

Infrea

Road tripping with Netel

- The merger in focus for now
- Three announced orders in the quarter
- Infrea's share price pegged to Netel's

Merger with Netel

The main event in the quarter is the merger between Infrea and Netel, as we wrote about in our Fast Comment ([Infrea and Netel to merger](#)). Completion is conditional on approval at extraordinary general meetings in August '26, competition clearance, and Netel's rights issue of ~SEK 127m, with registration at the Swedish Companies Registration Office expected in Q4'26. A prospectus with more detail on the combined company will be published in July '26. The combined entity will have revenues of ~SEK 5bn and is expected to generate annual cost synergies of ~SEK 50m within 12–24 months, with Infrea's CEO Martin Reinholdsson as new CEO. The merger diversifies the portfolio, lowers the risk, and lets the company leverage its greater scale. Infrea's management has a proven track record of turning around infrastructure companies, from Infrea in '23, key for Netel given its current state.

Focus in the quarter

During the quarter, Infrea has announced three order wins, one of which contains several contracts, for an amount of SEK 360m. It is positive to see Infrea being able to take on larger contracts, leveraging the scale of the group. For estimates, we lower '26e sales by 1% and '26e EBITA by SEK 3m as we believe Q2'26 will have a tough comp in Paving Services. We now forecast '26 adj. EBITA of SEK 53m (SEK 49m '25), accelerating to SEK 65m in 2027e, as margins rise from 2.2% in '25 to 3.0% in '27e.

Infrea is pegged to Netel

For now, Infrea's share price is pegged to Netel's, and we have therefore removed our fair value range. The merger's exchange ratio is 17 new Netel shares for every 4 Infrea shares, i.e., 4.25 Netel shares per Infrea share. Netel closed today at SEK 3.31 per share, implying a value of SEK 14.07 per Infrea share. Netel reports on 10 July and currently has no analyst consensus.

Analyst(s): julia.sundvall@abgsc.se, +46 8 566 294 99
 derek.laliberte@abgsc.se, +46 8 566 286 78

SEKm	2024	2025	2026e	2027e	2028e
Sales	2,078	2,189	2,087	2,148	2,193
EBITDA	121	131	122	138	149
EBITDA margin (%)	5.8	6.0	5.8	6.4	6.8
EBIT adj.	30	49	53	65	72
EBIT adj. margin (%)	1.4	2.2	2.5	3.0	3.3
Pretax profit	-5	12	47	61	69
EPS	-0.26	1.77	1.36	1.75	2.00
EPS adj.	0.50	1.98	1.36	1.75	2.00
Sales growth (%)	3.2	5.4	-4.7	2.9	2.1
EPS growth (%)	-32.1	nm	-23.4	29.4	14.3

Source: ABG Sundal Collier, Company Data

Reason: Preview of results

Commissioned research

Not rated

Services

Estimate changes (%)

	2026e	2027e	2028e
Sales	-0.5	-0.5	-0.5
EBIT	-5.6	-4.8	-4.5
EPS	-6.3	-5.3	-5.0

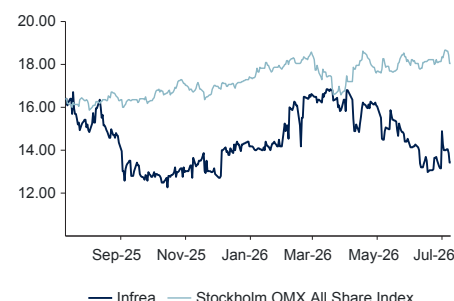
Source: ABG Sundal Collier

INFREA-SE/INFREA SS

Share price (SEK)	8/7/2026	13.45
MCap (SEKm)		421
MCap (EURm)		37
No. of shares (m)		30.1
Free float (%)		59.4
Av. daily volume (k)		5

Next event Q2 report 17 July 2026

Performance



	2026e	2027e	2028e
P/E (x)	9.9	7.7	6.7
P/E adj. (x)	9.9	7.7	6.7
P/BVPS (x)	0.56	0.53	0.51
EV/EBITDA (x)	3.0	2.5	2.1
EV/EBIT adj. (x)	7.0	5.3	4.3
EV/sales (x)	0.18	0.16	0.14
ROE adj. (%)	5.5	7.1	7.8
Dividend yield (%)	5.2	5.6	5.9
FCF yield (%)	31.9	28.3	30.6
Le. adj. FCF yld. (%)	17.6	12.9	14.1
Net IB debt/EBITDA (x)	-0.0	-0.2	-0.4
Le. adj. ND/EBITDA (x)	-1.2	-1.3	-1.6

Disclosures and analyst certifications are located on pages 8-9 of this report.

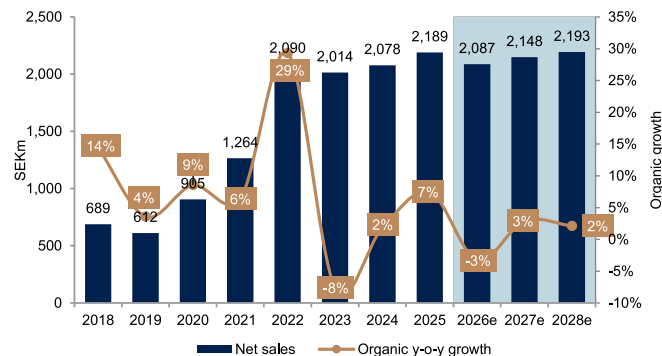
This research product is commissioned and paid for by the company covered in this report. As such, this report is deemed to constitute an acceptable minor non-monetary benefit (i.e. not investment research) as defined in MiFID II.

Company description

Infrea is an industrial group focused on maintaining and developing Sweden's infrastructure. With operations in land & construction (91% of sales in '23) and water & sewage (9%), Infrea manages and develops companies with local presence in a fragmented market. This is done through a decentralised model that focuses on subsidiaries serving both private and public clients.

