	38%	36%	20%	19%	19%	16%	13%	13%	7.7%	7.7%	8.9%	10%
ROE ex. goodwill adj.	55%	55%	32%	29%	28%	24%	20%	19%	11%	11%	13%	15%
ROCE adj.	19%	19%	19%	19%	19%	16%	14%	13%	10%	9.9%	11%	12%
ROCE ex. goodwill adj.	24%	24%	25%	24%	24%	21%	18%	17%	13%	13%	14%	15%
ROIC adj.	13%	13%	12%	12%	12%	11%	9.8%	8.9%	6.6%	5.9%	6.2%	7.3%
ROIC ex. goodwill adj.	15%	15%	15%	15%	15%	14%	12%	11%	8.0%	7.2%	7.5%	8.9%
Segments (SEKm)	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25e
Inission	400	440	070	444	474	450	055	105	400	400	450	505
Sales	439	419	376	441	474	459	355	435	406	463	453	535
growth (y-o-y)	33%	21%	20%	0.9%	8.0%	9.6%	-5.6%	-1.6%	-14%	0.9%	27%	23%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	16%
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-3.0%
of which M&A	1.9%	0%	0%	0%	5.4%	11%	8.8%	9.8%	3.0%	0%	13%	10%
EBITA	39	29	37	30	45	25	22	20	22	29	35	42
_margin	8.9%	7.0%	9.9%	6.9%	9.5%	5.5%	6.3%	4.6%	5.5%	6.2%	7.6%	7.9%
EBITA adj.	39	29	37	30	45	25	22	25	25	31	37	42
margin	8.9%	7.0%	9.9%	6.9%	9.5%	5.5%	6.3%	5.7%	6.2%	6.6%	8.1%	7.9%
Enedo												
Sales	126	143	138	112	113	114	115	100	84	75	82	83
growth (y-o-y)	n.a.	n.a.	12%	-26%	-11%	-20%	-17%	-11%	-26%	-34%	-29%	-17%
of which organic	0%	0%	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-10%
of which FX	0%	0%	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-6.6%
of which M&A	n.a.	n.a.	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
EBITA	5.8	12	8.0	0.71	7.0	3.3	4.3	(2.3)	(2.3)	(4.7)	(6.1)	(6.2)
margin	4.6%	8.4%	5.8%	0.6%	6.2%	2.9%	3.8%	-2.3%	-2.8%	-6.2%	-7.4%	-7.5%
EBITA adj.	5.8	12	8.0	5.2	7.0	3.3	4.3	2.6	(2.3)	(4.7)	(2.4)	(2.7)
margin	4.6%	8.4%	5.8%	4.6%	6.2%	2.9%	3.8%	2.6%	-2.8%	-6.2%	-2.9%	-3.3%

Peer group

Ticker Company	MC (SEKm)			Sales growt				EBIT(A) m				Net mar		
OMXSALLS OMX Stockholm Allshare	11,792,663	5%	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e
Nordic EMS peers														
HANZA-SE Hanza	5,690	14%	17%	22%	57%	6%	5.8%	7.1%	8.0%	8.7%	2.3%	4.0%	4.7%	5.6%
ICP1V-FI Incap	2,901	-10%	3%	-6%	12%	11%	13.5%	12.2%	13.0%	13.1%	10.0%	6.7%	9.4%	9.6%
KIT-NO Kitron	12,935		-17%	9%	25%	15%	7.8%	8.8%	9.7%	9.7%	4.3%	6.0%	6.8%	6.9%
NOTE-SE NOTE	5,150		n.a.	-2%	11%	6%	9.0%	10.0%	10.7%	10.7%	6.4%	7.2%	7.8%	8.0%
SCANFL-FI Scanfil	7,587	-2%	-14%	5%	20%	6%	6.9%	7.1%	7.2%	7.3%	5.0%	5.0%	5.1%	5.3%
Average Median	6,853 5,690		-3% -5%	6% 5%	25% 20%	9% 6%	8.6% 7.8%	9.0% 8.8%	9.7% 9.7%	9.9% 9.7%	5.6% 5.0%	5.8% 6.0%	6.8% 6.8%	7.1% 6.9%
	.,													
International EMS peers CICN-CH Cicor Technologies	10,229	-5%	21%	36%	17%	10%	9.4%	8.3%	9.9%	11.1%	5.3%	4.4%	5.5%	6.3%
CICN-CH Cicor Technologies FAE-IT Fae Technology	635		17%	0%	27%	17%	7.8%	4.4%	6.4%	7.1%	5.0%	3.0%	4.6%	5.1%
FTG-CA Firan Technology Group	1,929		16%	6%	9%	n.a.	n.a.	n.a.	n.a.	n.a.	6.7%	7.0%	8.6%	n.a.
CEA-DE FRIWO	454		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
KTE-DE KATEK	2,968		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
TTG-GB TT Electronics	3,314	58%	-17%	-6%	4%	6%	7.1%	6.8%	8.3%	9.7%	-10.2%	0.4%	3.5%	5.8%
VLX-GB Volex	8,510	-1%	7%	7%	7%	7%	9.8%	9.5%	9.7%	9.8%	6.3%	5.2%	5.5%	5.6%
Average Median	4,006 2,968		9% 16%	9% 6%	13% 9%	10% 9%	8.5% 8.6%	7.3% 7.6%	8.6% 9.0%	9.4% 9.7%	2.6% 5.3%	4.0% 4.4%	5.5% 5.5%	5.7% 5.7%
	2,300					3 /6				3.1 /6				
Peer average Peer median	5,192 4,232		4% 7%	7% 6%	19% 14%	9% 7%	8.6% 7.8%	8.2% 8.3%	9.2% 9.7%	9.7% 9.7%	4.1% 5.2%	4.9% 5.1%	6.1% 5.5%	6.5% 5.8%
INISS.B-SE Inission B	976	16%	-2%	0%	12%	5%	6.3%	5.8%	6.5%	6.7%	3.4%	2.9%	4.2%	4.3%
ABGSCe	910	10%	-2%	1%	13%	5%	5.8%	5.0%	6.8%	7.1%	3.4%	2.5%	4.3%	4.7%
ABGSCe (adj.)			-2%	1%	13%	5%	6.3%	5.7%	6.8%	7.1%	3.7%	3.1%	4.4%	4.8%
	MC (SEKm)	L3M (SEK)		ND/EBI	rna .	•		ROCE				FCF/Net in	oomo .	
Ticker Company OMXSALLS OMX Stockholm Allshare	11,792,663	5%	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e
Nandia EMC nasas														
Nordic EMS peers HANZA-SE Hanza	5,690	14%	1.7x	2.0x	1.3x	0.8x	10%	12%	14%	15%	268%	77%	-178%	99%
ICP1V-FI Incap	2,901	-10%	-1.2x	1.9x	2.2x	-2.6x	18%	14%	15%	15%	143%	149%	93%	97%
KIT-NO Kitron	12,935		1.7x	0.9x	0.4x	0.2x	15%	18%	22%	23%	115%	130%	102%	84%
NOTE-SE NOTE	5,150		0.5x	0.9x	0.4x	0.0x	18%	17%	18%	17%	178%	0%	97%	95%
SCANFL-FI Scanfil	7,587	-2%	0.3x	1.0x	0.9x	0.8x	15%	14%	15%	15%	170%	110%	51%	73%
Average	6,853		0.6x	0.6x	0.2x	-0.2x	15%	15%	17%	17%	175%	93%	33%	90%
Median	5,690	-2%	0.5x	0.9x	0.4x	0.2x	15%	14%	15%	15%	170%	110%	93%	95%
International EMS peers														
CICN-CH Cicor Technologies	10,229	-5%	0.8x	1.1x	0.6x	0.1x	15%	15%	18%	18%	118%	79%	104%	110%
FAE-IT Fae Technology	635	20%	0.5x	0.8x	0.4x	0.2x	n.a.	n.a.	n.a.	n.a.	- 72%	41%	62%	44%
FTG-CA Firan Technology Group	1,929		0.0x	0.3x	0.0x	n.a.	n.a.	n.a.	n.a.	n.a.	66%	109%	112%	n.a.
CEA-DE FRIWO	454		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
KTE-DE KATEK	2,968		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
TTG-GB TT Electronics VLX-GB Volex	3,314 8,510		1.5x 1.1x	1.8x 1.2x	1.2x 0.9x	0.7x 0.7x	10% 18%	n.a. 17%	n.a. 16%	n.a. 16%	-52% 30%	498% 59%	74% 63%	66% 62%
Average	4,006		0.8x	1.0x	0.6x	0.7x	14%	16%	17%	17%	18%	157%	83%	70%
Median	2,968		0.8x	1.1x	0.6x	0.5x	15%	16%	17%	17%	30%	79%	74%	64%
Peer average	5,192	2%	0.7x	0.8x	0.4x	0.1x	15%	15%	17%	17%	96%	125%	58%	81%
Peer median	4,232		0.6x	1.0x	0.5x	0.2x	15%	15%	16%	16%	117%	94%	83%	84%
INICC D CE Injurion D	976	169/	2.44	2.14	1 Ev	1 2 4					-59%	121%	123%	116%
INISS.B-SE Inission B ABGSCe	976	16%	2.4x 2.4x	2.1x 2.4x	1.5x 1.6x	1.3x 1.3x	n.a. 13%	n.a. 10%	n.a. 15%	n.a. 15%	-59% -50%	203%	119%	114%
ABGSCe (adj.)			2.3x	2.3x	1.6x	1.3x	14%	12%	15%	15%	-102%	145%	89%	85%
				5 1//0					7.00					
Ticker Company OMXSALLS OMX Stockholm Allshare	MC (SEKm) 11,792,663		2024	EV/Sal 2025e	2026e	2027e	2024	EV/EBIT 2025e	2026e	2027e	2024	P/E 2025e	2026e	2027e
Nordic EMS peers HANZA-SE Hanza	5,690	14%	0.8x	1.2x	0.8x	0.7x	14x	17x	10x	۵۷	28x	25x	15x	12x
ICP1V-FI Incap	2,901		0.8X 1.1x	0.9x	0.8x 0.7x	0.7x 0.6x	14x 8x	8x	6x	8x 4x	28x 13x	∠5x 18x	12x	12x 10x
KIT-NO Kitron	12,935		1.1x	1.7x	1.4x	1.2x	14x	20x	14x	12x	21x	28x	20x	17x
NOTE-SE NOTE	5,150		1.2x	1.5x	1.3x	1.1x	13x	15x	12x	11x	17x	18x	15x	14x
SCANFL-FI Scanfil	7,587	-2%	0.7x	0.9x	0.8x	0.7x	10x	13x	11x	10x	14x	16x	13x	12x
Average Median	6,853 5,690		1.0x 1.1x	1.3x 1.2x	1.0x 0.8x	0.9x 0.7x	12x 13x	14x 15x	10x 11x	9x 10x	18x 17x	21x 18x	15x 15x	13x 12x
	3,090	-270	1.14	1.44	J.0X	0.7 X	134	134	114	104	1/ A	101	134	128
International EMS peers	40.000	-5%	0.70	4 E	1 2x	1 1x	7x	18x	40	40.	10x	20	20	40
CICN-CH Cicor Technologies FAE-IT Fae Technology	10,229 635		0.7x 0.9x	1.5x	1.2x 0.7x	1.1x 0.6x		18x 19x	12x 10x	10x 8x	10x 14x	29x 26x	20x 14x	16x
FAE-IT Fae Technology FTG-CA Firan Technology Group	1,929		1.1x	0.9x 1.5x	1.4x	n.a.	11x n.a.	n.a.	n.a.	n.a.	14x 17x	20x 22x	14x 16x	11x n.a.
CEA-DE FRIWO	454		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
KTE-DE KATEK	2,968		n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
TTG-GB TT Electronics	3,314	58%	0.5x	0.7x	0.6x	0.6x	7x	10x	8x	6x	10x	19x	12x	8x
VLX-GB Volex	8,510		0.7x	0.9x	0.8x	0.8x	7x	10x	9x	8x	9x	14x	12x	11x
Average Median	4,006 2,968		0.8x 0.7x	1.1x 0.9x	1.0x 0.8x	0.7x 0.7x	8x 7x	14x 14x	10x 10x	8x 8x	12x 10x	22x 22x	15x 14x	11x 11x
Peer average	5,192		0.9x	1.2x	1.0x	0.8x	10x	14x	10x	8x	15x	22x	15x	12x
Peer median	4,232	-3%	0.9x	1.1x	0.8x	0.7x	10x	15x	10x	8x	14x	20x	14x	12x
INISS.B-SE Inission B ABGSCe	976	16%	0.6x 0.6x	0.7x 0.7x	0.6x 0.6x	0.5x 0.5x	9x 10x	11x 14x	9x 9x	8x 7x	10x 11x	14x 18x	9x 9x	9x 8x
ABGSCe (adj.)			0.6x	0.7x	0.6x	0.5x	10x	12x	9x	7x	10x	14x	9x	8x