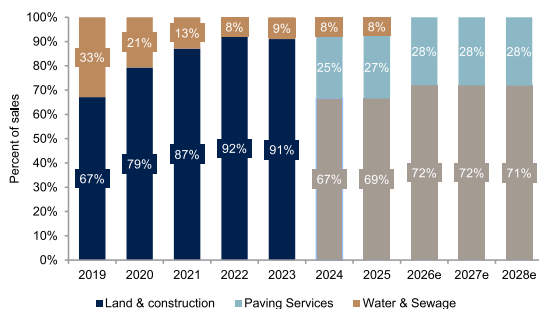
[Sustainability information](#)

Sales & organic growth



Source: ABG Sundal Collier, Company data.

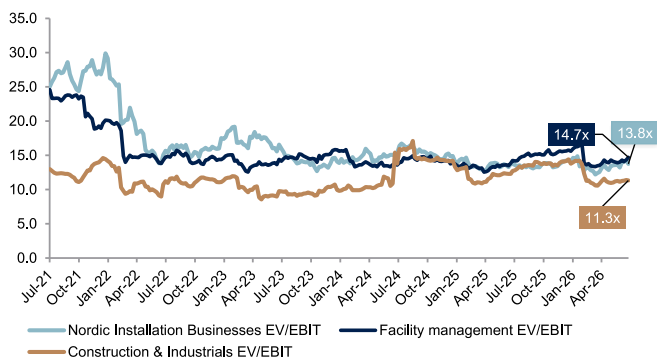
Sales split per segment



Source: ABG Sundal Collier, Company data.

Footnote: *From 2024 Land & Construction is divided into two segments; Paving Services and Land & Construction.

F12m EV/EBITA vs. peer groups

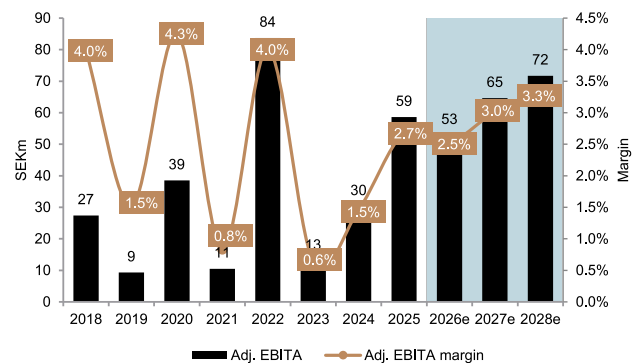


Source: ABG Sundal Collier, FactSet

Risks

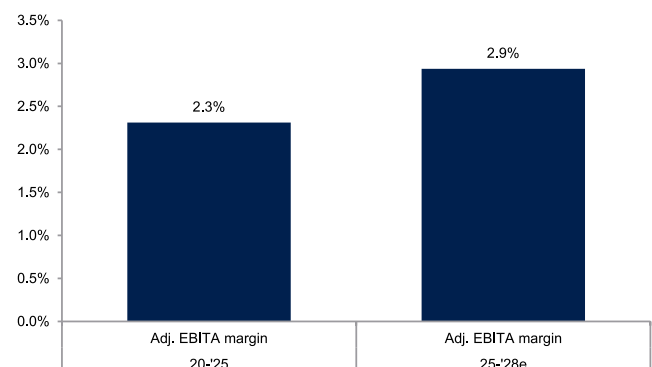
M&A execution, post-acquisition performance of acquired entities, working capital discipline, contract/price calculations on projects undertaken, cost inflation, increased price competition in bidding processes.

Adj. EBITA & margin



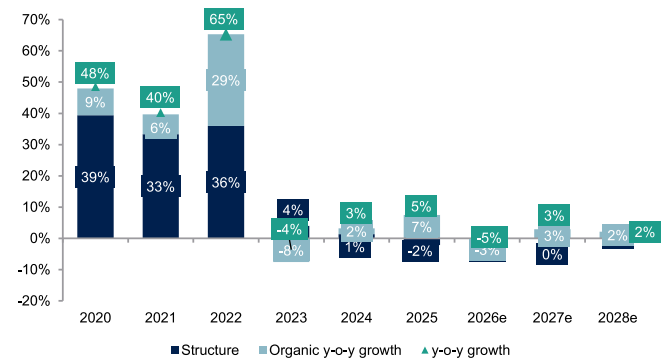
Source: ABG Sundal Collier, Company data.

Adj. EBITA margin



Source: ABG Sundal Collier, Company data

ABGSC sales growth breakdown



Source: ABG Sundal Collier, Company data

Estimate changes

Estimate changes

Estimate changes	Old			New			% change		
SEKm	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e
Net sales	2,098	2,159	2,205	2,087	2,148	2,193	-1%	-1%	-1%
Adj. EBITA	56	68	75	53	65	72	-6%	-5%	-5%
IAC	0	0	0	0	0	0			
EBITA	56	68	75	53	65	72	-6%	-5%	-5%
PPA amortisation	0	0	0	0	0	0			
EBIT	56	68	75	53	65	72	-6%	-5%	-5%
Net financials	-6	-4	-2	-6	-4	-2			
PTP	50	64	73	47	61	69	-6%	-5%	-5%
Taxes	-10	-13	-15	-10	-13	-14			
Net profit	40	51	58	37	48	55	-6%	-5%	-5%
Growth and margins	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e
Sales growth	-4%	3%	2%	-5%	3%	2%			
Organic	-3%	3%	2%	-3%	3%	2%			
FX	0%	0%	0%	0%	0%	0%			
Structure	-1%	0%	0%	-1%	0%	0%			
Adj. EBITA growth	-4%	21%	11%	-10%	22%	11%			
Adj. EBITA margin	2.7%	3.1%	3.4%	2.5%	3.0%	3.3%	-0.1%	-0.1%	-0.1%
EBITA margin	2.7%	3.1%	3.4%	2.5%	3.0%	3.3%	-0.1%	-0.1%	-0.1%
EBIT margin	2.7%	3.1%	3.4%	2.5%	3.0%	3.3%	-0.1%	-0.1%	-0.1%
Sales per segment	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e
Land & Construction*	1,504	1,545	1,576	1,504	1,545	1,576	0%	0%	0%
Paving services*	586	603	618	574	591	606	-2%	-2%	-2%
Central	8	11	11	8	11	11			
Group	2,098	2,159	2,205	2,087	2,148	2,193	-1%	-1%	-1%
Adj. EBITA per segment	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e
Land & Construction*	24	31	36	24	31	36	0%	0%	0%
Paving services*	34	37	39	31	34	36	-9%	-9%	-9%
Corporate	-2	0	0	-2	0	0			
Group	56	68	75	53	65	72	-6%	-5%	-5%
Margins per segment	2026e	2027e	2028e	2026e	2027e	2028e	2026e	2027e	2028e
Land & Construction*	1.6%	2.0%	2.3%	1.6%	2.0%	2.3%	0.0%	0.0%	0.0%
Paving services*	5.9%	6.2%	6.3%	5.4%	5.7%	5.9%	-0.4%	-0.4%	-0.4%
Group	2.7%	3.1%	3.4%	2.5%	3.0%	3.3%	-0.1%	-0.1%	-0.1%

Source: ABG Sundal Collier, Company data

Footnote: *Previously Land & Construction is divided into two segments; Paving Services and Land & Construction.

Financial overview

Financial overview

Quarterly estimates												
SEKm	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Net sales	319	587	533	640	411	636	531	612	319	607	511	650
Adj. EBITA	-44	18	22	34	-35	26	34	33	-48	24	36	42
IAC	0	0	0	0	-6	-3	-1	0	0	0	0	0
EBITA	-44	18	22	34	-41	23	33	33	-48	24	36	42
PPA amortisation	0	0	0	0	0	0	0	0	0	0	0	0
EBIT	-44	17	7	34	-44	23	33	23	-49	24	36	42
Net financials	-5	-5	-5	-4	-3	-4	-4	-3	-2	-2	-1	-1
PTP	-49	12	2	30	-47	19	29	21	-50	22	34	41
Taxes	10	-2	-4	-7	9	-4	-6	-7	10	-5	-7	-8
Net profit	-39	10	-2	23	-38	15	23	64	-40	18	27	32
Growth and margins	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Sales growth	7%	3%	1%	3%	29%	8%	0%	-4%	-22%	-5%	-4%	6%
Organic	0%	2%	1%	4%	29%	8%	0%	3%	-15%	-5%	-4%	6%
FX	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Structure	7%	1%	0%	0%	0%	0%	0%	-7%	-7%	0%	0%	0%
Adj. EBITA growth	-4%	14%	20%	39%	-20%	50%	54%	-3%	39%	-9%	6%	24%
Adj. EBITA margin	-13.6%	3.0%	4.1%	5.4%	-8.5%	4.1%	6.4%	5.5%	-15.2%	4.0%	7.0%	6.4%
EBITA margin	-13.6%	3.0%	4.1%	5.4%	-9.9%	3.6%	6.2%	5.5%	-15.2%	4.0%	7.0%	6.4%
EBIT margin	-13.7%	3.0%	1.3%	5.3%	-10.7%	3.6%	6.2%	3.8%	-15.2%	4.0%	7.0%	6.4%
Sales per segment	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Land & Construction	256	355	348	429	332	412	314	449	288	425	327	465
Asphalt	26	188	146	168	44	185	179	175	32	180	182	181
Corporate	-1	0	0	0	-2	-5	-4	-12	-1	2	2	5
Group	319	587	533	640	411	636	531	612	319	607	511	650
EBITA per segment	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Land & Construction	-13	-6	8	16	-5	0	10	11	-11	4	15	16
Asphalt	-30	20	11	17	-35	23	21	25	-35	20	21	25
Corporate	0	-1	0	-3	-1	-3	-2	-3	-2	0	0	0
Group	-44	18	22	34	-41	23	33	33	-48	24	36	42
Margins per segment	Q1'24	Q2'24	Q3'24	Q4'24	Q1'25	Q2'25	Q3'25	Q4'25	Q1'26	Q2'26e	Q3'26e	Q4'26e
Land & Construction	-5.0%	-1.7%	2.3%	3.7%	-1.4%	0.0%	3.3%	2.5%	-4.0%	1.0%	4.5%	3.5%
Asphalt	n.a.	10.6%	7.5%	10.2%	-78.9%	12.3%	11.5%	14.4%	-110.5%	11.0%	11.5%	14.0%
Group	-13.6%	3.0%	4.1%	5.4%	-9.9%	3.6%	6.2%	5.5%	-15.2%	4.0%	7.0%	6.4%