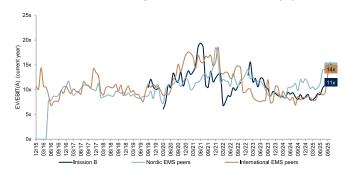
Source: ABG Sundal Collier Estimates, FactSet Estimates

Peer valuation

Peer valuation	L3M (SEK)		EV/Sal	es			EV/EBIT	(A)			P/E		
OMX Stockholm Allshare	5%	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e	2024	2025e	2026e	2027e
Inission B ABGSCe (adj.)	16%	0.6x	0.7x	0.6x	0.5x	10x	12x	9x	7x	10x	14x	9x	8x
Nordic EMS peers	-2%	1.1x	1.2x	0.8x	0.7x	12.8x	15x	11x	10x	17x	18x	15x	12x
Premium/discount		-45%	-43%	-27%	-29%	-25%	-19%	-23%	-28%	-43%	-20%	-40%	-35%
Implied share price		82	91	66	67	55	58	61	65	75	53	72	66
International EMS peers	-5%	0.7x	0.9x	0.8x	0.7x	7x	14x	10x	8x	10x	22x	14x	11x
Premium/discount		-15%	-27%	-32%	-21%	34%	-16%	-11%	-5%	-4%	-33%	-34%	-27%
Implied share price		45	66	71	59	20	55	50	46	44	64	65	59
Peer median	-3%	0.9x	1.1x	0.8x	0.7x	10x	15x	10x	8x	14x	20x	14x	12x
Premium/discount		-30%	-36%	-29%	-29%	-8%	-19%	-18%	-5%	-28%	-29%	-37%	-34%
Implied share price		59	79	68	67	40	58	56	46	60	61	68	65

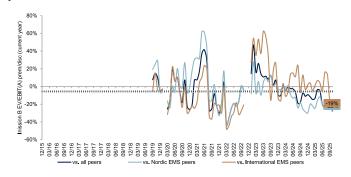
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A)



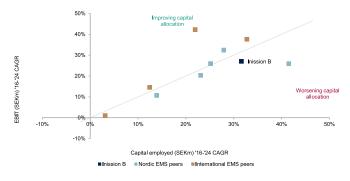
Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median EV/EBIT(A) premium/discount



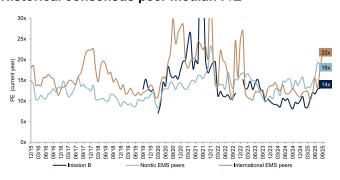
Source: ABG Sundal Collier, FactSet Estimates

Capital allocation vs. peers



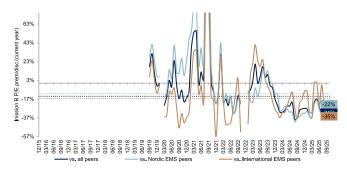
Source: ABG Sundal Collier, FactSet

Historical consensus peer median P/E



Source: ABG Sundal Collier, FactSet Estimates

Historical consensus peer median P/E premium/ discount



Source: ABG Sundal Collier, FactSet Estimates

Inission and peers

Medium-term consensus P/E vs. EPS growth for

20x - 15x - 10x - 1nission B

'27e EPS growth

■International EMS peers

■Nordic EMS peers

Source: ABG Sundal Collier, FactSet Estimates

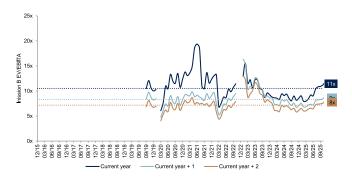
■ Inission B

Historical consensus multiples

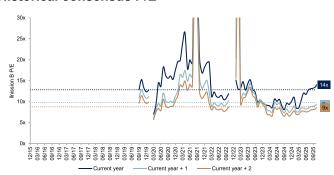
	10y median	Cons.	vs. median	ABGSCe	vs. median
Historical consensus EV	/Sales				
Last year	0.7x	0.7x	4%	0.6x	-10%
Current year	0.6x	0.7x	3%	0.7x	6%
Current year + 1	0.6x	0.6x	0%	0.6x	2%
Current year + 2	0.5x	0.5x	0%	0.5x	1%
Historical consensus EV	/EBITA				
Last year	12x	11x	-11%	10x	-16%
Current year	11x	11x	9%	14x	28%
Current year + 1	8x	9x	4%	9x	2%
Current year + 2	7x	8x	8%	7x	3%
Historical consensus P/E	.				
Last year	15x	12x	-21%	11x	-29%
Current year	13x	14x	10%	18x	43%
Current year + 1	10x	9x	-4%	9x	-5%
Current year + 2	9x	9x	-2%	8x	-7%