Source: ABG Sundal Collier, Company data

Income Statement (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Sales	612	905	1,264	2,090	2,014	2,078	2,189	2,087	2,148	2,193
COGS	-271	-464	-712	-1,343	-1,308	-1,373	-1,465	-1,396	-1,406	-1,428
Gross profit	341	441	552	747	706	705	724	691	741	765
Other operating items	-297	-343	-471	-582	-609	-584	-594	-569	-603	-616
EBITDA	44	98	82	165	97	121	131	122	138	149
Depreciation and amortisation	-34	-52	-61	-70	-85	-91	-82	-69	-73	-77
of which leasing depreciation	0	-18	-29	-35	-49	-59	-57	-45	-49	-53
EBITA	9	46	21	94	13	30	49	53	65	72
EO Items	0	0	0	0	0	0	0	0	0	0
Impairment and PPA amortisation	-1	-1	-1	-1	-0	-15	-14	0	0	0
EBIT	8	45	20	94	13	15	35	53	65	72
Net financial items	5	-9	-10	-13	-21	-20	-14	-6	-4	-2
Pretax profit	13	43	19	92	-8	-5	12	47	61	69
Tax	-6	5	-3	-13	1	-3	-9	-10	-13	-14
Net profit	7	48	16	79	-8	-8	3	37	48	55
Minority interest	0	0	0	0	0	0	0	0	0	0
Net profit discontinued	130	0	0	0	0	0	50	0	0	0
Net profit to shareholders	136	48	16	79	-8	-8	53	37	48	55
EPS	8.14	2.84	0.84	3.93	-0.39	-0.26	1.77	1.36	1.75	2.00
EPS adj.	8.17	2.44	0.45	3.51	-0.37	0.50	1.98	1.36	1.75	2.00
Total extraordinary items after tax	0	8	8	9	-0	0	-3	0	0	0
Leasing payments	0	-18	-29	-35	-49	-59	-57	-45	-49	-53
<i>Tax rate (%)</i>	<i>47.7</i>	<i>-10.7</i>	<i>16.0</i>	<i>13.8</i>	<i>7.1</i>	<i>-49.1</i>	<i>73.5</i>	<i>20.7</i>	<i>20.6</i>	<i>20.6</i>
<i>Gross margin (%)</i>	<i>55.7</i>	<i>48.7</i>	<i>43.7</i>	<i>35.7</i>	<i>35.1</i>	<i>33.9</i>	<i>33.1</i>	<i>33.1</i>	<i>34.5</i>	<i>34.9</i>
<i>EBITDA margin (%)</i>	<i>7.1</i>	<i>10.8</i>	<i>6.4</i>	<i>7.9</i>	<i>4.8</i>	<i>5.8</i>	<i>6.0</i>	<i>5.8</i>	<i>6.4</i>	<i>6.8</i>
<i>EBITA margin (%)</i>	<i>1.5</i>	<i>5.0</i>	<i>1.6</i>	<i>4.5</i>	<i>0.6</i>	<i>1.5</i>	<i>2.2</i>	<i>2.5</i>	<i>3.0</i>	<i>3.3</i>
<i>EBIT margin (%)</i>	<i>1.4</i>	<i>4.9</i>	<i>1.5</i>	<i>4.5</i>	<i>0.6</i>	<i>0.7</i>	<i>1.6</i>	<i>2.5</i>	<i>3.0</i>	<i>3.3</i>
<i>Pre-tax margin (%)</i>	<i>2.1</i>	<i>4.7</i>	<i>1.5</i>	<i>4.4</i>	<i>-0.4</i>	<i>-0.3</i>	<i>0.5</i>	<i>2.3</i>	<i>2.8</i>	<i>3.2</i>
<i>Net margin (%)</i>	<i>1.1</i>	<i>5.2</i>	<i>1.3</i>	<i>3.8</i>	<i>-0.4</i>	<i>-0.4</i>	<i>0.1</i>	<i>1.8</i>	<i>2.2</i>	<i>2.5</i>
Growth Rates y-o-y	-	-	-	-	-	-	-	-	-	-
<i>Sales growth (%)</i>	<i>-11.2</i>	<i>47.9</i>	<i>39.7</i>	<i>65.3</i>	<i>-3.6</i>	<i>3.2</i>	<i>5.4</i>	<i>-4.7</i>	<i>2.9</i>	<i>2.1</i>
<i>EBITDA growth (%)</i>	<i>-16.7</i>	<i>123.6</i>	<i>-16.4</i>	<i>102.0</i>	<i>-40.8</i>	<i>24.3</i>	<i>7.8</i>	<i>-6.5</i>	<i>12.8</i>	<i>8.0</i>
<i>EBITA growth (%)</i>	<i>-66.1</i>	<i>391.3</i>	<i>-54.9</i>	<i>357.8</i>	<i>-86.4</i>	<i>136.7</i>	<i>61.4</i>	<i>7.9</i>	<i>22.5</i>	<i>11.0</i>
<i>EBIT growth (%)</i>	<i>58.1</i>	<i>nm</i>	<i>-56.2</i>	<i>nm</i>	<i>-86.6</i>	<i>19.2</i>	<i>nm</i>	<i>49.9</i>	<i>22.5</i>	<i>11.0</i>
<i>Net profit growth (%)</i>	<i>-211.7</i>	<i>609.0</i>	<i>-65.7</i>	<i>384.0</i>	<i>-109.9</i>	<i>1.3</i>	<i>-139.2</i>	<i>1,103.1</i>	<i>29.4</i>	<i>14.3</i>
<i>EPS growth (%)</i>	<i>nm</i>	<i>-65.1</i>	<i>-70.3</i>	<i>nm</i>	<i>nm</i>	<i>-32.1</i>	<i>nm</i>	<i>-23.4</i>	<i>29.4</i>	<i>14.3</i>
Profitability	-	-	-	-	-	-	-	-	-	-
<i>ROE (%)</i>	<i>44.3</i>	<i>13.1</i>	<i>3.7</i>	<i>14.8</i>	<i>-1.4</i>	<i>-1.3</i>	<i>8.0</i>	<i>5.5</i>	<i>7.1</i>	<i>7.8</i>
<i>ROE adj. (%)</i>	<i>44.6</i>	<i>11.2</i>	<i>2.0</i>	<i>13.3</i>	<i>-1.3</i>	<i>1.2</i>	<i>10.5</i>	<i>5.5</i>	<i>7.1</i>	<i>7.8</i>
<i>ROCE (%)</i>	<i>2.7</i>	<i>7.6</i>	<i>4.0</i>	<i>11.7</i>	<i>1.3</i>	<i>1.5</i>	<i>2.7</i>	<i>6.1</i>	<i>7.8</i>	<i>8.6</i>
<i>ROCE adj. (%)</i>	<i>1.5</i>	<i>6.7</i>	<i>2.8</i>	<i>10.6</i>	<i>1.3</i>	<i>3.1</i>	<i>5.1</i>	<i>6.1</i>	<i>7.8</i>	<i>8.6</i>
<i>ROIC (%)</i>	<i>0.9</i>	<i>9.0</i>	<i>2.8</i>	<i>10.5</i>	<i>1.4</i>	<i>5.2</i>	<i>1.7</i>	<i>6.2</i>	<i>7.7</i>	<i>8.6</i>
<i>ROIC adj. (%)</i>	<i>0.9</i>	<i>9.0</i>	<i>2.8</i>	<i>10.5</i>	<i>1.4</i>	<i>5.2</i>	<i>1.7</i>	<i>6.2</i>	<i>7.7</i>	<i>8.6</i>
Adj. earnings numbers	-	-	-	-	-	-	-	-	-	-
EBITDA adj.	44	98	82	165	97	121	131	122	138	149
<i>EBITDA adj. margin (%)</i>	<i>7.1</i>	<i>10.8</i>	<i>6.4</i>	<i>7.9</i>	<i>4.8</i>	<i>5.8</i>	<i>6.0</i>	<i>5.8</i>	<i>6.4</i>	<i>6.8</i>
EBITDA lease adj.	44	80	53	130	48	62	73	77	89	96
<i>EBITDA lease adj. margin (%)</i>	<i>7.1</i>	<i>8.8</i>	<i>4.2</i>	<i>6.2</i>	<i>2.4</i>	<i>3.0</i>	<i>3.3</i>	<i>3.7</i>	<i>4.1</i>	<i>4.4</i>
EBITA adj.	9	46	21	94	13	30	49	53	65	72
<i>EBITA adj. margin (%)</i>	<i>1.5</i>	<i>5.0</i>	<i>1.6</i>	<i>4.5</i>	<i>0.6</i>	<i>1.5</i>	<i>2.2</i>	<i>2.5</i>	<i>3.0</i>	<i>3.3</i>
EBIT adj.	8	45	20	94	13	30	49	53	65	72
<i>EBIT adj. margin (%)</i>	<i>1.4</i>	<i>4.9</i>	<i>1.5</i>	<i>4.5</i>	<i>0.6</i>	<i>1.4</i>	<i>2.2</i>	<i>2.5</i>	<i>3.0</i>	<i>3.3</i>
Pretax profit Adj.	14	37	10	82	-8	10	35	47	61	69
Net profit Adj.	8	41	9	71	-7	8	19	37	48	55
Net profit to shareholders adj.	137	41	9	71	-7	8	69	37	48	55
<i>Net adj. margin (%)</i>	<i>1.3</i>	<i>4.5</i>	<i>0.7</i>	<i>3.4</i>	<i>-0.4</i>	<i>0.4</i>	<i>0.9</i>	<i>1.8</i>	<i>2.2</i>	<i>2.5</i>

Source: ABG Sundal Collier, Company Data

Cash Flow (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
EBITDA	44	98	82	165	97	121	131	122	138	149
Net financial items	5	-9	-10	-13	-21	-20	-14	-6	-4	-2
Paid tax	-6	5	-3	-13	1	-3	-9	-10	-13	-14
Non-cash items	120	-163	31	16	-19	-10	11	-3	0	0
Cash flow before change in WC	162	-70	99	155	58	89	119	104	121	132
Change in working capital	-133	147	-65	-20	-28	11	-55	27	-5	-3

Cash Flow (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Operating cash flow	29	77	34	135	30	100	64	131	117	129
Capex tangible fixed assets	-3	-16	-14	-17	16	-7	37	-12	-12	-16
Capex intangible fixed assets	-126	124	0	0	0	0	2	-1	0	0
Acquisitions and Disposals	249	-21	-125	-72	-20	0	102	0	0	0
Free cash flow	150	164	-105	47	26	93	204	118	105	113
Dividend paid	-48	-131	0	0	0	0	-15	-19	-19	-21
Share issues and buybacks	0	0	73	0	-6	83	0	-40	0	0
Leasing liability amortisation	-21	-24	-31	-38	-60	-54	-59	-53	-57	-61
Other non-cash items	-107	-13	-34	-43	-37	12	84	-6	0	-0
Balance Sheet (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Goodwill	260	277	357	413	426	411	340	340	340	340
Other intangible assets	5	4	32	31	31	30	31	31	31	31
Tangible fixed assets	116	136	162	183	158	140	72	62	50	42
Right-of-use asset	94	117	121	145	195	181	98	113	121	129
Total other fixed assets	0	1	1	1	0	0	0	0	0	0
Fixed assets	475	535	673	773	810	762	541	546	542	542
Inventories	11	15	21	28	32	32	20	22	22	23
Receivables	134	107	200	283	246	256	302	288	298	304
Other current assets	147	50	102	151	184	174	200	192	199	203
Cash and liquid assets	121	111	107	125	67	156	218	173	157	175
Total assets	888	818	1,102	1,360	1,339	1,379	1,280	1,220	1,218	1,246
Shareholders equity	343	382	489	575	564	638	686	664	693	727
Minority	131	0	0	0	0	0	0	0	0	0
Total equity	474	383	489	575	564	638	686	664	693	727
Long-term debt	91	92	166	170	195	167	107	63	19	5
Pension debt	0	0	0	0	0	0	0	0	0	0
Convertible debt	0	0	0	0	0	0	0	0	0	0
Leasing liability	91	114	115	135	174	165	88	89	89	89
Total other long-term liabilities	28	14	25	37	30	27	20	20	20	20
Short-term debt	65	49	56	71	32	29	20	20	20	20
Accounts payable	63	68	107	207	191	162	172	171	177	181
Other current liabilities	77	98	145	164	152	192	187	194	201	205
Total liabilities and equity	888	818	1,102	1,360	1,339	1,379	1,280	1,220	1,218	1,246
Net IB debt	126	144	230	252	335	205	-3	-2	-30	-62
Net IB debt excl. pension debt	126	144	230	252	335	205	-3	-2	-30	-62
Net IB debt excl. leasing	35	30	115	116	160	40	-91	-91	-119	-151
Capital employed	721	638	825	952	965	998	901	835	820	840
Capital invested	600	527	718	827	898	842	683	662	663	665
Working capital	152	6	71	91	119	108	163	136	141	144
EV breakdown	-	-	-	-	-	-	-	-	-	-
Market cap. diluted (m)	225	225	260	270	270	403	403	370	370	370
Net IB debt adj.	126	144	230	252	335	205	-3	-2	-30	-62
Market value of minority	131	0	0	0	0	0	0	0	0	0
Reversal of shares and participations	0	0	0	0	0	0	0	0	0	0
Reversal of conv. debt assumed equity	-	-	-	-	-	-	-	-	-	-
EV	482	369	490	522	605	608	401	368	340	308
Total assets turnover (%)	74.7	106.1	131.7	169.8	149.3	152.9	164.7	167.0	176.2	178.0
Working capital/sales (%)	14.0	8.7	3.0	3.9	5.2	5.4	6.2	7.2	6.4	6.5
Financial risk and debt service	-	-	-	-	-	-	-	-	-	-
Net debt/equity (%)	26.6	37.7	47.0	43.7	59.4	32.1	-0.4	-0.2	-4.3	-8.5
Net debt / market cap (%)	56.0	64.0	88.2	93.1	123.8	50.7	-0.6	-0.4	-8.1	-16.6
Equity ratio (%)	53.3	46.8	44.4	42.3	42.1	46.2	53.6	54.4	56.9	58.3