Source: ABG Sundal Collier Estimates, FactSet Estimates

Historical consensus EV/EBITA



Historical consensus P/E



Source: ABG Sundal Collier Estimates, FactSet Estimates

Source: ABG Sundal Collier Estimates, FactSet Estimates

Organic DCF

Assumptions														
Discount rate 9.6% Per	petual growth rate	1.6% Ca	ash/Sales req	uirement	1.0%									
Period	Q4'25	Q4'25	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2044	Exit
Sales		614	2,437	2,559	2,610	2,662	2,715	2,770	2,825	2,881	2,939	2,998	3,569	
growth		15.7%	12.6%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.6%	
Net income		22	106	119	121	126	129	132	135	138	141	144	178	
margin		3.6%	4.3%	4.7%	4.7%	4.7%	4.8%	4.8%	4.8%	4.8%	4.8%	4.8%	5.0%	
Operating cash flow		72	174	187	207	212	216	221	226	231	236	241	295	
Capital expenditures		(12)	(49)	(51)	(52)	(53)	(54)	(55)	(56)	(58)	(59)	(60)	(71)	
FCF		59	126	136	155	159	162	166	169	173	177	181	224	
Amortisation of lease liabilities		(8)	(31)	(34)	(36)	(39)	(41)	(43)	(45)	(47)	(48)	(50)	(63)	
Lease adj. FCF		52	94	102	118	120	121	123	124	126	129	131	161	
FCF/Net income lease adj.		233.2%	89.3%	85.5%	97.4%	95.3%	93.9%	92.9%	92.2%	91.7%	91.3%	91.1%	90.5%	
Other investing cash flow		-	-	-	-	-	-	-	-	-	-	_	-	
Other financial activities ex. dividends		-	-	-	-	-	-	-	-	-	-	-	-	
Net cash flow ex. dividends		52	94	102	118	120	121	123	124	126	129	131	161	
Decrease (increase) in cash balance re	quirement 83	-	(3)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	
Net cash flow to equity	83	52	92	101	118	120	121	122	124	126	128	131	161	2,036
Shares outstanding	23	23	23	23	23	23	23	23	23	23	23	23	23	23
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Diluted net cash flow to common	83	52	92	101	118	120	121	122	124	126	128	131	161	2,036

M&A DCF

Additional assumptions														
Lease adj. ND/EBITDA target Cost of debt	1.8x 6.7% Acquisition EV/ 6.7%	EBITA multipl	е		cquisition EBI cquisition leas		ГА		equisition leas	se adj. FCF/El e adj. FCF	BITA	60% 32%		
Period	Q4'25	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2044	Exit
Organic net sales		2,164	2,437	2,559	2,610	2,662	2,715	2,770	2,825	2,881	2,939	2,998	3,569	
Organic EBITDA		198	259	277	285	293	299	304	311	317	324	330	396	
Organic lease amortisation		(31)	(31)	(34)	(36)	(39)	(41)	(43)	(45)	(47)	(48)	(50)	(63)	
Organic lease adj. EBITDA		166	228	243	248	254	258	262	266	271	275	281	333	
Organic lease adj. D/EBITA		53.5%	38.4%	33.5%	30.8%	28.9%	28.0%	27.4%	27.0%	26.7%	26.5%	26.3%	25.9%	
Organic EBITA		108	165	182	190	197	201	205	209	214	218	222	264	
Organic EBITA growth rate		-13.4%	52.3%	10.6%	4.0%	4.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.6%	
Organic lease adj. FCF		78	94	102	118	120	121	123	124	126	129	131	161	
Organic lease adj. FCF/EBITA		71.7%	57.2%	56.0%	62.4%	61.1%	60.3%	59.7%	59.4%	59.2%	59.1%	59.1%	60.9%	
Organic dividends		(22)	(16)	(32)	(36)	(36)	(38)	(39)	(40)	(40)	(41)	(42)	(52)	
Organic dividends/lease adj. FCF		-28.6%	-17.1%	-31.0%	-30.3%	-30.3%	-31.3%	-31.6%	-31.8%	-32.0%	-32.1%	-32.2%	-32.6%	
Organic IB debt excl. leasing	375	375	375	375	375	375	375	375	375	375	375	375	375	
Organic cash	104	104	182	253	335	419	503	586	671	757	844	933	1,817	
Organic lease adj. ND/EBITDA		1.6x	0.8x	0.5x	0.2x	-0.2x	-0.5x	-0.8x	-1.1x	-1.4x	-1.7x	-2.0x	-4.3x	
Net debt target		291	470	553	615	688	758	837	925	1,022	1,128	1,245	2,973	
Cash reserve target	22	22	30	35	40	45	50	56	63	70	78	87	215	
Debt target		313	500	588	655	733	809	894	988	1,091	1,206	1,332	3,188	
Net debt	353	318	470	553	615	688	758	837	925	1,022	1,128	1,245	2,973	
Cash	22	57	30	35	40	45	50	56	63	70	78	87	215	
Debt	375	375	500	588	655	733	809	894	988	1,091	1,206	1,332	3,188	
Dividends		17	34	39	48	52	56	61	67	73	79	87	198	
M&A headroom		-	223	165	164	182	190	208	228	250	274	301	677	
Cash used		-	98	77	96	105	113	123	134	146	160	175	400	
Debt used		-	125	88	67	77	76	85	94	104	115	126	278	
Acquired EBITA organic growth rate		9.1%	9.1%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	1.6%	
Total acquired EBITA		-	32	57	82	109	139	171	207	247	291	340	1,077	
Total acquired lease adj. FCF		-	11	20	30	41	54	68	83	100	118	139	456	5,783
Net cash flow to equity	83	52	(1)	39	48	52	56	61	67	73	79	87	198	7,819
Post M&A lease adj. ND/EBITDA		1.9x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.8x	1.7x	
Shares outstanding	23	23	23	23	23	23	23	23	23	23	23	23	23	23
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Dijuted net cash flow to common	83	52	(1)	39	48	52	56	61	67	73	79	87	198	7,819

Source: ABG Sundal Collier Estimates

Organic DCF sensitivity table

(SEK/sl	are)			Discount rate		
		13.5%	11.6%	9.6%	9.1%	8.6%
Perpet	ual -1.4%	45	53	64	68	72
grow	th 0.1%	46	54	65	69	73
rate	1.6%	46	54	67	71	76
	3.5%	46	55	70	75	81
	5.4%	47	57	76	83	0.3

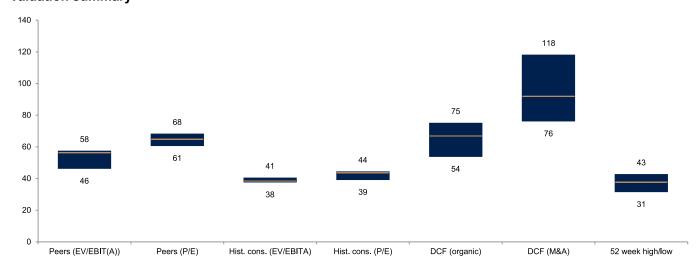
Source: ABG Sundal Collier Estimates

M&A DCF sensitivity table

(SEK/share)		Cost of debt										
		9.0%	7.8%	6.7%	5.3%	4.0%						
Acquisition	8.0x	65	70	75	81	88						
EV/EBITA	7.5x	70	76	82	89	98						
multiple	7.0x	78	85	92	101	111						
	6.5x	88	97	106	118	132						
	6.04	102	115	120	115	161						