Net IB debt adj. / equity (%)	26.6	37.7	47.0	43.7	59.4	32.1	-0.4	-0.2	-4.3	-8.5
Current ratio	2.02	1.31	1.39	1.33	1.41	1.61	1.95	1.75	1.70	1.74
EBITDA/net interest	9.7	11.1	8.0	13.1	4.7	6.0	9.5	21.3	35.9	66.2
Net IB debt/EBITDA (x)	2.9	1.5	2.8	1.5	3.4	1.7	-0.0	-0.0	-0.2	-0.4
Net IB debt/EBITDA lease adj. (x)	0.8	0.4	2.2	0.9	3.3	0.6	-1.2	-1.2	-1.3	-1.6
Interest coverage	2.1	5.2	2.0	7.5	0.6	1.5	3.5	9.2	16.9	31.9

Source: ABG Sundal Collier, Company Data

Share Data (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Actual shares outstanding	17	17	19	20	20	30	30	28	28	28
Actual shares outstanding (avg)	17	17	19	20	20	30	30	28	28	28

Share Data (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
All additional shares	1	0	3	1	0	10	0	-2	0	0
Issue month	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Assumed dil. of shares from conv.	0	0	0	0	0	0	0	0	0	0
As. dil. of shares from conv. (avg)	0	0	0	0	0	0	0	0	0	0
Conv. debt not assumed as equity	0	0	0	0	0	0	0	0	0	0
No. of warrants	0	0	0	0	0	0	0	0	0	0
Market value per warrant	0	0	0	0	0	0	0	0	0	0
Dilution from warrants	0	0	0	0	0	0	0	0	0	0
Issue factor	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Actual dividend per share	0.60	0.10	0.00	0.00	0.00	0.50	0.65	0.70	0.75	0.80
Reported earnings per share	3.10	2.50	0.40	3.50	-0.40	-0.30	2.10	1.30	1.68	1.92

Source: ABG Sundal Collier, Company Data

Valuation and Ratios (SEKm)	2019	2020	2021	2022	2023	2024	2025	2026e	2027e	2028e
Shares outstanding adj.	17	17	19	20	20	30	30	28	28	28
Diluted shares adj.	17	17	19	20	20	30	30	28	28	28
EPS	8.14	2.84	0.84	3.93	-0.39	-0.26	1.77	1.36	1.75	2.00
Dividend per share	0.60	0.10	0.00	0.00	0.00	0.50	0.65	0.70	0.75	0.80
EPS adj.	8.17	2.44	0.45	3.51	-0.37	0.50	1.98	1.36	1.75	2.00
BVPS	20.47	22.85	25.24	28.63	28.05	21.26	22.87	24.12	25.17	26.43
BVPS adj.	4.64	6.09	5.16	6.53	5.32	6.55	10.51	10.63	11.68	12.94
Net IB debt/share	7.53	8.61	11.86	12.52	16.65	6.82	-0.08	-0.06	-1.09	-2.24
Share price	13.45	13.45	13.45	13.45	13.45	13.45	13.45	13.45	13.45	13.45
Market cap. (m)	225	225	260	270	270	403	403	370	370	370
Valuation	-	-	-	-	-	-	-	-	-	-
P/E (x)	1.7	4.7	16.0	3.4	nm	nm	7.6	9.9	7.7	6.7
EV/sales (x)	0.8	0.4	0.4	0.2	0.3	0.3	0.2	0.2	0.2	0.1
EV/EBITDA (x)	11.1	3.8	6.0	3.2	6.2	5.0	3.1	3.0	2.5	2.1
EV/EBITA (x)	51.8	8.1	23.8	5.5	47.3	20.1	8.2	7.0	5.3	4.3
EV/EBIT (x)	58.1	8.3	25.1	5.6	48.4	40.8	11.4	7.0	5.3	4.3
Dividend yield (%)	4.5	0.7	0.0	0.0	0.0	3.7	4.8	5.2	5.6	5.9
FCF yield (%)	66.8	72.9	-40.2	17.2	9.8	23.0	50.7	31.9	28.3	30.6
Le. adj. FCF yld. (%)	57.4	62.4	-52.0	3.1	-12.4	9.5	36.1	17.6	12.9	14.1
P/BVPS (x)	0.66	0.59	0.53	0.47	0.48	0.63	0.59	0.56	0.53	0.51
P/BVPS adj. (x)	2.72	2.13	1.97	1.66	1.97	1.78	1.17	1.14	1.05	0.96
P/E adj. (x)	1.6	5.5	29.8	3.8	nm	26.8	6.8	9.9	7.7	6.7
EV/EBITDA adj. (x)	11.1	3.8	6.0	3.2	6.2	5.0	3.1	3.0	2.5	2.1
EV/EBITA adj. (x)	51.8	8.1	23.8	5.5	47.3	20.1	8.2	7.0	5.3	4.3
EV/EBIT adj. (x)	58.1	8.3	25.1	5.6	48.4	20.2	8.2	7.0	5.3	4.3
EV/CE (x)	0.7	0.6	0.6	0.5	0.6	0.6	0.4	0.4	0.4	0.4
Investment ratios	-	-	-	-	-	-	-	-	-	-
Capex/sales (%)	21.0	11.9	1.1	0.8	0.8	0.3	1.8	0.6	0.6	0.7
Capex/depreciation	3.7	-3.1	0.4	0.5	-0.4	0.2	-1.6	0.5	0.5	0.7
Capex tangibles / tangible fixed assets	2.4	11.8	8.6	9.5	9.8	5.1	51.5	19.4	24.1	38.4
Capex intangibles / definite intangibles	--	--	--	--	--	--	--	--	--	--
Depreciation on intang / def. intang	--	--	--	--	--	--	--	--	--	--
Depreciation on tangibles / tangibles	29.6	25.2	19.9	19.4	22.4	22.7	34.1	39.2	48.3	57.6

Source: ABG Sundal Collier, Company Data

Analyst Certification

We, Julia Sundvall, ABGSC Services Research and Derek Laliberté, analyst(s) with ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier AB and/or ABG Sundal Collier Limited (hereinafter collectively referred to as "ABG Sundal Collier"), and the author(s) of this report, certify that notwithstanding the existence of any such potential conflicts of interests referred to below, the views expressed in this report accurately reflect my/our personal view about the companies and securities covered in this report. I/We further certify that I/We has/have not been, nor am/are or will be, receiving direct or indirect compensation related to the specific recommendations or views contained in this report.

This report is produced by ABG Sundal Collier, which may cover companies either in accordance with legal requirements designed to promote the independence of investment research ("independent research") or as commissioned research. Commissioned research is paid for by the subject company. As such, commissioned research is deemed to constitute an acceptable minor non-monetary benefit (i.e., not investment research) as defined in MiFID II.

Analyst valuation methods

ABG Sundal Collier analysts may publish valuation ranges for stocks covered under Company Sponsored Research. These valuation ranges rely on various valuation methods. One of the most frequently used methods is the valuation of a company by calculation of that company's discounted cash flow (DCF). Another valuation method is the analysis of a company's return on capital employed relative to its cost of capital. Finally, the analysts may analyse various valuation multiples (e.g. the P/E multiples and the EV/EBITDA multiples) relative to global industry peers. In special cases, particularly for property companies and investment companies, the ratio of price to net asset value is considered. Valuation ranges may be changed when earnings and cash flow forecasts are changed. They may also be changed when the underlying value of a company's assets changes (in the cases of investment companies, property companies or insurance companies) or when factors impacting the required rate of return change.

Expected updates

ABGSC has no fixed schedule for updating its research reports. Unless expressly stated otherwise, ABGSC expects (but does not undertake) to issue updates when considered necessary by the research department, for example following the publication of new figures or forecasts by a company or in the event of any material news on a company or its industry.

Important Company Specific Disclosure

The following disclosures relate to the relationship between ABG Sundal Collier and its affiliates and the companies covered by ABG Sundal Collier referred to in this research report.

Unless disclosed in this section, ABG Sundal Collier has no required regulatory disclosures to make in relation to an ownership position for the analyst(s) and members of the analyst's household, ownership by ABG Sundal Collier, ownership in ABG Sundal Collier by the company(ies) to whom the report(s) refer(s) to, market making, managed or co-managed public offerings, compensation for provision of certain services, directorship of the analyst, or a member of the analyst's household, or in relation to any contractual obligations to the issuance of this research report.

ABG Sundal Collier has undertaken a contractual obligation to issue this report and receives predetermined compensation from the company covered in this report.

ABG Sundal Collier is not aware of any other actual, material conflicts of interest of the analyst or ABG Sundal Collier of which the analyst knows or has reason to know at the time of the publication of this report.

Production of report: 7/9/2026 16:36.

All prices are as of market close on 8 July, 2026 unless otherwise noted.

Disclaimer

This report has been prepared by ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, ABG Sundal Collier AB and/or ABG Sundal Collier Limited and any of their directors, officers, representatives and employees (hereinafter collectively referred to as "ABG Sundal Collier"). This report is not a product of any other affiliated or associated companies of any of the above entities.

This report is provided solely for the information and use of professional investors, who are expected to make their own investment decisions without undue reliance on this report. The information contained herein does not apply to, and should not be relied upon by, retail clients. This report is for distribution only under such circumstances as may be permitted by applicable law. Research reports prepared by ABG Sundal Collier are for information purposes only. The recommendation(s) in this report is (are) has/ have no regard to specific investment objectives and the financial situation or needs of any specific recipient. ABG Sundal Collier and/or its affiliates accepts no liability whatsoever for any losses arising from any use of this report or its contents. This report is not to be used or considered as an offer to sell, or a solicitation of an offer to buy. The information herein has been obtained from, and any opinions herein are based upon, sources believed reliable, but ABG Sundal Collier and/or its affiliates make no representation as to its accuracy or completeness and it should not be relied upon as such. All opinions and estimates herein

reflect the judgment of ABG Sundal Collier on the date of this report and are subject to change without notice. Past performance is not indicative of future results.