Source: ABG Sundal Collier Estimates

Valuation summary



Implied fair valuation multiples

Implied fair valuation multiples											
2025e	EV/Sales	EV/EBITA	P/E								
Peers (EV/EBIT(A))	0.8x	14x	18x								
Peers (P/E)	0.9x	16x	22x								
Hist. cons. (EV/EBITA)	0.6x	11x	13x								
Hist. cons. (P/E)	0.7x	12x	14x								
DCF (organic)	0.9x	16x	23x								
DCF (M&A)	1.2x	21x	31x								
Median	0.8x	15x	20x								
52 week average	0.6x	11x	13x								

Income Statement (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Sales	740	980	1,059	1,003	1,921	2,195	2,150	2,164	2,437	2,559
COGS	-457	-588	-629	-572	-1,186	-1,313	-1,220	-1,213	-1,365	-1,428
Gross profit	283	392	430	431	735	883	930	950	1,072	1,130
Other operating items	-234	-322	-358	-362	-565	-639	-718	-753	-813	-853
EBITDA	49	70	72	69	170	244	212	198	259	277
Depreciation and amortisation	-6	-12	-16	-16	-79	-81	-87	-89	-94	-95
of which leasing depreciation	0	0	0	0	-36	-36	-36	-36	-35	-37
EBITA	43	58	56	53	91	162	125	108	165	182
EO Items	0	-0	-0	0	0	-5	-10	-14	0	0
Impairment and PPA amortisation	-2	-3	-9	-8	-3	-3	-3	-3	-3	-3
EBIT	41	55	48	44	87	159	122	105	162	179
Net financial items	-4	-7	-9	-5	-24	-43	-30	-33	-28	-28
Pretax profit	37	48	38	0	63	116	92	72	134	151
Tax	-7	-11	-11	-9	-14	-20	-19	-18	-28	-32
Net profit	30	37	27	-9	50	96	73	54	106	119
Minority interest	-0	-0	0	-0	7	-1	-1	-0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
Net profit to shareholders	30	37	27	-9	56	95	73	53	106	119
EPS	2.04	2.54	1.73	-0.49	2.91	4.47	3.27	2.37	4.63	5.23
EPS adj.	2.20	2.76	2.29	-0.03	3.07	4.76	3.57	2.99	4.75	5.35
Total extraordinary items after tax	0	-0	-0	0	0	-3	-8	-11	1	1
Leasing payments	0	0	0	0	-39	-44	-48	-42	-39	-42
Tax rate (%)	18.9	22.0	28.7	3,634.0	21.7	17.3	20.4	25.6	21.0	21.0
Gross margin (%)	38.2	40.0	40.6	43.0	38.3	40.2	43.2	43.9	44.0	44.2
EBITDA margin (%)	6.6	7.1	6.8	6.9	8.8	11.1	9.8	9.1	10.6	10.8
EBITA margin (%)	5.8	5.9	5.3	5.2	4.7	7.4	5.8	5.0	6.8	7.1
EBIT margin (%)	5.5	5.6	4.5	4.4	4.6	7.2	5.7	4.9	6.6	7.0
Pre-tax margin (%)	5.0	4.9	3.6	0.0	3.3	5.3	4.3	3.3	5.5	5.9
Net margin (%)	4.1	3.8	2.6	-0.9	2.6	4.4	3.4	2.5	4.3	4.7
Growth Rates y-o-y		-	-	-			0.7			
Sales growth (%)	3.7	32.5	8.1	-5.3	91.5	14.3	-2.1	0.6	12.6	5.0
EBITDA growth (%)	31.9	43.2	3.6	-4.9	146.6	43.4	-13.2	-6.5	31.1	6.9
EBITA growth (%)	26.6	33.2	-2.5	-6.2	72.1	79.2	-23.0	-13.4	52.3	10.6
EBIT growth (%)	37.5	33.4	-13.0	-0.2 -7.0	97.7	81.8	-23.5	-13. 4 -13.7	53.9	10.8
Net profit growth (%)	51.7	24.5	-13.0 -27.5	-132.7	-658.8	93.2	-23.7	-26.6	96.8	13.0
EPS growth (%)	48.8	24.1	-31.8	-132.7 nm	nm	53.7	-26.8	-20.6	95.6	13.0
	-	27.1	-51.0	-	- 11111	- 33.7	-20.0	-27.0	30.0	75.0
Profitability	31.7	29.6	13.3	-3.3	16.3	- 18.5	11.4	7.8	14.1	14.3
ROE (%)	31.1 34.1	32.2	13.3 17.5	-3.3 -0.2	10.3 17.2	16.5 19.8	13.2	7.8 9.8	14.1 14.5	14.3 14.6
ROE adj. (%)	18.3	32.2 22.4	17.3 17.4	-0.2 2.1	17.2		11.0		14.5 12.1	12.5
ROCE (%)						14.8		8.9		
ROCE adj. (%)	19.3	23.7	20.6	4.5	12.8	15.5	12.1	10.3	12.3	12.7
ROIC (%)	15.7	18.3	15.7	-558.7	10.0	12.7	8.8	6.8	10.8	11.6
ROIC adj. (%)	15.7	18.4	15.8	-558.7	10.0	13.1	9.5	7.7	10.8	11.6
Adj. earnings numbers	- 42	-	- F6	-	- 01	167	405	100	165	400
EBITA adj.	43	58	56	53	91	167	135	123	165	182
EBITA adj. margin (%)	5.8	5.9	5.3	5.2	4.7	7.6	6.3	5.7	6.8	7.1
EBIT adj.	43	58	56	53	87	163	131	119	162	179
EBIT adj. margin (%)	5.8	5.9	5.3	5.2	4.6	7.4	6.1	5.5	6.6	7.0
Source: ABG Sundal Collier, Company I										
Cash Flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e

Cash Flow (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e	
EBITDA	49	70	72	69	170	244	212	198	259	277	
Net financial items	-4	-7	-9	-5	-24	-43	-30	-33	-28	-28	
Paid tax	-4	-9	-11	-11	-3	-29	-22	-23	-28	-32	
Non-cash items	-0	-2	-3	8	3	-1	-10	-2	0	0	
Cash flow before change in WC	41	52	48	61	145	170	149	141	203	218	
Change in working capital	1	33	35	-71	-193	-32	-142	8	-29	-30	
Operating cash flow	41	86	83	-9	-48	138	7	149	174	187	
Capex tangible fixed assets	-11	-9	-26	-17	-20	-21	-29	-30	-30	-32	
Capex intangible fixed assets	0	0	0	0	-5	-24	-15	-10	-18	-19	
Acquisitions and Disposals	-52	-19	-35	0	-19	0	-6	-81	0	0	
Free cash flow	-22	58	22	-26	-92	93	-43	29	126	136	
Dividend paid	0	-7	0	0	-5	0	-16	-22	-16	-32	
Share issues and buybacks	2	0	103	0	0	96	0	23	0	0	
Leasing liability amortisation	0	0	0	0	-35	-36	-38	-31	-31	-34	

Balance Sheet (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Goodwill	7	10	33	25	179	178	216	220	220	220
Other intangible assets	2	1	3	4	106	103	102	103	99	97
Tangible fixed assets	36	39	64	79	87	81	105	131	121	113
Right-of-use asset	0	0	0	0	225	250	236	208	222	236
Total other fixed assets	6	7	7	38	23	24	26	27	27	27
Fixed assets	51	57	107	145	619	636	685	689	689	693
Inventories	241	251	211	326	642	620	558	574	609	640
Receivables	174	156	148	191	288	264	397	411	439	461
Other current assets	16	12	11	18	16	5	36	23	24	26
Cash and liquid assets	0	1	44	0	15	42	39	104	182	253
Total assets	482	477 141	523	681	1,580 423	1,567 603	1,715	1,801 705	1,943 794	2,072 882
Shareholders equity	110 1	141	269 1	265 1	423 1	2	667 2	705	794	3
Minority Total equity	111	142	270	265	424	605	670	707	797	884
Long-term debt	33	30	26	4 7	195	85	76	94	94	94
Pension debt	0	0	0	0	7	6	70	6	6	6
Leasing liability	0	0	0	0	220	244	233	208	225	243
Total other long-term liabilities	52	46	42	24	41	23	66	67	67	67
Short-term debt	107	69	17	84	198	186	231	281	281	281
Accounts payable	107	97	86	166	344	254	226	248	268	281
Other current liabilities	72	92	81	93	152	165	206	192	206	216
Total liabilities and equity	482	477	523	681	1,580	1,567	1,715	1,801	1,943	2,072
Net IB debt	140	98	-1	131	604	478	508	484	423	370
Net IB debt excl. pension debt	140	98	-1	131	597	473	502	478	417	364
Net IB debt excl. leasing	140	98	-1	131	385	235	275	276	198	128
Capital employed	251	241	313	397	1,043	1,125	1,217	1,295	1,402	1,507
Capital invested	251	240	269	397	1,029	1,083	1,178	1,191	1,220	1,255
Working capital	252	229	203	276	450	470	559	569	598	628
EV breakdown	-	-	-	-	-	-	-	-	-	-
Market cap. diluted (m)	629	629	771	775	867	947	948	976	976	976
Net IB debt adj.	140	98	-1	131	604	478	508	484	423	370
Market value of minority	1	1	1	1	1	2	2	3	3	3
Reversal of shares and participations	-0	-0	-5	-0	-1	-1	-0	-0	-0	-0
EV	769	727	766	907	1,472	1,426	1,459	1,463	1,402	1,349
Total assets turnover (%)	170.6	204.5	212.0	166.7	169.9	139.5	131.0	123.1	130.1	127.4
Working capital/sales (%)	29.9	24.5	20.4	23.9	18.9	21.0	23.9	26.1	23.9	24.0
Financial risk and debt service		-			-		-			
Net debt/equity (%)	126.4	68.7	-0.2	49.5	142.4	79.0	75.9	68.4	53.1	41.9
Net debt / market cap (%)	22.3	15.5	-0.1	17.0	69.7	50.5	53.6	49.6	43.3	37.9
Equity ratio (%)	23.1	29.8	51.6	39.0	26.9	38.6	39.1	39.3	41.0	42.7
Net IB debt adj. / equity (%)	126.4	68.7	-0.2	49.5	142.4	79.0	75.9	68.4	53.1	41.9
Current ratio	1.51	1.62	2.24	1.56	1.39	1.54	1.55	1.54	1.66	1.77
EBITDA/net interest	12.3	10.5	7.6	13.8	7.9	5.7	6.2	5.5	9.3	10.0
Net IB debt/EBITDA (x)	2.9	1.4	-0.0	1.9	3.6	2.0	2.4	2.4	1.6	1.3
Net IB debt/EBITDA lease adj. (x)	2.9	1.4	-0.0	1.9	2.9	1.2	1.6	1.6	0.9	0.5
Interest coverage	10.3	8.2	5.6	7.6	3.7	3.7	3.5	2.8	5.7	6.1
Source: ABG Sundal Collier, Company	Data									
Share Data (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Actual shares outstanding	15	15	18	18	20	22	22	23	23	23
Actual shares outstanding (avg)	15	15	16	18	19	21	22	23	23	23
All additional shares	0	0	3	0	2	2	0	1	0	0
Actual dividend per share	0.50	0.00	0.00	0.30	0.00	0.70	1.00	0.70	1.39	1.57
Source: ABG Sundal Collier, Company										
		00.10	0000	0004	0000	0000	0004	000=	0000	0007
Valuation and Ratios (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Shares outstanding adj.	15	15	18	18	20	22	22	23	23	23
Diluted shares adj.	15	15	18	18	20	22	22	23	23	23
EPS	2.04	2.54	1.73	-0.49	2.91	4.47	3.27	2.37	4.63	5.23
Dividend per share	0.50	0.00	0.00	0.30	0.00	0.70	1.00	0.70	1.39	1.57
EPS adj.	2.20	2.76	2.29	-0.03	3.07	4.76	3.57	2.99	4.75	5.35
BVPS	7.51	9.62	14.93	14.62	20.88	27.25	30.12	30.88	34.81	38.65
BVPS adj.	6.91 0.56	8.87 6.65	12.90	13.05	6.84	14.56 21.60	15.77	16.71	20.79 18.55	24.74 16.23
Net IB debt/share	9.56	6.65	-0.03	7.26	29.82	∠1.00	22.94	21.21	18.55	10.23