The compensation of our research analysts is determined exclusively by research management and senior management, but not including investment banking management. Compensation is not based on specific investment banking revenues, however, it is determined from the profitability of the ABG Sundal Collier group, which includes earnings from investment banking operations and other business. Investors should assume that ABG Sundal Collier ASA, ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge and/or ABG Sundal Collier AB is seeking or will seek investment banking or other business relationships with the companies in this report.

The research analyst(s) responsible for the preparation of this report may interact with trading desk and sales personnel and other departments for the purpose of gathering, synthesizing and interpreting market information. From time to time, ABG Sundal Collier and/or its affiliates and any shareholders, directors, officers, or employees thereof may (I) have a position in, or otherwise be interested in, any securities directly or indirectly connected to the subject of this report, or (II) perform investment banking or other services for, or solicit investment banking or other services from, a company mentioned in this report. ABG Sundal Collier and/or its affiliates rely on information barriers to control the flow of information contained in one or more areas of ABG Sundal Collier, into other areas, units, groups or affiliates of ABG Sundal Collier.

Norway: ABG Sundal Collier ASA is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet)

Denmark: ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, is regulated by the Financial Supervisory Authority of Norway (Finanstilsynet) and the Danish Financial Supervisory Authority (Finanstilsynet)

Sweden: ABG Sundal Collier AB is regulated by the Swedish Financial Supervisory Authority (Finansinspektionen)

UK: This report is a communication made, or approved for communication in the UK, by ABG Sundal Collier Limited, authorised and regulated by the Financial Conduct Authority in the conduct of its business.

US: This report is being distributed in the United States (U.S.) in accordance with FINRA Rule 1220 by ABG Sundal Collier Inc., an SEC registered broker-dealer and a FINRA/SIPC member which accepts responsibility for its content and its compliance with FINRA Rule 2241. Research reports distributed in the U.S. are intended solely for "major U.S. institutional investors," and "U.S. institutional investors" as defined under Rule 15a-6 of the Securities Exchange Act of 1934 and any related interpretive guidance and no-action letters issued by the Staff of the U.S. Securities and Exchange Commission ("SEC") collectively ("SEC Rule 15a-6"). Each major U.S. institutional investor and U.S. institutional investor that receives a copy of this research report, by its acceptance of such report, represents that it agrees that it will not distribute this research report to any other person. This communication is only intended for major U.S. institutional investors and U.S. institutional investors. Any person which is not a major U.S. institutional investor, or a U.S. institutional investor as covered by SEC Rule 15a-6 must not rely on this communication. The delivery of this research report to any person in the U.S. is not a recommendation to effect any transactions in the securities discussed herein, or an endorsement of any opinion expressed herein. Any major U.S. institutional investor or U.S. institutional investor receiving this report which wishes to effect transactions in any securities referred to herein should contact ABG Sundal Collier Inc., not its affiliates. Further information on the securities referred to herein may be obtained from ABG Sundal Collier Inc., on request.

Singapore: This report is distributed in Singapore by ABG Sundal Collier Pte. Ltd, which is not licensed under the Financial Advisors Act (Chapter 110 of Singapore). In Singapore, this report may only be distributed to institutional investors as defined in Section 4A(1)(c) of the Securities and Futures Act (Chapter 289 of Singapore) ("SFA"), and should not be circulated to any other person in Singapore.

Canada: This report is being distributed by ABG Sundal Collier ASA in Canada pursuant to section 8.25 of National Instrument 31-103 or an equivalent provision and has not been tailored to the needs of any specific investor in Canada. The information contained in this report is not, and under no circumstances is to be construed as, a prospectus, an advertisement, a public offering or an offer to sell the securities described herein, in Canada or any province or territory thereof. No securities commission or similar regulatory authority in Canada has reviewed or considered this report, the information contained herein or the merits of the securities described herein and any representation to the contrary is an offence. Under no circumstances is this report to be construed as an offer to sell such securities or as a solicitation of an offer to buy such securities in any jurisdiction of Canada. Any offer or sale of the securities described herein in Canada may only be made in accordance with applicable securities laws and only by a dealer properly registered under such securities laws, or alternatively, pursuant to an applicable dealer registration exemption, in the Canadian jurisdiction in which such offer or sale is made.

This report may not be reproduced, distributed, or published by any recipient for any purpose whatsoever without the prior written express permission of ABG Sundal Collier.

Additional information available upon request. If reference is made in this report to other companies and ABG Sundal Collier provides research coverage for those companies, details regarding disclosures may be found on our website www.abgsc.com.

© Copyright 2026 ABG Sundal Collier ASA

Norway
Ruseløkkveien 26, 8th floor
0251 Oslo
Norway
Tel: +47 22 01 60 00
Fax: +47 22 01 60 60

Denmark
Forbindelsesvej 12,
2100 Copenhagen
Denmark
Tel: +45 35 46 61 00
Fax: +45 35 46 61 10

Sweden
Regeringsgatan 25, 8th floor
111 53 Stockholm
Sweden
Tel: +46 8 566 286 00
Fax: +46 8 566 286 01

United Kingdom
10 Paternoster Row, 5th floor
London EC4M 7EJ
UK
Tel: +44 20 7905 5600
Fax: +44 20 7905 5601

USA
140 Broadway, Suite 4604
New York, NY 10005
USA
Tel. +1 212 605 3800
Fax. +1 212 605 3801

Singapore
10 Collyer Quay
Ocean Financial Center
#40-07, Singapore 049315
Tel +65 6808 6082

Germany
Schillerstrasse 2, 5. OG
60313 Frankfurt
Germany
Tel +49 69 96 86 96 0
Fax +49 69 96 86 96 99

Switzerland
ABG Sundal Collier AG
Representative Office
Schwanenplatz 4
6004 Lucerne
Switzerland
Tel +41 79 502 33 39