Inission

Valuation and Ratios (SEKm)	2018	2019	2020	2021	2022	2023	2024	2025e	2026e	2027e
Share price	42.80	42.80	42.80	42.80	42.80	42.80	42.80	42.80	42.80	42.80
Market cap. (m)	629	629	771	775	867	947	948	976	976	976
Valuation	-	-	-	-	-	-	-	-	-	-
P/E (x)	20.9	16.9	24.7	nm	14.7	9.6	13.1	18.1	9.2	8.2
EV/sales (x)	1.0	0.7	0.7	0.9	8.0	0.6	0.7	0.7	0.6	0.5
EV/EBITDA (x)	15.8	10.4	10.6	13.2	8.7	5.9	6.9	7.4	5.4	4.9
EV/EBITA (x)	17.8	12.6	13.6	17.2	16.2	8.8	11.7	13.5	8.5	7.4
EV/EBIT (x)	18.8	13.3	16.1	20.5	16.8	9.0	12.0	13.9	8.7	7.5
Dividend yield (%)	1.2	0.0	0.0	0.7	0.0	1.6	2.3	1.6	3.2	3.7
FCF yield (%)	-3.5	9.3	3.3	-3.4	-11.1	10.2	-4.5	3.0	12.9	13.9
Le. adj. FCF yld. (%)	-3.5	9.3	3.3	-3.4	-15.3	6.3	-8.5	-0.3	9.7	10.5
P/BVPS (x)	5.70	4.45	2.87	2.93	2.05	1.57	1.42	1.39	1.23	1.11
P/BVPS adj. (x)	6.19	4.82	3.32	3.28	6.25	2.94	2.71	2.56	2.06	1.73
P/E adj. (x)	19.5	15.5	18.7	nm	13.9	9.0	12.0	14.3	9.0	8.0
EV/EBITA adj. (x)	17.8	12.5	13.6	17.2	16.2	8.5	10.8	11.9	8.5	7.4
EV/EBIT adj. (x)	17.8	12.5	13.6	17.2	16.8	8.7	11.1	12.3	8.7	7.5
EV/CE (x)	3.1	3.0	2.4	2.3	1.4	1.3	1.2	1.1	1.0	0.9
Investment ratios	-	-	-	-	-	-	-	-	-	-
Capex/sales (%)	1.5	0.9	2.4	1.7	1.3	2.0	2.0	1.8	2.0	2.0
Capex/depreciation	2.0	0.7	1.6	1.0	0.6	1.0	0.9	0.8	0.8	0.9

Source: ABG Sundal Collier, Company Data

Analyst Certification

We, ABGSC Capital Goods Research, Henric Hintze and Adrian Gilani, analyst(s) with ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier AB and/or ABG Sundal Collier Limited (hereinafter collectively referred to as "ABG Sundal Collier"), and the author(s) of this report, certify that not withstanding the existence of any such potential conflicts of interests referred to below, the views expressed in this report accurately reflect my/our personal view about the companies and securities covered in this report. I/We further certify that I/We has/have not been, nor am/are or will be, receiving direct or indirect compensation related to the specific recommendations or views contained in this report.

This report is produced by ABG Sundal Collier, which may cover companies either in accordance with legal requirements designed to promote the independence of investment research ("independent research") or as commissioned research. Commissioned research is paid for by the subject company. As such, commissioned research is deemed to constitute an acceptable minor non-monetary benefit (i.e., not investment research) as defined in MiFID II.

Analyst valuation methods

ABG Sundal Collier analysts may publish valuation ranges for stocks covered under Company Sponsored Research. These valuation ranges rely on various valuation methods. One of the most frequently used methods is the valuation of a company by calculation of that company's discounted cash flow (DCF). Another valuation method is the analysis of a company's return on capital employed relative to its cost of capital. Finally, the analysts may analyse various valuation multiples (e.g. the P/E multiples and the EV/EBITDA multiples) relative to global industry peers. In special cases, particularly for property companies and investment companies, the ratio of price to net asset value is considered. Valuation ranges may be changed when earnings and cash flow forecasts are changed. They may also be changed when the underlying value of a company's assets changes (in the cases of investment companies, property companies or insurance companies) or when factors impacting the required rate of return change.

Expected updates

ABGSC has no fixed schedule for updating its research reports. Unless expressly stated otherwise, ABGSC expects (but does not undertake) to issue updates when considered necessary by the research department, for example following the publication of new figures or forecasts by a company or in the event of any material news on a company or its industry.

Important Company Specific Disclosure

The following disclosures relate to the relationship between ABG Sundal Collier and its affiliates and the companies covered by ABG Sundal Collier referred to in this research report.

Unless disclosed in this section, ABG Sundal Collier has no required regulatory disclosures to make in relation to an ownership position for the analyst(s) and members of the analyst's household, ownership by ABG Sundal Collier, ownership in ABG Sundal Collier by the company(ies) to whom the report(s) refer(s) to, market making, managed or co-managed public offerings, compensation for provision of certain services, directorship of the analyst, or a member of the analyst's household, or in relation to any contractual obligations to the issuance of this research report.

ABG Sundal Collier has undertaken a contractual obligation to issue this report and receives predetermined compensation from the company covered in this report.

ABG Sundal Collier is not aware of any other actual, material conflicts of interest of the analyst or ABG Sundal Collier of which the analyst knows or has reason to know at the time of the publication of this report.

Production of report: 11/7/2025 16:16.

All prices are as of market close on 6 November, 2025 unless otherwise noted.

Disclaimer

This report has been prepared by ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier AB and/or ABG Sundal Collier Limited and any of their directors, officers, representatives and employees (hereinafter collectively referred to as "ABG Sundal Collier"). This report is not a product of any other affiliated or associated companies of any of the above entities.

This report is provided solely for the information and use of professional investors, who are expected to make their own investment decisions without undue reliance on this report. The information contained herein does not apply to, and should not be relied upon by, retail clients. This report is for distribution only under such circumstances as may be permitted by applicable law. Research reports prepared by ABG Sundal Collier are for information purposes only. The recommendation(s) in this report is (are) has/ have no regard to specific investment objectives and the financial situation or needs of any specific recipient. ABG Sundal Collier and/or its affiliates accepts no liability whatsoever for any losses arising from any use of this report or its contents. This report is not to be used or considered as an offer to sell, or a solicitation of an offer to buy. The information herein has been obtained from, and any opinions herein are based upon, sources believed reliable, but ABG Sundal Collier and/or its affiliates make no representation as to its accuracy or completeness and it should not be relied upon as such. All opinions and estimates herein

Inission

reflect the judgment of ABG Sundal Collier on the date of this report and are subject to change without notice. Past performance is not indicative of future results.

The compensation of our research analysts is determined exclusively by research management and senior management, but not including investment banking management. Compensation is not based on specific investment banking revenues, however, it is determined from the profitability of the ABG Sundal Collier group, which includes earnings from investment banking operations and other business. Investors should assume that ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge and/or ABG Sundal Collier AB is seeking or will seek investment banking or other business relationships with the companies in this report.

The research analyst(s) responsible for the preparation of this report may interact with trading desk and sales personnel and other departments for the purpose of gathering, synthesizing and interpreting market information. From time to time, ABG Sundal Collier and/or its affiliates and any shareholders, directors, officers, or employees thereof may (I) have a position in, or otherwise be interested in, any securities directly or indirectly connected to the subject of this report, or (II) perform investment banking or other services for, or solicit investment banking or other services from, a company mentioned in this report. ABG Sundal Collier and/or its affiliates rely on information barriers to control the flow of information contained in one or more areas of ABG Sundal Collier, into other areas, units, groups or affiliates of ABG Sundal Collier.

Norway: ABG Sundal Collier ASA is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet)

Denmark: ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet) and the Danish Financial Supervisory Authority (Finanstilsynet)

Sweden: ABG Sundal Collier AB is regulated by the Swedish Financial Supervisory Authority (Finansinspektionen)

UK: This report is a communication made, or approved for communication in the UK, by ABG Sundal Collier Limited, authorised and regulated by the Financial Conduct Authority in the conduct of its business.

US: This report is being distributed in the United States (U.S.) in accordance with FINRA Rule 1220 by ABG Sundal Collier Inc., an SEC registered broker-dealer and a FINRA/SIPC member which accepts responsibility for its content and its compliance with FINRA Rule 2241. Research reports distributed in the U.S. are intended solely for "major U.S. institutional investors," and "U.S. institutional investors" as defined under Rule 15a-6 of the Securities Exchange Act of 1934 and any related interpretive guidance and no-action letters issued by the Staff of the U.S. Securities and Exchange Commission ("SEC") collectively ("SEC Rule 15a-6"). Each major U.S. institutional investor and U.S. institutional investor that receives a copy of this research report, by its acceptance of such report, represents that it agrees that it will not distribute this research report to any other person. This communication is only intended for major U.S. institutional investors and U.S. institutional investors. Any person which is not a major U.S. institutional investor, or a U.S. institutional investor as covered by SEC Rule 15a-6 must not rely on this communication. The delivery of this research report to any person in the U.S. is not a recommendation to effect any transactions in the securities discussed herein, or an endorsement of any opinion expressed herein. Any major U.S. institutional investor or U.S. institutional investor receiving this report which wishes to effect transactions in any securities referred to herein should contact ABG Sundal Collier Inc., not its affiliates. Further information on the securities referred to herein may be obtained from ABG Sundal Collier Inc., on request.

Singapore: This report is distributed in Singapore by ABG Sundal Collier Pte. Ltd, which is not licensed under the Financial Advisors Act (Chapter 110 of Singapore). In Singapore, this report may only be distributed to institutional investors as defined in Section 4A(1)(c) of the Securities and Futures Act (Chapter 289 of Singapore) ("SFA"), and should not be circulated to any other person in Singapore.

Canada: This report is being distributed by ABG Sundal Collier ASA in Canada pursuant to section 8.25 of National Instrument 31-103 or an equivalent provision and has not been tailored to the needs of any specific investor in Canada. The information contained in this report is not, and under no circumstances is to be construed as, a prospectus, an advertisement, a public offering or an offer to sell the securities described herein, in Canada or any province or territory thereof. No securities commission or similar regulatory authority in Canada has reviewed or considered this report, the information contained herein or the merits of the securities described herein and any representation to the contrary is an offence. Under no circumstances is this report to be construed as an offer to sell such securities or as a solicitation of an offer to buy such securities in any jurisdiction of Canada. Any offer or sale of the securities described herein in Canada may only be made in accordance with applicable securities laws and only by a dealer properly registered under such securities laws, or alternatively, pursuant to an applicable dealer registration exemption, in the Canadian jurisdiction in which such offer or sale is made.

This report may not be reproduced, distributed, or published by any recipient for any purpose whatsoever without the prior written express permission of ABG Sundal Collier.

Additional information available upon request. If reference is made in this report to other companies and ABG Sundal Collier provides research coverage for those companies, details regarding disclosures may be found on our website www.abgsc.com.

© Copyright 2025 ABG Sundal Collier ASA

Norway

Ruseløkkveien 26, 8th floor 0251 Oslo Norway Tel: +47 22 01 60 00

Fax: +47 22 01 60 60

Denmark

Forbindelsesvej 12, 2100 Copenhagen Denmark Tel: +45 35 46 61 00

Fax: +45 35 46 61 10

Sweden

Regeringsgatan 25, 8th floor 111 53 Stockholm

Sweden

Tel: +46 8 566 286 00 Fax: +46 8 566 286 01

United Kingdom

10 Paternoster Row, 5th floor London EC4M 7EJ

Tel: +44 20 7905 5600 Fax: +44 20 7905 5601

USA

140 Broadway, Suite 4604 New York, NY 10005 USA

Tel. +1 212 605 3800 Fax. +1 212 605 3801

Singapore 10 Collyer Quay Ocean Financial Center #40-07, Singapore 049315 Tel +65 6808 6082

Germany

Schillerstrasse 2, 5. OG 60313 Frankfurt Germany Tel +49 69 96 86 96 0 Fax +49 69 96 86 96 99

Switzerland

ABG Sundal Collier AG Representative Office Schwanenplatz 4 6004 Lucerne Switzerland Tel +41 79 502 33 39